

Private Label Environmental Performance Evaluation (EPE)

Policy, Standards & Results: September 2024

Improving Supply Chain Environmental Performance through:

- 1. Embracing Environmental Social Governance (ESG) goals
- 2. Change analysis to improve methodology
- 3. Practical application of our EPE
- 4. Measuring & refining our approach





Environmental Management Programme

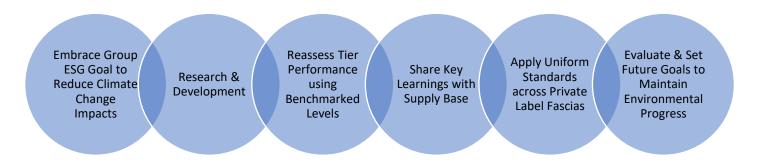
Private Label Approach

Private Label's Environmental Management Programme (EMP) embraces the JD Group ESG goal of promoting sustainable sourcing strategies to reduce climate change impacts. The EMP assesses energy efficiency, stewardship of water and safe chemical management in our supplier's tier facilities. As well as measuring compliance of Group minimum standards, it enables us to monitor sustainable practices and track annual environmental performance and progress across our supply chain.

Our approach has identified wet processing as an especially resource-heavy function of our Scope 3 production, so by focusing on the monitoring of dye houses, we can make the most impactful intervention to minimise carbon emissions and waste.

Our reporting is based on data from our *Environmental Management Fact Sheets*, completed by each tier facility within our supply base. Our assessment measures sustainable certifications held, as well as giving us visibility of the production practices being used within facilities. Through benchmarking these wet processes – from *conventional* to *less environmentally impactful* – we have been able to evaluate facilities' management of chemical, energy and water resources, and assign a grade to each – from *Underperforming* to *Leading*.

This blueprint – of conducting rigorous research to understand the practical application of processes on the factory floor – can be adapted for future EMP Cycles, to gain an increased understanding of our (spinning and fabric) mill houses, allowing us to further improve environmental performance deeper into our Scope 3 supply tiers.







Grading Methodology

Based on the standards and processes that facilities evidenced, we awarded points for water, energy and chemical management, identifying if facilities are low, medium, high or exceptional achievers in environmental sustainability.



BRONZE

Demonstrates a low level of environmental sustainability.



SILVER

Demonstrates a medium level of achievement in and commitment to environmental sustainability.



GOLD

Demonstrates a high level of achievement in and collaboration on environmental sustainability.



PLATINUM

Demonstrates exceptional environmental leadership, with continual growth and development of sustainable initiatives.

Based on how facilities performed in chemical, water and energy management, each was awarded an overall score:

UNDERPERFORMING

An UNDERPERFORMING facility has provided minimal evidence of lower impact processes or certifications for chemical, water and energy management. These facilities do not meet the JD Group's minimum requirements for environmental compliance.

AT LEVEL

An AT LEVEL facility evidences a basic level of environmental compliance across chemical, water and energy management. The facility can improve in all areas by exploring further actions to increase their overall level of sustainability.

GOOD

A GOOD facility evidences a significant level of environmental compliance across chemical, water and energy management. There are additional areas where the facility can explore further to improve their overall level of sustainability.

