

2nd QUARTER 2025

EARNINGS RESULTS

July 2025



Connect to what's possible.

Forward-Looking Statements and Non-GAAP Financial Measures

Forward-Looking Statements

Our commentary and responses to your questions may contain forward-looking statements, including our outlook for the third quarter of 2025 and beyond. Forward-looking statements include projections of sales, earnings, general economic conditions, market conditions, working capital, market shares, free cash flow, pricing levels, and effective tax rates. Belden disclaims any obligation to update any such statements to reflect later developments, except as required by law. Information on factors that could cause actual results to vary materially from those discussed today is available in our most recent Annual Report on Form 10-K for the period ended December 31, 2024, filed with the Securities and Exchange Commission ("SEC") on February 13, 2025 (including those discussed in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Part I, Item 2 and under "Risk Factors" in Part I, Item 1A), and our subsequent filings with the SEC.

Non-GAAP Measures

On this call we will discuss some non-GAAP measures (denoted by footnote) in discussing Belden's performance, and the reconciliation of those measures to the most comparable GAAP measures is contained within this presentation or available at our investor relations website, <u>investor.belden.com</u>.

2nd QUARTER 2025

EARNINGS RESULTS



Exceeded Expectations with Strong Earnings Growth Q2 2025 Key Messages

Q2 Revenue and EPS above the high end of the guidance range

- Revenue of \$672M (exceeded the high end of guidance)
- Adjusted EPS⁽¹⁾ of \$1.89 (exceeded the high end of guidance)
- Adj EBITDA⁽²⁾ Margin of 17.0%, up 50 bps YoY

Continued organic growth with strength in core regions

- Q2 Organic Revenue Growth⁽³⁾ +5% overall, and positive in all regions
- Orders for Q2 were up +16% YoY, and up +8% sequentially
- Book-to-bill at 1.05 vs 1.00 in the prior year quarter

Healthy free cash flow with continued capital deployment

- Generated \$216M free cash flow⁽⁴⁾ for the trailing-twelve-months
- Repurchased 1.0 million shares for \$100M YTD



\$1.89 (+25% YoY)

Q2 2025

Adjusted EPS⁽¹⁾



38.9% (+70 bps YoY)

Q2 2025

Adjusted Gross Margin⁽²⁾



17.0% (+50 bps YoY)

Q2 2025

Adjusted EBITDA⁽²⁾



Free Cash Flow (TTM)(4)



⁽¹⁾ All references to Earnings Per Share refer to adjusted net income from continuing operations per diluted share attributable to Belden stockholders. See Appendix for reconciliation to comparable GAAP results.

⁽²⁾ Adjusted results. See Appendix for reconciliation to comparable GAAP results.

⁽³⁾ Organic growth is calculated as the change in revenues excluding the impacts of changes in currency exchange rates and copper prices, as well as acquisitions and

⁽⁴⁾ Free cash flow is not a term defined by generally accepted accounting principles (GAAP) and our definition may or may not be used consistently with other companies that define this term. See Appendix for reconciliation to comparable GAAP results

Win Highlights the Benefits of our Solution Strategy to Support IT/OT Convergence

Q2 2025

Hyperscale Data Center Customer

Gray Space⁽¹⁾ Solutions Win



Multi-Site Solutions Award



Collaboration with Hyperscaler, OEM, and Systems Integrator



Solution Ensures Uptime for Advanced Data Centers

Supporting advanced modular cooling systems with a low-latency, high-availability network built on Belden's proven industrial switches



Customer Collaboration and Comprehensive Portfolio **Drive Major Award**

Q2 2025

Major US Automotive Manufacturer

Key Specification Position Award



Global Specification Award



~\$40M

Three-year single source global specification with optionality for extension



Belden advanced connectivity products now specified into assembly line and related factory equipment

This single-source position accelerates execution and creates expansion opportunities across the ecosystem (OEMs, line builders and SIs)



Exceeded Expectations with Strong Earnings Growth Q2 2025 Key Messages

| \$ Millions | Q2 2025 ⁽¹⁾ | Q2 2024 ⁽¹⁾ | YoY |
|-----------------------------------|------------------------|------------------------|---------|
| Revenue | \$672.0 | \$604.3 | +11% |
| Gross Profit | \$261.5 | \$230.6 | +13% |
| Gross Profit % | 38.9% | 38.2% | +70 bps |
| EBITDA | \$114.1 | \$99.4 | +15% |
| EBITDA % | 17.0% | 16.5% | +50 bps |
| Net Income ⁽²⁾ | \$75.6 | \$62.2 | +22% |
| Earnings Per Share ⁽³⁾ | \$1.89 | \$1.51 | +25% |

⁽¹⁾ Adjusted results. See Appendix for reconciliation to comparable GAAP results.

