Procter & Gamble Company - Water Security 2023

W0. Introduction

W0.1

(W0.1) Give a general description of and introduction to your organization.

P&G operates through six industry-based Sector Business Units or SBUs: Fabric and Home Care, Baby and Feminine Care, Family Care, Beauty, Grooming, and Health Care. We manage our 10 product categories within these SBUs. Our 10 product categories are: Fabric Care, Home Care, Baby Care, Feminine Care, Family Care, Grooming, Oral Care, Personal Health Care, Hair Care, and Skin & Personal Care.

The SBUs have sales, profit, cash and value creation responsibility for our largest and most profitable markets, called Focus Markets—accounting for about 80% of Company sales and 90% of after-tax profit. In each Focus Market, Market Operations works across the six SBUs on scaled market services and capabilities, including customer teams, transportation, warehousing, logistics and representing P&G externally. The rest of the world is organized into Enterprise Markets—a separate unit with sales, profit and value creation responsibility. The SBUs provide innovation plans, supply plans and operating frameworks for the Enterprise Markets to deliver these mutually agreed business goals. Enterprise Markets are important to the future of P&G because of their attractive market growth rates, and the intent is to accelerate this growth and value creation. Supporting the SBUs, Market Operations and Enterprise Markets are key corporate resources focused on scaled services, governance, stewardship and areas requiring high mastery. This structure enables a more empowered, agile and accountable organization to accelerate growth and value creation.

Additional details on our corporate structure are publicly available at https://us.pg.com/structure-and-governance/corporate-structure/

W0.2

(W0.2) State the start and end date of the year for which you are reporting data.

	Start date	End date
Reporting year	July 1 2021	June 30 2022

W0.3

(W0.3) Select the countries/areas in which you operate.

Argentina
Belgium
Brazil
Canada
Chile
China
Colombia
Czechia
Egypt
France
Germany
Hungary
India
Indonesia
Italy
Japan
Malaysia
Mexico
Morocco
Nigeria
Pakistan
Peru
Philippines
Poland
Republic of Korea
Romania
Russian Federation
Saudi Arabia
Singapore
South Africa
Spain
Switzerland
Thailand
Turkey
Ukraine
United Kingdom of Great Britain and Northern Ireland
United States of America
Venezuela (Bolivarian Republic of)
Viet Nam

W0.4

(W0.4) Select the currency used for all financial information disclosed throughout your response.

USD

W0.5

(W0.5) Select the option that best describes the reporting boundary for companies, entities, or groups for which water impacts on your business are being reported.

Companies, entities or groups over which operational control is exercised

W0.6

(W0.6) Within this boundary, are there any geographies, facilities, water aspects, or other exclusions from your disclosure?

No

W0.7

(W0.7) Does your organization have an ISIN code or another unique identifier (e.g., Ticker, CUSIP, etc.)?

Indicate whether you are able to provide a unique identifier for your organization.	Provide your unique identifier
Yes, an ISIN code	7427181091

W1. Current state

W1.1

(W1.1) Rate the importance (current and future) of water quality and water quantity to the success of your business.

	Direct use importance rating	Indirect use importance rating	Please explain
Sufficient amounts of good quality freshwater available for use	Vital	Vital	Good quality freshwater is vital for direct use in the majority of our direct operations/facilities for use in the manufacture of our products. High quality water is vital to the successful manufacture of P&G finished products containing water. The primary indirect use of good quality water in our supply chain is during the use of our products by consumers. About 70% of P&G products require freshwater to be used properly and good quality freshwater is vital to their use. In addition, indirect water use occurs and is vital to many of the suppliers who produce raw materials and packaging materials for P&G. As a result of our ongoing commitment and progress towards increasing water efficiency, decreasing water use in our facilities, and innovating products to use less water in homes, we are not expecting our future water dependency to significantly differ in either direct or indirect operations.
Sufficient amounts of recycled, brackish and/or produced water available for use	Important	Important	Currently, P&G's direct operations rely on recycled water for 4% of total water used across facilities. For the sites that use this water it is an important source that enables product production at the location. While P&G strives to recycle water into our utilities and processes when possible, it is not vital for the successful production of our products, nor is brackish or produced water. Recycled water will be increasingly important for direct operations. P&G has a goal to recycle and reuse 5 billion liters of water a year in P&G facilities by 2030. It will likely become a vital source for many direct operations in areas of high water scarcity. The primary indirect use of recycled water occurs during indirect supplier manufacture. Having sufficient amounts of recycled water for indirect use is important for many suppliers as they focus on increasing the amount of recycled water being used in their operations. Having enough recycled water to meet indirect supplier manufacturing needs will help to reduce impact on local water resources while increasing the resiliency of the supplier facilities. The level of importance to indirect operations will vary based on the water scarcity levels and source availability in each location. It is likely that recycled water and other sources become increasingly important for many Tier 1 suppliers in areas of water stress.