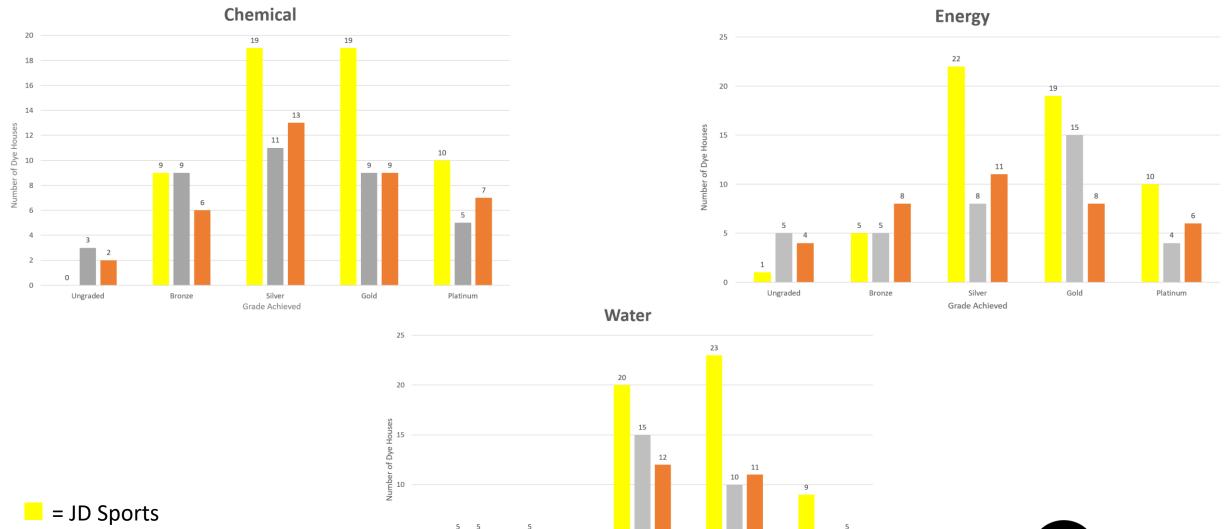
LEADING

A LEADING facility evidences a high level of environmental compliance across chemical, water and energy management. These facilities are leaders in environmental processes and sustainable initiatives.



Environmental Management Performance

Grading Application



Ungraded

Bronze

Gold

Grade Achieved

Platinum

= JD Sports
= = Outdoor
= = Sprinter





Dye House Environmental League Table: JD Sports

| | LEADING | | | | | |
|----------|--|----------|--------|-------|-------|---------|
| Position | Dye House | Chemical | Energy | Water | Total | Overall |
| 1 | KPM Processing Mill Pvt Ltd. | 40 | 39 | 39 | 118 | |
| 2 | Mayteks Orme San. Tic. A.S | 28 | 42 | 27 | 97 | 12 |
| 2 | Soorty Enterprises Pvt Ltd (Denim Unit 08) | 31 | 37 | 29 | 97 | 12 |
| 4 | Jiaxing Qinglian Textile Printing and Dyeing Co., Ltd. | 38 | 29 | 28 | 95 | |
| 5 | Ningbo Giant Eagle Gecom Knitting Co., Ltd. | 24 | 32 | 36 | 92 | |
| 6 | Jinjiang Wanxinglong Dyeing and Finishing Industrial Co., Ltd. | 27 | 34 | 25 | 86 | |
| 7 | Danavarshini Exports Private Limited (Processing) | 20 | 32 | 32 | 84 | 11 |
| 8 | SCM Textile Processing Mills | 24 | 27 | 31 | 82 | |
| 9 | Kalemdar Tekstil | 27 | 27 | 26 | 80 | |
| 10 | Henateks Boya Apre Tekstil A.Ş. | 32 | 26 | 25 | 83 | |
| 11 | Eurotex Tekstil | 32 | 17 | 32 | 81 | |
| 12 | Style Textile (Pvt.) Limited - SAP | 32 | 22 | 25 | 79 | 10 |
| 13 | US & Dynamo Mills (Private) Limited | 26 | 23 | 29 | 78 | 10 |
| 14 | Shenghong Group Boutique Fabric Workshop | 20 | 30 | 26 | 76 | |
| 15 | Jiafu (Fujian) Dyeing and Finishing Co., Ltd. | 29 | 23 | 19 | 71 | |

| | GOOD | | | | | |
|----|--|----|----|----|----|---|
| 16 | Zhejiang Jiananda Textile Technology Co., Ltd. | 25 | 23 | 26 | 74 | |
| 17 | Shandong Hengtai Textile Co., Ltd | 25 | 21 | 23 | 69 | |
| 18 | Yancheng Huanmei Weaving & Dyeing Co., Ltd. | 22 | 20 | 23 | 65 | |
| 10 | Siddiqsons Limited | 22 | 23 | 20 | 05 | 9 |
| 20 | Meko Denim Mills (Pvt) Ltd. | 24 | 19 | 21 | 64 | |
| 20 | Iskur Boya Tekstil Tic. ve San. A.S | 22 | 20 | 22 | 04 | |
| 22 | Master Textile Mills | 24 | 19 | 19 | 62 | |
| 23 | Nantong DongYi Fiber Tech Co., Ltd. | 26 | 17 | 19 | 62 | |
| 24 | Quanzhou Liu Yuan Dyeing & Weaving Co., Ltd. | 21 | 23 | 16 | 60 | |
| 25 | SRG Apparels | 21 | 16 | 21 | 58 | |
| 26 | Nantong Hymo Textile Technology Co., Ltd. | 15 | 20 | 20 | 55 | |
| 27 | Suzhou Mingde Textile Co., Ltd. | 17 | 19 | 18 | 54 | |
| 28 | New Gimatex | 13 | 20 | 20 | 53 | 8 |
| 20 | Kohinoor Mills Ltd. | 18 | 17 | 18 | 33 | |
| 30 | Soft Tex Processing | 18 | 12 | 22 | 52 | |
| 30 | Eren Perakende Ve Tekstil A.Ş. | 18 | 24 | 10 | 32 | |
| 32 | Ashford Mills (Zhangzhou) Co., Ltd. | 13 | 19 | 18 | 50 | |
| 32 | Anshan Wanlong Textile Co., Ltd. | 12 | 18 | 20 | 50 | |
| 34 | Tex Asia Ltd. | 20 | 15 | 16 | 51 | 7 |
| 35 | Suzhou Kebo P&D Co., Ltd. | 14 | 20 | 16 | 50 | , |