Orders +16% YoY

Revenue **+11% YoY**, ahead of expectations set forth in prior guidance

Organic Revenue⁽⁴⁾ +5% YoY

- Automation Solutions Organic Revenue +8% YoY
- Smart Infrastructure Solutions
 Organic Revenue +3% YoY



⁽²⁾ All references to Net Income refer to adjusted net income from continuing operations.

⁽³⁾ All references to Earnings Per Share refer to adjusted net income from continuing operations per diluted share attributable to Belden stockholders.

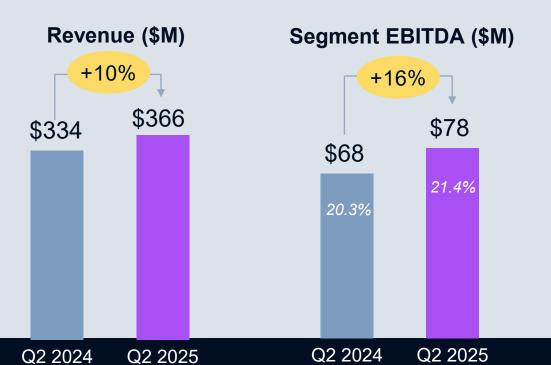
⁽⁴⁾ Organic growth is calculated as the change in revenues excluding the impacts of changes in currency exchange rates and copper prices, as well as acquisitions and divestitures.

Segments Performance Highlights include Healthy Growth and Expanding Margins

Q2 2025 Segment Results

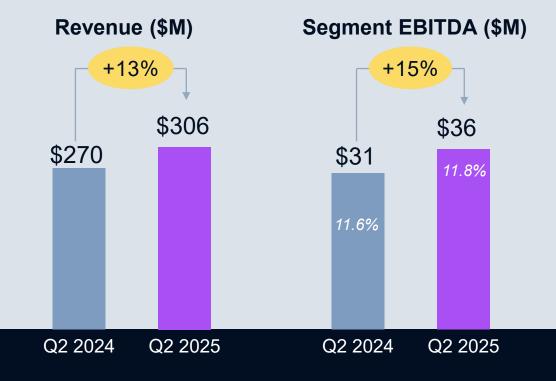


Orders up 11% compared to the prior year period, driven by strength in traditional industrial verticals, including Discrete and Energy



Smart Infrastructure Solutions Segment

Continued strength in target growth verticals in Smart Buildings and fiber in Broadband



Consistent Free Cash Flow Deployed to Benefit Shareholders

Q2 2025 Balance Sheet and Cash Flow Highlights

Cash and Cash Equivalent

Capital deployed towards share repurchases and strategic acquisitions.

📵 Belden

Net Leverage(1)

Opportunity to decrease leverage as we generate the majority of our FCF in the second half of the year.

TTM Free Cash Flow⁽²⁾

Stable free cash flow generation driven by steady market conditions and solid execution.



^{1.} Net leverage is calculated as (A) total debt less cash and cash equivalents divided by (B) the sum of pro-forma trailing twelve months Adjusted EBITDA, plus trailing twelve months stock-based compensation expense.

2. Free cash flow is not a term defined by generally accepted accounting principles (GAAP) and our definition may or may not be used consistently with other companies that define this term. See Appendix for

^{3.} Proforma results net of payable to sellers for Precision Optical Technologies at the end of Q2 2024.

Q3 2025 Guidance

Guidance as of July 31, 2025

| Q3 2025 Guidance | | | | | | | |
|-----------------------------|------------------------------|-------------------|----------------------|--|--|--|--|
| Total Revenue (\$ | \$670 to \$685 | | | | | | |
| GAAP EPS | | \$1.33 | to \$1.43 | | | | |
| Adjusted EPS | | \$1.85 to \$1.95 | | | | | |
| Q3 2025 Assumptions | | | | | | | |
| Interest Expense \$11.6M | Depreciation Expense \$17.2M | Tax Rate 12.5% | Share Count 40.1M | | | | |



CORPORATE OVERVIEW BELDEN INC.