W1.2

(W1.2) Across all your operations, what proportion of the following water aspects are regularly measured and monitored?

	% of sites/facilities/operations	Frequency of measurement	Method of measurement	Please explain
Water withdrawals – total volumes	100%	Continuously	Flowmeters or vendor invoices	Water withdrawal volume is one of our environmental key performance indicators and is used to track improvements in site efficiency. Total volumes of all facilities are locally measured and monitored or obtained from monthly vendor invoices. This information is monitored at the facility level.
Water withdrawals – volumes by source	100%	Continuously	Flowmeters or vendor invoices	Water withdrawal volume is one of our environmental key performance indicators and is used to track improvements in site efficiency. Water withdrawal volumes by source are monitored at all operations. Sites measure incoming water withdrawals by source through flowmeter measurements or monthly usage data provided from water utility providers.
Entrained water associated with your metals & mining and/or coal sector activities - total volumes [only metals and mining and coal sectors]	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>
Produced water associated with your oil & gas sector activities - total volumes [only oil and gas sector]	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>
Water withdrawals quality	76-99	Other, please specify (Frequency determined by the quality parameters needed at each site.)	Chemical Testing Methods	Water is essential for the production (formulation and utilities) of our products, therefore our plants monitor the quality of influent water used within their facilities. Testing methods and frequency are determined by the quality parameters needed at each site.
Water discharges – total volumes	76-99	Continuously	Flowmeters, calculations based on operational data, or vendor invoices	Discharged water information in this report is a combination of facility data (via flowmeters), monthly vendor invoices, or calculations based on operational data.
Water discharges – volumes by destination	76-99	Continuously	Flowmeters, calculations based on operational data, or vendor invoices.	Discharged waters by destination information in this report is a combination of facility data (via flowmeters), monthly vendor invoices, or calculations based on operational data.
Water discharges – volumes by treatment method	76-99	Continuously	Flowmeters, calculations based on operational data, or vendor invoices.	Discharged waters by destination information in this report is a combination of facility data (via flowmeters), monthly vendor invoices, or calculations based on operational data.
Water discharge quality – by standard effluent parameters	100%	Other, please specify (Frequency follows requirements of country and specific permit.)	Chemical Testing Methods	Our facilities test discharge effluent quality in accordance with local discharge permit requirements. Test methods and frequency follow requirements of country and specific permit. Permit testing requirements and frequency vary based on destination of discharged water, e.g. direct to environment or to a municipal treatment plant, and the country/state in which they are issued. Common test methods include pH, COD, BOD, and TDS.
Water discharge quality – emissions to water (nitrates, phosphates, pesticides, and/or other priority substances)	100%	Other, please specify (Frequency follows requirements of country and specific permit.)	Chemical Testing Methods	Our facilities test discharge effluent quality in accordance with local discharge permit requirements. Test methods and frequency follow requirements of country and specific permit. Permit testing requirements and frequency vary based on destination of discharged water, e.g., direct to environment or to a municipal treatment plant, and the country/state in which they are issued.
Water discharge quality – temperature	100%	Continuously	Temperature indicator	Our facilities test discharge effluent quality in accordance with local discharge permit requirements. Test methods and frequency follow requirements of country and specific permit. Permit requirements including temperature vary based on destination of discharged water, e.g. direct to environment or to a municipal treatment plant.
Water consumption – total volume	76-99	Monthly	Calculation based on flowmeter or vendor invoice data.	Water consumption is a calculation: Freshwater Withdrawal - Water Discharge. Withdrawal volumes are locally measured and monitored (via flow meters) or obtained from monthly vendor invoices. Discharge volumes are a combination of facility data (flow meters), monthly vendor invoices, or calculations based on operational data. Water consumption is calculated at the corporate level using monthly facility data.
Water recycled/reused	26-50	Monthly	Flowmeter or calculation based on operational data.	Recycled water volumes are measured by either a flow meter or calculated values based on operational data.
The provision of fully-functioning, safely managed WASH services to all workers	76-99	Yearly	Site assessments	P&G is meeting the intent of providing sanitary WASH services to on-site employees and visitors including, but not limited to, providing clean potable water and hygiene services. An annual in person assessment process is established.