| | AT LEVEL | | | | | |
|----------|--|----------|--------|-------|-------|---------|
| Position | Dye House | Chemical | Energy | Water | Total | Overall |
| 36 | Shaoxing Huaxing Silk Printing and Dyeing Co., Ltd. | 13 | 17 | 17 | 47 | |
| | Lucky Process | 15 | 8 | 22 | | |
| 37 | Wujiang Shenghong Group | 16 | 17 | 12 | 45 | |
| | GT Process | 15 | 13 | 17 | | |
| 40 | Akarteks Tiekstil San. ve Tic. A.S. (Tokat Branch) | 14 | 14 | 15 | 43 | |
| 41 | Trend Kuru Temizleme Tekstil Ürünleri Geliştirme Sanayi Ve | 14 | 12 | 11 | 37 | |
| 71 | Ticaret A.Ş. | 14 | 12 | 11 | 37 | 6 |
| 42 | Fujian Fynex Textile Science & Technology Co., Ltd. | 12 | 13 | 9 | 34 | |
| | Wuhu Fuchun Dye & Weave Co., Ltd. | 12 | 10 | 11 | | |
| 43 | Brindhaa Processing Mill | 9 | 14 | 10 | 33 | |
| | Jiaxing Jiasheng Printing & Dyeing Co., Ltd. | 9 | 13 | 11 | | |
| 46 | Embee International Industries | 11 | 9 | 12 | 32 | |
| 47 | Ningbo Kundi Knitting Co Ltd. | 9 | 10 | 9 | 28 | |
| 48 | Ningbo Eagle Star Knitting Textile Co. Ltd. | 7 | 13 | 12 | 32 | |
| 49 | Zhejiang Texwell Textile | 8 | 9 | 14 | 31 | |
| 50 | Sri SubramaniyamTex Colours Unit-II | 9 | 7 | 11 | 27 | 5 |
| 51 | Wuxi Sintex Printing & Dyeing | 6 | 9 | 10 | 25 | |
| 52 | Azad Rifat Fibres (Pvt.) Ltd. | 8 | 6 | 9 | 23 | |
| 53 | Akhan Tekstil Sanayi ve Ticaret A.S. | 7 | 10 | 5 | 22 | 4 |
| 54 | Zhejiang Hengxiang Textile Co., Ltd. | 7 | 9 | 3 | 19 | 4 |

| | UNDERPERFOR | RMING | | | | |
|----|---|-------|---|---|----|---|
| 55 | Zhejiang Jiucailong Dyeing Technology Co., Ltd. | 5 | 5 | 6 | 16 | • |
| 56 | Bao Yi Weaving Printing & Dyeing Co., Ltd. | 4 | 4 | 7 | 15 | 3 |
| 57 | Alper Moda Tekstil San ve. Tic. Ltd. Sti | 5 | 1 | 4 | 10 | 2 |





Dye House Environmental League Table: JD Outdoor

| | LEADING | | | | | |
|----------|--|----------|--------|-------|-------|---------|
| Position | Dye House | Chemical | Energy | Water | Total | Overall |
| 1 | KPM Processing Mill Pvt Ltd. | 40 | 39 | 39 | 118 | |
| 2 | Shandong Hengli Textile Technology Co., Ltd. | 29 | 38 | 29 | 96 | 12 |
| 3 | Lingfeng Dyeing & Weaving Co., Ltd. Shishi | 35 | 27 | 33 | 95 | |
| 4 | Jinjiang Wanxinglong Dyeing and Finishing Industrial Co., Ltd. | 27 | 34 | 25 | 86 | 11 |
| 5 | Shenghong Group Co., Ltd. | 29 | 26 | 26 | 81 | 10 |