NYSE: BDC



Belden Delivers a Simpler, Smarter and Secure Digital Infrastructure

NYSE: BDC

Revenue

\$2.5B

Adj. EBITDA¹

\$411M

2024 Results

Adj. EPS¹

\$6.36

Free Cash Flow¹

\$223M

Associates

~8,000

2024 Segment Results



Automation Solutions

Revenue \$1.3B Segment EBITDA \$270M

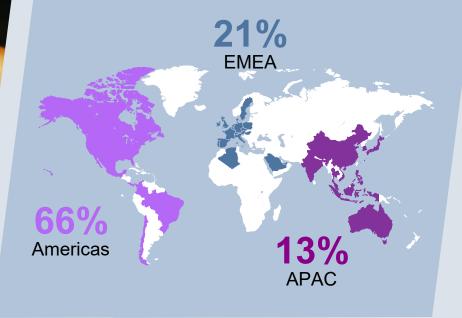


Smart Infrastructure Solutions

Revenue

Segment EBITDA \$140M

Sales By Region





Targeting Priority Verticals for Solutions Where Data Generation and Usage are Increasing Significantly













Auto

CPG

Material Handling

Chemical

Power T&D

Mass Transit







Healthcare



Hospitality



Higher Education



Semiconductor



Broadband / Telco

Strong Secular Growth Trends Creating New Opportunities and Driving Growth

Automation



- Reshoring
- ► Industry 4.0
- ▶ Labor Challenges
- ► Digital Transformation
- ► Al Expansion
- ► Edge Computing

Hybrid Networks



- ► Increasing Digitization
- Remote Monitoring and Management
- ► Growing Data Demands

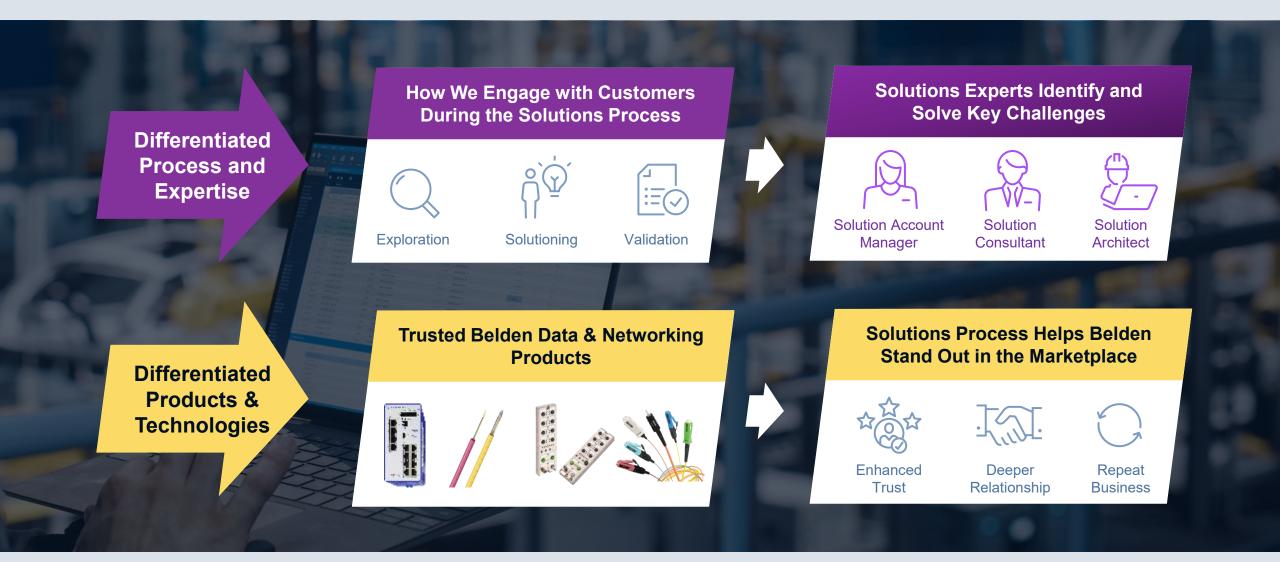
Critical Infrastructure



- Increasing Bandwidth Usage
- Government-Supported Network Expansions
- Growing Fiber Network Share



Belden Solutions: We Engage With Customers To Solve Complex Problems



Executing Clearly Defined Strategy

1

Growing portfolio of best-in-class networking & data products



2

Advancing our Solutions capabilities



3

Enhancing growth with selective M&A



4

Delivering long term growth in earnings and FCF generation



Clearly Defined Strategy

Clear Capital Allocation Priorities

1



2



3



Organic Growth

Drive organic growth through reinvestment

Strategic M&A

Fill key solutions gaps with our M&A framework

Return Capital to Shareholders

Return capital to shareholders through share repurchases and dividends

All while maintaining net leverage of ~1.5x

Our Growth Algorithm Will Deliver Long Term Shareholder Value

Long Term Value Creation Through the Cycle

MSD⁽¹⁾

Organic Revenue Growth



Belden

25-30%

Incremental **EBITDA Margins**



~10%

Free Cash Flow Margin⁽²⁾



~1.5X

Net Leverage



10-12% **CAGR**

EPS Growth





assets. Free Cash Flow Margin is calculated as Free Cash Flow divided by Total Revenues for the comparable period.