W1.2b

(W1.2b) What are the total volumes of water withdrawn, discharged, and consumed across all your operations, how do they compare to the previous reporting year, and how are they forecasted to change?

	Volume (megaliters/year)	Comparison with previous reporting year	Primary reason for comparison with previous reporting year	Five-year forecast	Primary reason for forecast	Please explain
Total withdrawals	68582.7	About the same	Increase/decrease in efficiency	Lower	Increase/decrease in efficiency	As business grew the water withdrawals remained about the same due in part to the continued focus on water efficiency, conservation, and recycling. Future forecasted lower withdrawal volumes reflect focus on freshwater withdrawal efficiency and recycling improvements. For instance, if business continues to grow and water reduction efforts continue to match growth, then volume will be about the same or lower. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Total discharges	48886.1	About the same	Increase/decrease in efficiency	Lower	Increase/decrease in efficiency	As business grew the water discharges remained about the same due in part to the continued focus on water efficiency, conservation, and recycling. Future forecasted lower discharge volumes will continue to reflect focus on efficiency and recycling improvements. For instance, if business continues to grow and water reduction efforts continue to match growth, then volume will be about the same or lower. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Total consumption	19696.6	About the same	Increase/decrease in efficiency	Lower	Increase/decrease in efficiency	As business grew the water consumption remained about the same due in part to the continued focus on water efficiency and conservation. Future forecasted lower consumption volumes will continue to reflect focus on efficiency and recycling improvements. For instance, if business continues to grow and water reduction efforts continue to match growth, then volume will be about the same or lower. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.

W1.2d

(W1.2d) Indicate whether water is withdrawn from areas with water stress, provide the proportion, how it compares with the previous reporting year, and how it is forecasted to change.

	Withdrawals are from areas with water stress	% withdrawn from areas with water stress	Comparison with previous reporting year	Primary reason for comparison with previous reporting year	Five-year forecast	Primary reason for forecast	Identification tool	Please explain
Row 1	Yes	11-25	About the same	Increase/decrease in efficiency	Lower	Increase/decrease in efficiency	WRI Aqueduct	P&G partnered with WRI, WWF, and Environmental Resources Management to take a data-based approach to identify and rank facilities located in areas of highest water risk via a three tiered water risk assessment process. The first tier is a screening assessment which evaluated all sites based on 1) WRI Aqueduct's baseline water stress at their location, 2) Ability of the country to mitigate water risks (World Bank - Gross National Income per Capita) and 3) Annual water use at the site. Sites with high-extremely high baseline water stress, low gross national income and high water use were all prioritized for further assessment. Tier 2 of the assessment takes all prioritized high water risk sites from Tier 1 through a detailed water questionnaire modeled after key topics and questions from the WWF Water Risk Filter. Each site in scope (approx. 40) completes the questionnaire with local information related to water use, discharge, current water risk, future water risk, and water management. All Tier 2 sites are evaluated based on their risk level determined by the questionnaire input and those at high risk move to Tier 3, which requires the sites to complete the first 2 steps of the Alliance for Water Stewardship (AWS) International Standard and develop and complete water stewardship action plans. New facilities were added to our Tier 3 list in 2020 based on revised Aqueduct models and details on global locations and other information are reflected in this report in section W.5 and 4.1c. There are currently 33 Tier 3 P&G facilities. As business grew the water withdrawals in these facilities remained about the same due in part to the continued focus on water efficiency, conservation, and recycling. Future forecasted withdrawal volumes of lower reflect focus on freshwater withdrawal efficiency and recycling improvements. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.