| | GOOD | | | | | |
|----|---|----|----|----|----|---|
| 6 | Shandong Hengtai Textile Co., Ltd | 25 | 21 | 23 | 69 | |
| 7 | Di Dong Il Corp. Siwha Mill | 21 | 22 | 24 | 67 | |
| 8 | Zhejiang Yuejia Printing and Dyeing Co., Ltd. | 25 | 18 | 22 | 65 | 9 |
| 9 | Zong Sine Textile Ind. Ltd. | 22 | 24 | 18 | 64 | |
| 10 | Fujian Honggang Textile Technology Co., Ltd. | 21 | 21 | 18 | 60 | |
| 1 | Nantong DongYi Fiber Tech Co., Ltd. | 26 | 17 | 19 | 62 | |
| 1 | Quanzhou Liu Yuan Dyeing & Weaving Co., Ltd. | 21 | 23 | 16 | 60 | |
| 1 | Abir Fashions | 14 | 21 | 24 | 59 | 8 |
| 14 | Wujiang City Xinda Printing and Dyeing Factory | 23 | 19 | 15 | 57 | • |
| 1 | Shishi Haobao Dyeing and Weaving Co., Ltd. | 19 | 22 | 12 | 53 | |
| 1 | Ashford Mills (Zhangzhou) Co., Ltd. | 13 | 19 | 18 | 50 | |
| 1 | Hangzhou Hangmin Damei Arrangements Co., Ltd. | 16 | 25 | 17 | 58 | |
| 1 | Suzhou Kebo P&D Co., Ltd. | 14 | 20 | 16 | 50 | 7 |
| 1 | Jiaxing Tianlun Nano Dyeing and Finishing Co., Ltd. | 15 | 20 | 12 | 47 | |

| | AT LEVEL | | | | | | | | |
|----------|---|----------|--------|-------|-------|---------|--|--|--|
| Position | Dye House | Chemical | Energy | Water | Total | Overall | | | |
| 20 | GT Process | 15 | 13 | 17 | 45 | | | | |
| 21 | Zhejiang Cady Industry Co., Ltd. | 12 | 15 | 15 | 42 | | | | |
| 22 | Zhejiang Charming Dyeing & Finishing Co., Ltd. | 5 | 18 | 16 | 39 | 6 | | | |
| 23 | Yiwu Wanyi Technology Development Co. Ltd. | 11 | 14 | 11 | 36 | | | | |
| 24 | Changshu Huayu Knitting Dyeing & Printing Co., Ltd. | 9 | 13 | 10 | 32 | | | | |
| 25 | Jiangsu Shenli Enterprise Co., Ltd. | 13 | 7 | 12 | 32 | | | | |
| 23 | Zhejiang Century Fiber & Textile Co., Ltd. | 10 | 7 | 15 | 52 | 5 | | | |
| 27 | Zhejiang Texwell Textile | 8 | 9 | 14 | 31 |] | | | |
| 28 | Wuxi Sintex Printing & Dyeing | 6 | 9 | 10 | 25 | | | | |
| 29 | Zongbang Textile Co. Ltd. | 7 | 10 | 7 | 24 | 4 | | | |

| UNDERPERFORMING | | | | | | | | |
|-----------------|--|----|---|---|----|---|--|--|
| 30 | Yun Hsiang Enterprise Co., Ltd. | 6 | 5 | 7 | 18 | | | |
| 31 | Huaian'an City Hongchang Dyeing & Weaving Co., Ltd. | 7 | 5 | 5 | 17 | 3 | | |
| 32 | Bao Yi Weaving Printing & Dyeing Co., Ltd. | 4 | 4 | 7 | 15 | | | |
| 33 | Zhejiang Yifeng Printing & Dyeing Co., Ltd. (No. 6 Workshop) | 10 | 1 | 1 | 12 | 2 | | |
| 34 | Kunze Textile Technology Co., Ltd Weaving & Dyeing Co., Ltd. | 3 | 2 | 2 | 7 | 1 | | |
| 35 | Shaoxing ChuàngTuò Textile Limited | 0 | 1 | 2 | 3 | | | |
| 36 | TBC (Awaiting supplier's dye house details) | 0 | 0 | 0 | 0 | 0 | | |
| 30 | TBC (Awaiting supplier's dye house details) | 0 | 0 | 0 | 0 | | | |





Dye House Environmental League Table: Sprinter

| | LEADING | | | | | |
|----------|--|----------|--------|-------|-------|---------|
| Position | Dye House | Chemical | Energy | Water | Total | Overall |
| 1 | Esquire Knit Composite Ltd. | 50 | 33 | 36 | 119 | |
| 2 | Fuzhou Changle Shengguang Knitting Co., Ltd. | 33 | 35 | 29 | 97 | 12 |
| 3 | Tongyi (Quanzhou) Light Industry Co., Ltd. | 34 | 32 | 30 | 96 | 12 |
| 4 | Zhejiang Tianma Industrial Share Co., Ltd. | 30 | 28 | 31 | 89 | |
| 5 | Jiang Xi Mei Qi Industry Co., Ltd. | 42 | 26 | 36 | 104 | 11 |
| 6 | Guangdong Caishi Textile Co., Ltd. | 27 | 29 | 25 | 81 | 11 |