²⁾ We define free cash flow, which is a non-GAAP financial measure, as net cash from operating activities adjusted for capital expenditures net of the proceeds from the disposal of tangible

APPENDIX



Statement of Operations Unaudited

| | Three Months Ended June 29, 2025 June 30, 2024 | | | | | | ths Ended June 30, 2024 | |
|--|---|-----------|-------|-----------|----|-----------------------------|----------------------------|--------------|
| | Ju | | | | | ne 29, 2025 | | ine 30, 2024 |
| Revenues | \$ | 671,992 | In ti | 604,336 | • | per share data 1,296,853 |) \$ | 1,140,011 |
| Cost of sales | Ψ | (413,424) | Ψ | (377,530) | Ψ | (792,445) | Ψ | (711,609) |
| Gross profit | | 258,568 | | 226,806 | | 504,408 | | 428,402 |
| Selling, general and administrative expenses | | (131,922) | | (119,497) | | (263,444) | | (230,265) |
| Research and development expenses | | (33,940) | | (28,457) | | (62,357) | | (55,456) |
| Amortization of intangibles | | (13,470) | | (9,940) | | (26,745) | | (20,749) |
| Operating income | | 79,236 | | 68,912 | | 151,862 | | 121,932 |
| Interest expense, net | | (12,200) | | (9,017) | | (22,304) | | (16,599) |
| Non-operating pension benefit (cost) | | (364) | | 230 | | (805) | | 461 |
| Income before taxes | | 66,672 | | 60,125 | | 128,753 | | 105,794 |
| Income tax expense | | (5,666) | | (11,091) | | (15,810) | | (19,451) |
| Net income | | 61,006 | | 49,034 | | 112,943 | | 86,343 |
| Less: Net loss attributable to noncontrolling interest | | _ | | (10) | | _ | | (14) |
| Net income attributable to Belden stockholders | \$ | 61,006 | \$ | 49,044 | \$ | 112,943 | \$ | 86,357 |
| Weighted average number of common shares and equivalents: | | | | | | | | |
| Basic | | 39,511 | | 40,690 | | 39,835 | | 40,838 |
| Diluted | | 40,002 | | 41,204 | | 40,418 | | 41,348 |
| Basic income per share attributable to Belden stockholders | \$ | 1.54 | \$ | 1.21 | \$ | 2.84 | \$ | 2.11 |
| Diluted income per share attributable to Belden stockholders | \$ | 1.53 | \$ | 1.19 | \$ | 2.79 | \$ | 2.09 |
| Common stock dividends declared per share | \$ | 0.05 | \$ | 0.05 | \$ | 0.10 | \$ | 0.10 |