W1.2h

(W1.2h) Provide total water withdrawal data by source.

	Relevance	Volume (megaliters/year)	Comparison with previous reporting year	Primary reason for comparison with previous reporting year	Please explain
Fresh surface water, including rainwater, water from wetlands, rivers, and lakes	Relevant	27222.3	About the same	Increase/decrease in efficiency	As business grew the freshwater withdrawals remained about the same due in part to the continued focus on water efficiency, conservation, and recycling. Future forecasted lower volumes will continue to reflect focus on freshwater withdrawal efficiency and recycling improvements. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Brackish surface water/Seawater	Not relevant	<Not Applicable>	<Not Applicable>	<Not Applicable>	Not relevant due to no withdrawal of brackish surface water/seawater.
Groundwater – renewable	Relevant	12760.9	About the same	Increase/decrease in efficiency	As business grew the remained about the same due in part to the continued focus on water efficiency, conservation, and recycling. Future forecasted lower volumes will continue to reflect focus on freshwater withdrawal efficiency and recycling improvements. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Groundwater – non-renewable	Not relevant	<Not Applicable>	<Not Applicable>	<Not Applicable>	Not relevant since fossil groundwater sources are not known to be used within our operations.
Produced/Entrained water	Not relevant	<Not Applicable>	<Not Applicable>	<Not Applicable>	Not relevant as P&G does not source any of its water withdrawal from produced/ process water.
Third party sources	Relevant	28599.5	About the same	Increase/decrease in efficiency	As business grew the 3rd party water withdrawals remained about the same due in part to the continued focus on water efficiency, conservation, and recycling. Future forecasted lower volumes will continue to reflect focus on freshwater withdrawal efficiency and recycling improvements. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.

W1.2i

(W1.2i) Provide total water discharge data by destination.

	Relevance	Volume (megaliters/year)	Comparison with previous reporting year	Primary reason for comparison with previous reporting year	Please explain
Fresh surface water	Relevant	21910.8	Lower	Increase/decrease in efficiency	Volume is lower due to increased recycling and changes in production. Future forecasted volumes of lower will continue to reflect focus on efficiency and recycling improvements. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Brackish surface water/seawater	Not relevant	<Not Applicable>	<Not Applicable>	<Not Applicable>	Not relevant, P&G does not discharge to brackish surface water/seawater.
Groundwater	Relevant	342	Higher	Increase/decrease in business activity	As business grew and types of products produced changed, water discharges increased. Future forecasted volume of about the same to reflect focus on efficiency and recycling improvements. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Third-party destinations	Relevant	26633.2	About the same	Increase/decrease in efficiency	Third party discharges remained about the same due in part to the continued focus on water efficiency, conservation, and recycling. Future forecasted volumes of lower will continue to reflect focus on efficiency and recycling improvements. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.

W1.2j

(W1.2j) Within your direct operations, indicate the highest level(s) to which you treat your discharge.