| | GOOD | | | | | |
|----|---|----|----|----|----|---|
| 7 | Shandong Kaitai Superfine Fiber Co., Ltd. | 22 | 35 | 14 | 71 | |
| ′ | Shasing Shapheng Dyeing Co., Ltd. | 24 | 21 | 26 | /1 | |
| 9 | Dongguan Hengfa Strap Weaving Co., Ltd. | 18 | 26 | 23 | 67 | |
| 10 | Wuhu Fuchun Dye & Weave Co., Ltd. | 30 | 12 | 24 | 66 | 9 |
| 11 | Shengshan Group Co., Ltd. | 24 | 20 | 20 | 64 | 9 |
| 11 | Jiafu (Fujian) Dyeing and Finishing Co., Ltd. | 20 | 22 | 22 | | |
| 13 | Guanhong Holding Co., Ltd. | 19 | 22 | 19 | 60 | |
| 14 | Abir Fashions | 19 | 19 | 21 | 59 | |
| 15 | Shishi Lingfeng Dyeing & Weaving Co., Ltd. | 23 | 13 | 19 | EE | 8 |
| 15 | Fujian Fortunes Textile & Dyeing Co., Ltd. | 22 | 12 | 21 | 55 | 0 |
| 17 | Wujiang Sanlian Printing and Dyeing Co. Ltd. | 16 | 17 | 20 | 53 | 7 |
| 18 | Anhui Lanlan Towel & Sheet Co., Ltd. | 15 | 22 | 10 | 47 | , |

| | AT LEVE | L | | | | |
|----------|--|----------|--------|-------|-------|---------|
| Position | Dye House | Chemical | Energy | Water | Total | Overall |
| 19 | Suzhou Obeide Textile Printing & Dyeing Co., Ltd | 10 | 12 | 17 | 39 | |
| 20 | Gofer Socks, S.A. | 13 | 11 | 12 | 36 | 6 |
| 21 | Zhangjiagang Gangfan Top Finishing Factory | 10 | 10 | 13 | 33 | 0 |
| 22 | Zhejiang Cady Industry Co., Ltd. | 12 | 10 | 10 | 32 | |
| 23 | Akpamuk İplik A.Ş. | 15 | 7 | 11 | 33 | |
| 24 | Sunderay (Fujian)Textile Technology Co., Ltd. | 14 | 10 | 8 | 32 | |
| 25 | Shenghong Group Co., Ltd. | 11 | 7 | 12 | 30 | |
| | Hubei Chulong Dip Dye Co., Ltd. | 10 | 8 | 11 | | 5 |
| 26 | Nantong Yueshang Textile Technology Co., Ltd. | 8 | 11 | 10 | 29 | |
| | Hafiz Saad Dye House | 11 | 10 | 8 | | |
| 29 | Zhangjiagang Rongyuan Textile Co., Ltd. | 9 | 8 | 9 | 26 | |
| 30 | Suzhou Hongda Printing and Dyeing Co., Ltd. | 8 | 4 | 11 | 23 | 4 |
| 31 | Zhejiang Yingfeng Technology Co., Ltd. | 9 | 3 | 6 | 18 | 4 |

| UNDERPERFORMING | | | | | | | | |
|-----------------|--|---|---|---|----|---|--|--|
| 32 | Fujian Qingyuan Technology Co. | 4 | 6 | 5 | 15 | 3 | | |
| 33 | Socks Active Texteis Lda | 5 | 4 | 0 | 9 | 2 | | |
| 34 | Wujiang Delin Textile Finishing Co., Ltd. | 6 | 2 | 0 | 8 | 1 | | |
| 35 | Fujian Qianfeng Textile Technology Co., Ltd. | 3 | 1 | 1 | 5 | 1 | | |
| 36 | Technical & Textile Service S.R.L. | 0 | 0 | 0 | 0 | 0 | | |
| 30 | Mersu Tekstil Tic. San. Ltd. Sti | 0 | 0 | 0 | U | U | | |