Operating Segment Information Unaudited

| | | smart rastructure Solutions | | Automation Solutions | | |
|---|----|-----------------------------------|----------|-------------------------|--|--|
| | (I | n thousands, e | xcept pe | cept percentages) | | |
| For the three months ended June 29, 2025 | | | | | | |
| Segment Revenues | \$ | 306,019 | \$ | 365,973 | | |
| Segment EBITDA | | 36,224 | | 78,246 | | |
| Segment EBITDA margin | | 11.8 % | 6 | 21.4 % | | |
| Depreciation expense | | 6,928 | | 8,726 | | |
| Amortization of intangibles | | 8,556 | | 4,914 | | |
| Amortization of software development intangible assets | | _ | | 2,943 | | |
| Severance, restructuring, and acquisition integration costs | | 1,747 | | 1,092 | | |
| Adjustments related to acquisitions and divestitures | | _ | | 286 | | |
| For the three months ended June 30, 2024 | | | | | | |
| Segment Revenues | \$ | 270,473 | \$ | 333,863 | | |
| Segment EBITDA | | 31,456 | | 67,737 | | |
| Segment EBITDA margin | | 11.6 % | 6 | 20.3 % | | |
| Depreciation expense | | 6,214 | | 7,363 | | |
| Amortization of intangibles | | 5,022 | | 4,918 | | |
| Amortization of software development intangible assets | | _ | | 2,464 | | |
| Severance, restructuring, and acquisition integration costs | | 2,309 | | 1,684 | | |
| Adjustments related to acquisitions and divestitures | | _ | | 298 | | |
| For the six months ended June 29, 2025 | | | | | | |
| Segment Revenues | \$ | 580,069 | \$ | 716,784 | | |
| Segment EBITDA | | 67,359 | | 151,571 | | |
| Segment EBITDA margin | | 11.6 % | 6 | 21.1 % | | |
| Depreciation expense | | 13,500 | | 16,050 | | |
| Amortization of intangibles | | 17,212 | | 9,533 | | |
| Amortization of software development intangible assets | | 18 | | 5,538 | | |
| Severance, restructuring, and acquisition integration costs | | 2,704 | | 1,833 | | |
| Adjustments related to acquisitions and divestitures | | _ | | 584 | | |
| For the six months ended June 30, 2024 | | | | | | |
| Segment Revenues | \$ | 504,562 | \$ | 635,449 | | |
| Segment EBITDA | | 57,244 | | 126,482 | | |
| Segment EBITDA margin | | 11.3 % | 6 | 19.9 % | | |
| Depreciation expense | | 12,519 | | 14,523 | | |
| Amortization of intangibles | | 10,741 | | 10,008 | | |
| Amortization of software development intangible assets | | _ | | 5,177 | | |
| Severance, restructuring, and acquisition integration costs | | 3,899 | | 4,306 | | |
| Adjustments related to acquisitions and divestitures | | _ | | 596 | | |

Smart



Balance Sheet

Unaudited

| | (| (Unaudited) | | | |
|--|--------|----------------|----|-----------|--|
| | | (In thousands) | | | |
| ASSETS | | | | | |
| Current assets: | | | | | |
| Cash and cash equivalents | \$ | 301,486 | \$ | 370,302 | |
| Receivables, net | | 454,684 | | 409,711 | |
| Inventories, net | | 388,787 | | 343,099 | |
| Other current assets | | 77,682 | | 73,117 | |
| Total current assets | | 1,222,639 | | 1,196,229 | |
| Property, plant and equipment, less accumulated depreciation | | 525,385 | | 495,625 | |
| Operating lease right-of-use assets | | 116,426 | | 118,551 | |
| Goodwill | | 1,034,870 | | 1,018,677 | |
| Intangible assets, less accumulated amortization | | 415,336 | | 419,074 | |
| Deferred income taxes | | 17,970 | | 16,353 | |
| Other long-lived assets | | 67,031 | | 63,429 | |
| | \$ | 3,399,657 | \$ | 3,327,938 | |
| | | | | | |
| LIABILITIES AND STOCKHOLDERS' I | EQUITY | | | | |
| Current liabilities: | | | | | |
| Accounts payable | \$ | 303,868 | \$ | 315,724 | |
| Accrued liabilities | | 311,726 | | 306,980 | |
| Total current liabilities | | 615,594 | | 622,704 | |
| Long-term debt | | 1,271,338 | | 1,130,101 | |
| Postretirement benefits | | 69,308 | | 63,260 | |
| Deferred income taxes | | 70,133 | | 77,333 | |
| Long-term operating lease liabilities | | 96,861 | | 100,049 | |
| Other long-term liabilities | | 41,948 | | 39,755 | |
| Stockholders' equity: | | | | | |
| Common stock | | 503 | | 503 | |
| Additional paid-in capital | | 847,732 | | 839,755 | |
| Retained earnings | | 1,284,960 | | 1,176,036 | |
| Accumulated other comprehensive loss | | (80,578) | | (3,532) | |
| Treasury stock | | (818,142) | | (718,026 | |
| Total stockholders' equity | | 1,234,475 | | 1,294,736 | |
| | \$ | 3,399,657 | \$ | 3,327,938 | |