	Relevance of treatment level to discharge	Volume (megaliters/year)	Comparison of treated volume with previous reporting year	Primary reason for comparison with previous reporting year	% of your sites/facilities/operations this volume applies to	Please explain
Tertiary treatment	Relevant	1039.2	Lower	Increase/decrease in efficiency	1-10	Each facility has unique water constituents which are removed including dissolved solids, e.g. salts, and inorganic constituents due to the consumer products manufactured at that site. These facilities treat water effluent using a variety of technologies in order to meet local discharge permit requirements, e.g. filtration. Test methods and frequency follow requirements of country and specific permit. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Secondary treatment	Relevant	5212.9	Much higher	Increase/decrease in business activity	11-20	Each facility has unique water constituents which are removed including organics, e.g. surfactants, due to the consumer products manufactured at that site. These facilities treat water effluent using a variety of technologies in order to meet local discharge permit requirements, e.g. biological treatment. Test methods and frequency follow requirements of country and specific permit. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Primary treatment only	Relevant	30648.1	About the same	Increase/decrease in efficiency	61-70	Each facility has unique water constituents which are removed including suspended solids, e.g. oils, due to the consumer products manufactured at that site.. These facilities treat water effluent using a variety of technologies in order to meet local discharge permit requirements, e.g. sedimentation of dissolved air flotation. Test methods and frequency follow requirements of country and specific permit. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Discharge to the natural environment without treatment	Not relevant	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>	Not relevant, P&G does not discharge untreated sanitary or process water to the natural environment without treatment. These water volumes are discharged after on site or a 3rd party treatment in accordance with local water quality requirements.
Discharge to a third party without treatment	Relevant	11986	Lower	Increase/decrease in efficiency	21-30	These facilities; manufacturing plants, offices, and distribution centers; use offsite treatment facilities to treat wastewater. Water discharged to the 3rd party is in accordance with local discharge permit requirements. The third party (municipal or private wastewater treatment plant) applies a combination of conventional primary, secondary, and/or tertiary treatment of sanitary and/or process wastewater from manufacturing operations, offices, and distribution centers. Test methods and frequency follow requirements of country and specific permit. Our definition for change: Much Lower > -20%, Lower -5-20%, About the same +/- < 5%, Higher 5-20%, and Much Higher >20%.
Other	Not relevant	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>	Not applicable, P&G does not use the treatment methods described in the "Other" category in the CDP Guidance.

W1.2k

(W1.2k) Provide details of your organization's emissions of nitrates, phosphates, pesticides, and other priority substances to water in the reporting year.

	Emissions to water in the reporting year (metric tonnes)	Category(ies) of substances included	List the specific substances included	Please explain
Row 1		Please select	<Not Applicable>	Our facilities test discharge effluent quality in accordance with local discharge permit requirements. Effluent water sampling data is managed at a facility level. We are developing a system to collate data from 130+ facilities to report total mass emissions.

W1.3

(W1.3) Provide a figure for your organization's total water withdrawal efficiency.

	Revenue	Total water withdrawal volume (megaliters)	Total water withdrawal efficiency	Anticipated forward trend
Row 1	80187000000	68582.7	1169201.56249317	Water withdrawal efficiency per unit production is expected to continue to improve. Since 2010, P&G has improved our production adjusted water efficiency by 27%.

W1.4

(W1.4) Do any of your products contain substances classified as hazardous by a regulatory authority?

	Products contain hazardous substances	Comment
Row 1	Please select	<Not Applicable>

W1.5

(W1.5) Do you engage with your value chain on water-related issues?

	Engagement	Primary reason for no engagement	Please explain
Suppliers	Yes	<Not Applicable>	<Not Applicable>
Other value chain partners (e.g., customers)	Yes	<Not Applicable>	<Not Applicable>

W1.5a

(W1.5a) Do you assess your suppliers according to their impact on water security?

Row 1

Assessment of supplier impact

No, we do not assess the impact of our suppliers and have no plans to do so within the next two years

Considered in assessment

<Not Applicable>

Number of suppliers identified as having a substantive impact

<Not Applicable>

% of total suppliers identified as having a substantive impact

<Not Applicable>

Please explain

We do not currently assess our suppliers in terms of impact on water security. We do request that all suppliers respond to the Ecovadis survey, which does ask water-related questions, including requesting water withdrawal information from the supplier. Currently, 61% of our suppliers (by spend) respond to the survey.

