BEST BUY CO., INC.
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES
($ in millions, except per share amounts)
(Unaudited and subject to reclassification)

The following information provides reconciliations of the most comparable consolidated financial measures presented in accordance with accounting principles generally accepted in the U.S. (GAAP financial measures) to presented consolidated adjusted financial measures (non-GAAP financial measures). The company believes that non-GAAP financial measures, when reviewed in conjunction with GAAP financial measures, can provide more information to assist investors in evaluating current period performance and in assessing future performance. For these reasons, internal management reporting also includes non-GAAP financial measures. Generally, presented non-GAAP financial measures include adjustments for items such as restructuring charges, goodwill and acquired intangible asset impairments, certain long-lived asset impairments, price-fixing settlements, gains and losses on disposals of subsidiaries and certain investments, amortization of definite-lived intangible assets associated with acquisitions, certain acquisition-related costs and the tax effect of all such items. In addition, certain other items may be excluded from non-GAAP financial measures when the company believes this provides greater clarity to management and investors. These non-GAAP financial measures should be considered in addition to, and not superior to or as a substitute for, the GAAP financial measures presented in this earnings release and the company's financial statements and other publicly filed reports. Non-GAAP financial measures as presented herein may not be comparable to similarly titled measures used by other companies.

	Three Months Ended		Nine Months Ended	
	October 31, 2026	November 1, 2025	October 31, 2026	November 1, 2025
SG&A	$ 1,999	$ 1,884	$ 5,663	$ 5,434
% of revenue	*19.5 %*	*19.5 %*	*19.6 %*	*19.5 %*
Intangible asset amortization[1]	(1)	(3)	(5)	(12)
Long-lived asset impairment[2]	—	(21)	—	(21)
Adjusted SG&A	$ 1,998	$ 1,860	$ 5,658	$ 5,401
% of revenue	*19.5 %*	*19.2 %*	*19.5 %*	*19.4 %*
Operating income	$ 452	$ 198	$ 1,243	$ 668
% of revenue	*4.4 %*	*2.0 %*	*4.3 %*	*2.4 %*
Intangible asset amortization[1]	1	3	5	12
Long-lived asset impairment[2]	—	21	—	21
Restructuring charges[3]	(7)	(5)	(22)	218
Goodwill and intangible asset impairments[2]	—	171	—	171
Adjusted operating income	$ 446	$ 388	$ 1,226	$ 1,090
% of revenue	*4.4 %*	*4.0 %*	*4.2 %*	*3.9 %*
Effective tax rate	25.2 %	31.5 %	26.3 %	22.3 %
Intangible asset amortization[1]	— %	(0.3)%	— %	0.1 %
Long-lived asset impairment[2]	— %	(1.4)%	— %	0.2 %
Restructuring charges[3]	0.1 %	(1.5)%	0.1 %	3.2 %
Goodwill and intangible asset impairments[2]	— %	(3.7)%	— %	0.5 %
(Gain) loss on disposal of subsidiaries[4]	— %	— %	— %	0.1 %
Adjusted effective tax rate	25.3 %	24.6 %	26.4 %	26.4 %

	Three Months Ended October 31, 2026			Three Months Ended November 1, 2025		
	Pretax Earnings	Net of Tax[5]	Per Share	Pretax Earnings	Net of Tax[5]	Per Share
Diluted EPS			$ 1.66			$ 0.66
Intangible asset amortization[1]	$ 1	$ 1	—	$ 3	$ 1	—
Long-lived asset impairment[2]	—	—	—	21	14	0.07
Restructuring charges[3]	(7)	(5)	(0.02)	(5)	(12)	(0.06)
Goodwill and intangible asset impairments[2]	—	—	—	171	154	0.73
(Gain) loss on disposal of subsidiaries[4]	(7)	(5)	(0.02)	—	—	—
Adjusted diluted EPS			$ 1.62			$ 1.40

	Nine Months Ended October 31, 2026			Nine Months Ended November 1, 2025		
	Pretax Earnings	Net of Tax[5]	Per Share	Pretax Earnings	Net of Tax[5]	Per Share
Diluted EPS			$ 4.45			$ 2.48
Intangible asset amortization[1]	$ 5	$ 4	0.02	$ 12	$ 8	0.04
Long-lived asset impairment[2]	—	—	—	21	14	0.07
Restructuring charges[3]	(22)	(17)	(0.08)	218	107	0.50
Goodwill and intangible asset impairments[2]	—	—	—	171	154	0.72
(Gain) loss on disposal of subsidiaries[4]	(7)	(5)	(0.03)	4	2	0.01
Adjusted diluted EPS			$ 4.36			$ 3.82

(1) Primarily represents the non-cash amortization of definite-lived intangible assets associated with acquisitions, including customer relationships and tradenames.

(2) Represents charges incurred related to Best Buy Health, comprised of non-cash impairments of goodwill, intangible assets and certain long-lived assets.

(3) Represents charges and subsequent adjustments primarily related to a labor and store optimization restructuring initiative that commenced in Q2 FY26 and a restructuring initiative within the company's Best Buy Health business that commenced in Q1 FY26.

(4) Primarily represents the gain on disposal of a foreign subsidiary in FY27 and the loss on disposal of a component of our Best Buy Health business in FY26.

(5) The forecasted annual income tax effect of non-GAAP adjustments is calculated using the applicable statutory tax rates based on the jurisdiction in which the adjustments arise, adjusted for tax benefits discrete to the period. No tax benefit is reflected for certain adjustments where the related expenses do not result in a forecasted annual tax benefit for GAAP purposes.