June 29, 2025 December 31, 2024



Cash Flow Statement

Unaudited Six Mo

| | Jur | ne 29, 2025 | June 30, 2024 |
|---|-----|-------------|---------------|
| | | (In thous | ands) |
| Cash flows from operating activities: | | | |
| Net income | \$ | 112,943 | 86,343 |
| Adjustments to reconcile net income to cash flows from operating activities: | | | |
| Depreciation and amortization | | 61,851 | 52,968 |
| Share-based compensation | | 14,603 | 14,643 |
| Changes in operating assets and liabilities, net of the effects of currency exchange rate changes, acquired businesses and disposals: | | | |
| Receivables | | (31,773) | 30,880 |
| Inventories | | (35,758) | 204 |
| Accounts payable | | (23,462) | (90,025) |
| Accrued liabilities | | (14,314) | (16,788) |
| Income taxes | | (4,355) | 2,097 |
| Other assets | | (3,674) | 1,728 |
| Other liabilities | | 13,409 | 3,630 |
| Net cash provided by operating activities | | 89,470 | 85,680 |
| Cash flows from investing activities: | | | |
| Capital expenditures | | (57,353) | (46,246) |
| Cash from business acquisitions | | 7,918 | 526 |
| Proceeds from disposal of tangible assets | | 115 | 60 |
| Net cash used for investing activities | | (49,320) | (45,660) |
| Cash flows from financing activities: | | | |
| Payments under share repurchase program, including excise tax | | (100,967) | (57,865) |
| Payments on revolving credit facility | | (50,000) | _ |
| Withholding tax payments for share-based payment awards | | (14,157) | (8,110) |
| Cash dividends paid | | (4,024) | (4,119) |
| Payments under financing lease obligations | | (878) | (455) |
| Proceeds from issuance of common stock | | 3,818 | 3,152 |
| Borrowings on revolving credit facility | | 50,000 | _ |
| Net cash used for financing activities | | (116,208) | (67,397) |
| Effect of foreign currency exchange rate changes on cash and cash equivalents | | 7,242 | (4,916) |
| Decrease in cash and cash equivalents | | (68,816) | (32,293) |
| Cash and cash equivalents, beginning of period | | 370,302 | 597,044 |
| Cash and cash equivalents, end of period | \$ | 301,486 | 564,751 |

Six Months Ended



Reconciliation of Non-GAAP Measures

Unaudited

| | Three Months Ended June 29, 2025 June 30, 2024 | | | Six Month June 29, 2025 | | | hs Ended June 30, 2024 | |
|---|---|-----------|----|----------------------------|----|-----------|---------------------------|-----------|
| | (In thousands, except percentages and per share amoun | | | | | nounts) | | |
| Revenues | \$ | 671,992 | \$ | 604,336 | \$ | 1,296,853 | \$\$ | 1,140,011 |
| GAAP gross profit | \$ | 258,568 | \$ | 226,806 | \$ | 504,408 | \$ | 428,402 |
| Amortization of software development intangible assets | | 2,943 | | 2,464 | | 5,556 | | 5,177 |
| Severance, restructuring, and acquisition integration costs | | 2 | | 1,299 | | 11 | | 2,586 |
| Adjusted gross profit | \$ | 261,513 | \$ | 230,569 | \$ | 509,975 | \$ | 436,165 |
| GAAP gross profit margin | | 38.5 % | | 37.5 % | | 38.9 % | , | 37.6 % |
| Adjusted gross profit margin | | 38.9 % | | 38.2 % | | 39.3 % | , | 38.3 % |
| GAAP selling, general and administrative expenses | \$ | (131,922) | \$ | (119,497) | \$ | (263,444) | \$ | (230,265) |
| Severance, restructuring, and acquisition integration costs | | 2,837 | | 2,941 | | 4,431 | | 5,267 |
| Adjustments related to acquisitions and divestitures | | 286 | | 298 | | 584 | | 596 |
| Adjusted selling, general and administrative expenses | \$ | (128,799) | \$ | (116,258) | \$ | (258,429) | \$ | (224,402) |
| GAAP research and development expenses | \$ | (33,940) | \$ | (28,457) | \$ | (62,357) | \$ | (55,456) |
| Severance, restructuring, and acquisition integration costs | | | | (247) | | 95 | | 352 |
| Adjusted research and development expenses | \$ | (33,940) | \$ | (28,704) | \$ | (62,262) | \$ | (55,104) |
| GAAP net income | \$ | 61,006 | \$ | 49,034 | \$ | 112,943 | \$ | 86,343 |
| Income tax expense | | 5,666 | | 11,091 | | 15,810 | | 19,451 |
| Interest expense, net | | 12,200 | | 9,017 | | 22,304 | | 16,599 |
| Total non-operating adjustments | | 17,866 | | 20,108 | | 38,114 | | 36,050 |
| Amortization of intangible assets | | 13,470 | | 9,940 | | 26,745 | | 20,749 |
| Amortization of software development intangible assets | | 2,943 | | 2,464 | | 5,556 | | 5,177 |
| Severance, restructuring, and acquisition integration costs | | 2,839 | | 3,993 | | 4,537 | | 8,205 |
| Adjustments related to acquisitions and divestitures | | 286 | | 298 | | 584 | | 596 |
| Total operating income adjustments | | 19,538 | | 16,695 | | 37,422 | | 34,727 |
| Depreciation expense | _ | 15,654 | | 13,577 | | 29,550 | _ | 27,042 |
| Adjusted EBITDA | \$ | 114,064 | \$ | 99,414 | \$ | 218,029 | \$ | 184,162 |
| GAAP net income margin | | 9.1 % | | 8.1 % | | 8.7 % | ; | 7.6 % |
| Adjusted EBITDA margin | | 17.0 % | | 16.5 % | | 16.8 % | , | 16.2 % |