W1.5b

(W1.5b) Do your suppliers have to meet water-related requirements as part of your organization's purchasing process?

	Suppliers have to meet specific water-related requirements	Comment
Row 1	No, and we do not plan to introduce water-related requirements within the next two years	At this time suppliers do not have to meet specific water-related requirements as part of the purchasing process. However, all suppliers must follow the Responsible Sourcing Expectations for External Business Partners, which explain the global standards to be followed in daily business activities on behalf of P&G. These standards include expectations related to environmental sustainability like using resources responsibly and reducing environmental footprint of their operations.

W1.5d

(W1.5d) Provide details of any other water-related supplier engagement activity.

Type of engagement
Information collection

Details of engagement
Collect water management information at least annually from suppliers
Collect water quantity information at least annually from suppliers (e.g., withdrawal and discharge volumes)

% of suppliers by number
1-25

% of suppliers with a substantive impact
<Not Applicable>

Rationale for your engagement
Via the Ecovadis survey we ask suppliers to provide information about their water efforts, including reporting annual water consumption and measures to reduce water consumption. With over 40,000 suppliers, P&G is focusing on understanding water consumption and water reduction measures being taken by suppliers making up the top 50% of total raw material spend. During the current reporting year, 61% of our suppliers by spend responded to the Ecovadis survey. We are continuing to encourage suppliers to respond to Ecovadis and to increase coverage over the next several years.

Impact of the engagement and measures of success
The Ecovadis questionnaire asks suppliers to provide information about their water use, risks and management, including asking that they provide their annual water withdrawal and measures to reduce water consumption. Ecovadis survey results are provided directly back to the P&G Purchasing Organizational Unit (OU) owners, including comparisons of how each responding supplier ranks against P&G's own environmental progress and against peers in the same category. The spend pool owner then incorporates this data along with other factors into their ongoing discussions with suppliers. This information is also used by the Corporate Sustainability team to develop action plans related to supplier engagement. Knowing more information about how suppliers are using water and managing has allowed us to identify potential supply chain partners in water-stressed areas where we operate. We measure success by tracking the number of suppliers responding to the Ecovadis questionnaire and the percent of total procurement spend that the response rate represents. During the current reporting year, suppliers representing 32% of total raw material spend responded to the water questions in the Ecovadis survey. Each year we work to engage more suppliers in disclosing information about their water use and water reduction actions.

Comment
Supplier water impacts on quantity account for 3% of our corporate water footprint. While it is important to us that we continue to grow our knowledge in this area of our value chain, we are focusing initial efforts on addressing the primary area of our water footprint, which is the consumer use of our products and operations (accounting for a total of 97% of estimated water withdrawals across the value chain).

W1.5e

(W1.5e) Provide details of any water-related engagement activity with customers or other value chain partners.

Type of stakeholder
Customers

Type of engagement
Innovation & collaboration

Details of engagement
Encourage stakeholders to work collaboratively with other users in their river basins toward sustainable water management

Rationale for your engagement
P&G recognizes that the water challenges that our company faces are not felt by us alone. That is why we believe in taking a collaborative approach to addressing water challenges. We also recognize that water is a local issue and challenges will likely differ between basins. With this understanding, we've completed a detailed risk assessment process that has led us to identify 18 priority basins for P&G. We have started to engage with retailers, NGOs, industries, government, academia in our value chain who are located or have strategic interest in our priority basins.

Impact of the engagement and measures of success
Our 2030 goal to protect water for people and nature in priority basins will guide our water-related engagements with customers and other partners into the next decade. We will focus our efforts in priority basins via supporting projects and initiatives that help to address shared water challenges. Our goal is to restore more water than is consumed at P&G manufacturing sites in 18 priority basins and more water than is consumed during the use of P&G products in metropolitan areas of Mexico City and Los Angeles. Since water is a local issue, we anticipate methods of engagement to vary based on the existing conditions and circumstances of each basin. For example, we worked with a customer to support a water restoration project that is expected to conserve 56 million liters of water per year in a water-stressed area of the western US, which helps make progress against our restoration targets. We will continue to seek out opportunities to collaborate with customers and other stakeholders as we track progress against this goal through volumetric targets in 18 priority watersheds along with documenting qualitative co-benefits of each P&G-supported activity or project.