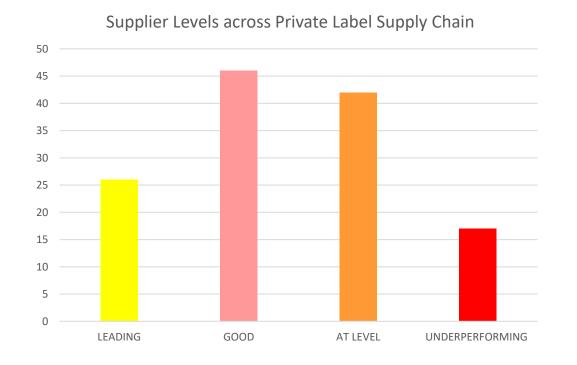


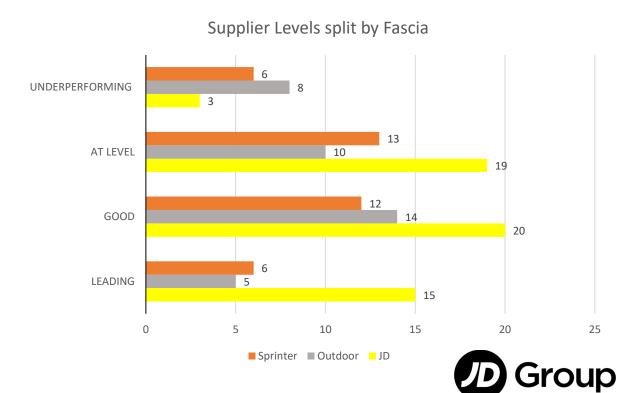
Facilities Split by Performance Level

A total of 131 dye houses were analysed on their environmental management strategies across JD Sports, JD Outdoor & Sprinter Private Labels.

The following levels were found:

- Nearly 87% of dye facilities were performing 'At Level' or above in their environmental management practices. The largest overall category was 'Good'.
- JD Sports Private Label has 95% of their dye facilities performing 'At Level' or above.
- Outdoor Private Label has 78% of their dye facilities performing 'At Level' or above.
- Sprinter Private Label has 84% of their dye facilities performing 'At Level' or above.
- Nearly 20% of dye facilities across JD, Outdoor and Sprinter Private Label are classed as 'Leading' in their environmental management practices.