In addition to reporting financial results in accordance with accounting principles generally accepted in the United States, we provide non-GAAP operating results adjusted for certain items, including: asset impairments; accelerated depreciation expense due to plant consolidation activities; purchase accounting effects related to acquisitions, such as the adjustment of acquired inventory to fair value, and transaction costs; severance, restructuring, and acquisition integration costs; gains (losses) recognized on the disposal of businesses and assets; amortization of intangible assets; gains (losses) on debt extinguishment; certain gains (losses) from patent settlements; discontinued operations; and other costs. We adjust for the items listed above in all periods presented, unless the impact is clearly immaterial to our financial statements. When we calculate the tax effect of the adjustments, we include all current and deferred income tax expense commensurate with the adjusted measure of pre-tax profitability.

We utilize the adjusted results to review our ongoing operations without the effect of these adjustments and for comparison to budgeted operating results. We believe the adjusted results are useful to investors because they help them compare our results to previous periods and provide important insights into underlying trends in the business and how management oversees our business operations on a day-to-day basis. As an example, we adjust for acquisition-related expenses, such as amortization of intangibles and impacts of fair value adjustments because they generally are not related to the acquired business' core business performance. As an additional example, we exclude the costs of restructuring programs, which can occur from time to time for our current businesses and/or recently acquired businesses. We exclude the costs in calculating adjusted results to allow us and investors to evaluate the performance of the business based upon its expected ongoing operating structure. We believe the adjusted measures, accompanied by the disclosure of the costs of these programs, provides valuable insight.

Adjusted results should be considered only in conjunction with results reported according to accounting principles generally accepted in the United States.



Reconciliation of Non-GAAP Measures (continued) Unaudited

| | Three Months Ended | | | | Six Mont | ths Ended | | |
|---|---------------------------|-------------|-------|---------------|----------|----------------|-------|-------------|
| | Ju | ne 29, 2025 | Ju | ne 30, 2024 | Ju | ne 29, 2025 | Ju | ne 30, 2024 |
| | | (In thousa | ınds, | except percen | tages | s and per shar | e amo | ounts) |
| GAAP net income | \$ | 61,006 | \$ | 49,034 | \$ | 112,943 | \$ | 86,343 |
| Less: Net loss attributable to noncontrolling interest | | | | (10) | | _ | | (14) |
| GAAP net income attributable to Belden stockholders | \$ | 61,006 | \$ | 49,044 | \$ | 112,943 | \$ | 86,357 |
| GAAP net income | \$ | 61,006 | \$ | 49,034 | \$ | 112,943 | \$ | 86,343 |
| Plus: Operating income adjustments from above | | 19,538 | | 16,695 | | 37,422 | | 34,727 |
| Less: Tax effect of adjustments above | | 4,937 | | 3,541 | | 9,273 | | 7,610 |
| Less: Net loss attributable to noncontrolling interest | | _ | | (10) | | _ | | (14) |
| Adjusted net income attributable to Belden stockholders | \$ | 75,607 | \$ | 62,198 | \$ | 141,092 | \$ | 113,474 |
| GAAP income per diluted share attributable to Belden stockholders | \$ | 1.53 | \$ | 1.19 | \$ | 2.79 | \$ | 2.09 |
| Adjusted income per diluted share attributable to Belden stockholders | \$ | 1.89 | \$ | 1.51 | \$ | 3.49 | \$ | 2.74 |
| GAAP and adjusted diluted weighted average shares | | 40,002 | | 41,204 | | 40,418 | | 41,348 |

In addition to reporting financial results in accordance with accounting principles generally accepted in the United States, we provide non-GAAP operating results adjusted for certain items, including: asset impairments; accelerated depreciation expense due to plant consolidation activities; purchase accounting effects related to acquisitions, such as the adjustment of acquired inventory to fair value, and transaction costs; severance, restructuring, and acquisition integration costs; gains (losses) recognized on the disposal of businesses and assets; amortization of intangible assets; gains (losses) on debt extinguishment; certain gains (losses) from patent settlements; discontinued operations; and other costs. We adjust for the items listed above in all periods presented, unless the impact is clearly immaterial to our financial statements. When we calculate the tax effect of the adjustments, we include all current and deferred income tax expense commensurate with the adjusted measure of pre-tax profitability.

We utilize the adjusted results to review our ongoing operations without the effect of these adjustments and for comparison to budgeted operating results. We believe the adjusted results are useful to investors because they help them compare our results to previous periods and provide important insights into underlying trends in the business and how management oversees our business operations on a day-to-day basis. As an example, we adjust for acquisition-related expenses, such as amortization of intangibles and impacts of fair value adjustments because they generally are not related to the acquired business' core business performance. As an additional example, we exclude the costs of restructuring programs, which can occur from time to time for our current businesses and/or recently acquired businesses. We exclude the costs in calculating adjusted results to allow us and investors to evaluate the performance of the business based upon its expected ongoing operating structure. We believe the adjusted measures, accompanied by the disclosure of the costs of these programs, provides valuable insight.

Adjusted results should be considered only in conjunction with results reported according to accounting principles generally accepted in the United States.



Free Cash Flow GAAP to Non-GAAP Reconciliation Unaudited

| | Three Months Ended | | | | Six Mont | ths Ended | | |
|--|---------------------------|----------|-----|------------|----------|------------|-----|-------------|
| | June | 29, 2025 | Jun | e 30, 2024 | June | e 29, 2025 | Jun | ne 30, 2024 |
| | | | | (In tho | usands | s) | | |
| GAAP net cash provided by operating activities | \$ | 82,029 | \$ | 82,959 | \$ | 89,470 | \$ | 85,680 |
| Capital expenditures | | (25,151) | | (21,996) | | (57,353) | | (46,246) |
| Proceeds from disposal of tangible assets | | 9 | | | | 115 | | 60 |
| Non-GAAP free cash flow | \$ | 56,887 | \$ | 60,963 | \$ | 32,232 | \$ | 39,494 |

| | Trailing 12 Months Ended | | | | | | | |
|-------------------------------------|--------------------------|-----------|-------|---------------|-------|--------------|--|--|
| | June 29, 2025 | | Decer | nber 31, 2024 | J | une 30, 2024 | | |
| | (In th | | | (In thou | usand | s) | | |
| GAAP net cash provided by operating | | | | | | | | |
| activities | \$ | 348,589 | \$ | 344,799 | \$ | 350,603 | | |
| Capital expenditures | | (132,930) | | (121,823) | | (130,248) | | |
| Proceeds from disposal of assets | | 168 | | 113 | | 13,836 | | |
| Non-GAAP free cash flow | \$ | 215,827 | \$ | 223,089 | \$ | 234,191 | | |

We define free cash flow, which is a non-GAAP financial measure, as net cash from operating activities adjusted for capital expenditures net of the proceeds from the disposal of assets. We believe free cash flow provides useful information to investors regarding our ability to generate cash from business operations that is available for acquisitions and other investments, service of debt principal, dividends and share repurchases. We use free cash flow, as defined, as one financial measure to monitor and evaluate performance and liquidity. Non-GAAP financial measures should be considered only in conjunction with financial measures reported according to accounting principles generally accepted in the United States. Our definition of free cash flow may differ from definitions used by other companies.

Reconciliation of Non-GAAP Measures Guidance

| | Three Months Ended September 28, 2025 |
|---|--|
| | |
| GAAP income per diluted share attributable to Belden stockholders | \$1.33 - \$1.43 |
| Amortization of intangible assets | 0.32 |
| Severance, restructuring, and acquisition integration costs | 0.19 |
| Adjustments related to acquisitions and divestitures | 0.01 |
| Adjusted income per diluted share attributable to Belden stockholders | \$1.85 - \$1.95 |

Our guidance is based upon information currently available regarding events and conditions that will impact our future operating results. In particular, our results are subject to the factors listed under "Forward-Looking Statements" in this release. In addition, our actual results are likely to be impacted by other additional events for which information is not available, such as asset impairments, adjustments related to acquisitions and divestitures, severance, restructuring, and acquisition integration costs, gains (losses) recognized on the disposal of assets, gains (losses) on debt extinguishment, discontinued operations, and other gains (losses) related to events or conditions that are not yet known.



Thank you

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