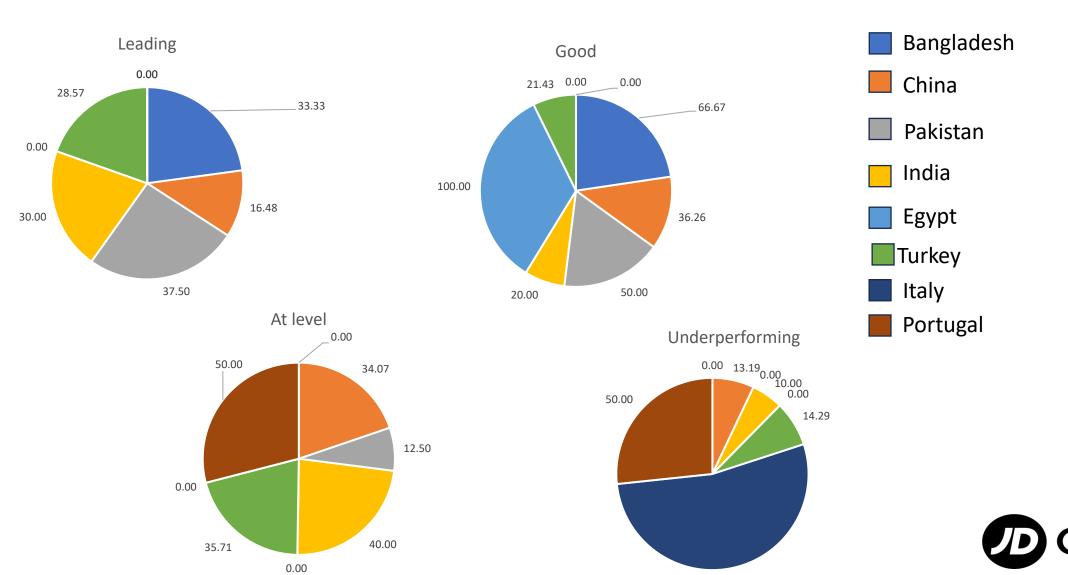






Environmental Management Performance Level

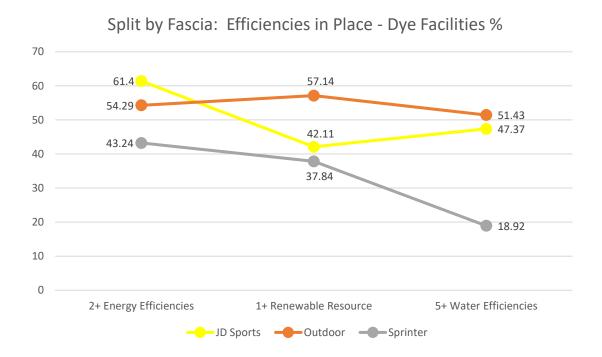
(%) by Dye House Country of Origin

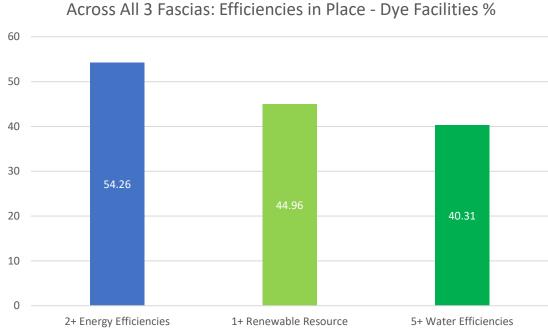


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Percentage of Private Label Dye Facilities with Water & Energy Efficiencies and Renewable Resource

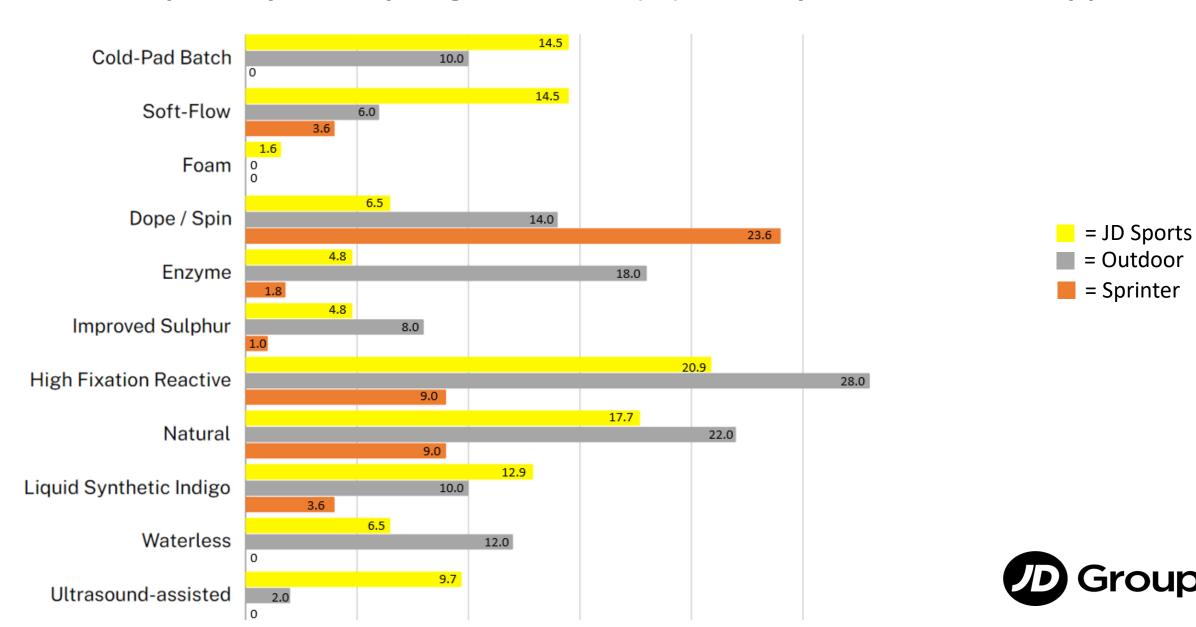






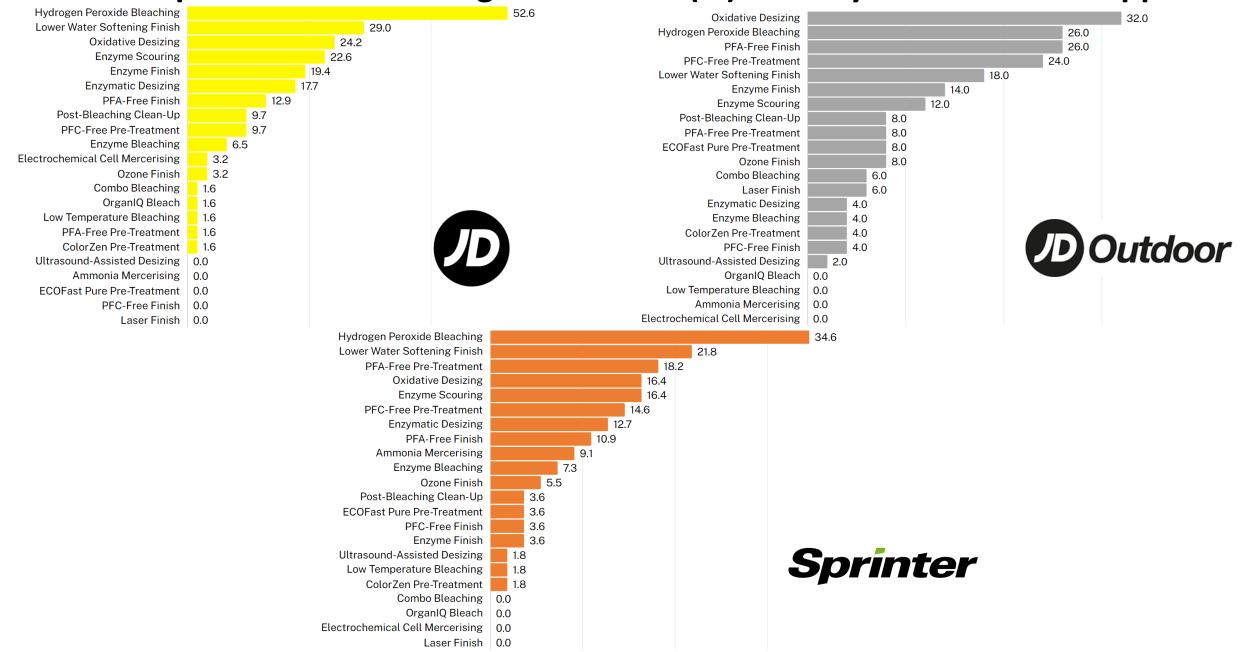


Lower Impact Dyes & Dyeing Processes (%) used by Private Label Suppliers





Lower Impact Pre- & Finishing Treatments (%) used by Private Label Suppliers





Conclusion: EPE Scope and Improving Standards

Review Process: Key Improvements

- Our EMP has embraced an approach which analyses processes in tier facilities for their environmental impacts and sustainable initiatives, alongside reviewing a wide range of sustainable certifications.
- We received positive feedback from suppliers last cycle that the new fact sheet format was easier to follow, and so kept a similar blueprint for the sheets this year, updating in a few key areas.
- We have reviewed performance grades, as we look to keep pushing forward with our expectations of supplier (minimum) standards. We have, therefore, increased the threshold for achieving a 'Leading' supplier level, to more accurately identify top environmental performers. Score Cards are issued to support our suppliers' understanding of their tier facilities' achievement levels and to enable improvement actions.

Moving Forwards: EPE Development, Metrics and Targets

- We will continue to conduct data-based environmental assessments across our supply chain, to increase our knowledge of environmental management processes. Through continual evaluation and sharing of data, we will identify and implement sustainable initiatives and improve performance across fascias and factories.
- We will strive to collectively reduce environmental impacts, across both our immediate operations, and within the local environments in which our supply base operates.
- The fact sheets demonstrate our commitment to EPE system improvements. By introducing standardised questions, backed-up by verifiable evidence, we are reducing our reliance on third-party assessment and sector averages.
- By utilising our own research and establishing verifiable metrics within our assessments, we have been able to dive deeper into our evaluation of tier facilities' chemical, energy and (waste)water management practices, as well as tracking air pollutant and GHG emissions. Through the fact sheets we can now benchmark performance and review progress annually to monitor tier facilities' environmental performance across cycles.
- Our EMP is a key pillar of JD Group's *Cleaner In Production*: A 3- to 5-year programme, with targets to reduce environmental impacts and 'design out' waste, through verifiably reducing our Private Label Scope 3 carbon footprint.



Future Development: Environmental Management Fact Sheets

- As part of this EMP cycle, environmental management fact sheets were sent to fabric mills, with a plan to analyse the data in a similar way to the dye houses. On analysing the data, we learned that we could not apply the same methodology to the dry processing knitting and woven tiers and so will do further research to 'move on' our fabric mill sheet, in order to better understand environmental processes and sustainable practices at the facilities.
- As tentative steps in furthering our knowledge of mill processes, we undertook a number of audits (through third-party auditors *Bureau Veritas* and *Intertek*), to increase our understanding of the environmental performance of our fabric mills. We are in the process of reviewing the data from these audits, and analysing results in detail, so that we can assess next steps. We will continue to conduct further mill audits to widen our dataset.
- This EMP cycle, we also dived deeper to map tier transparency of our spinning mills which we had not had visibility of before. This opensup the potential to analyse spin facilities in future EMP cycles. We have already identified that the spinning process creates a larger carbon footprint, so this may be a fruitful avenue for future investigation.
- We will continue to expand our research programme, so that we have full visibility of environmental processes across all Private Label tier facilities. This means in future cycles we will look to capture environmental data across our full supply chain working to develop fact sheets which will explore denim laundries, footwear facilities, and the manufacture of outdoors equipment.