W2. Business impacts

W2.1

(W2.1) Has your organization experienced any detrimental water-related impacts?
No

W2.2

(W2.2) In the reporting year, was your organization subject to any fines, enforcement orders, and/or other penalties for water-related regulatory violations?

	Water-related regulatory violations	Fines, enforcement orders, and/or other penalties	Comment
Row 1	No	<Not Applicable>	

W3. Procedures

W3.1

(W3.1) Does your organization identify and classify potential water pollutants associated with its activities that could have a detrimental impact on water ecosystems or human health?

	Identification and classification of potential water pollutants	How potential water pollutants are identified and classified	Please explain
Row 1	Yes, we identify and classify our potential water pollutants	Everything we produce and how we produce it is governed by our Environmental Quality Policy, which states that P&G continually strives to improve the environmental quality of its products, packaging, and operations. Our facilities test discharge effluent quality in accordance with local discharge permit requirements. Before we market a new product, we go beyond regulatory compliance to ensure every ingredient's safety through a four-step, science-based process. We follow the safety assessment principles and process used by regulatory agencies around the world, like US FDA, US EPA, ECHA (European Chemicals Agency) in the EU, and others. 1) Before we use any ingredient, our scientists start by asking questions. If there's any doubt about its safety or benefit to the consumer, we won't use it. 2) We define the ingredient's safe range using the same science-based standards as major regulatory agencies around the world. 3) We evaluate all ingredients in the product to ensure they are safe when used - both for the consumer and the environment. If we can't confirm that, we go back to the drawing board. 4) Our last step never ends. Once a product is on shelves, we keep up with new information on each ingredient, collaborating on new product safety methods with regulatory agencies and scientists outside of P&G to make sure we're up to date. We listen to consumers via postmarket safety surveillance—making sure the products we design meet expectations for safety.	<Not Applicable>

W3.1a

(W3.1a) Describe how your organization minimizes the adverse impacts of potential water pollutants on water ecosystems or human health associated with your activities.

W3.3

(W3.3) Does your organization undertake a water-related risk assessment?

Yes, water-related risks are assessed

W3.3a

(W3.3a) Select the options that best describe your procedures for identifying and assessing water-related risks.

Value chain stage

Direct operations

Coverage

Full

Risk assessment procedure

Water risks are assessed as a standalone issue

Frequency of assessment

Every three years or more

How far into the future are risks considered?

More than 6 years

Type of tools and methods used

Tools on the market
International methodologies and standards
Databases

Tools and methods used

Ecolab Water Risk Monetizer
WRI Aqueduct
Alliance for Water Stewardship Standard
FAO/AQUASTAT
Other, please specify (World Bank database, HyrdoSHEDs)

Contextual issues considered

Water availability at a basin/catchment level
Water quality at a basin/catchment level

Stakeholder conflicts concerning water resources at a basin/catchment level
Implications of water on your key commodities/raw materials
Water regulatory frameworks
Status of ecosystems and habitats
Access to fully-functioning, safely managed WASH services for all employees

Stakeholders considered
Customers
Employees
Investors
Local communities
NGOs
Regulators
Suppliers
Water utilities at a local level

Comment
No further comment

Value chain stage
Supply chain

Coverage
Full

Risk assessment procedure
Water risks are assessed as a standalone issue

Frequency of assessment
Every three years or more

How far into the future are risks considered?
More than 6 years

Type of tools and methods used
Tools on the market
International methodologies and standards
Databases

Tools and methods used
WRI Aqueduct
FAO/AQUASTAT
Other, please specify (HyrdoSHEDs)

Contextual issues considered
Water availability at a basin/catchment level

Stakeholders considered
Customers
Employees
Investors
Local communities
Suppliers

Comment
No further comment

Value chain stage
Other stages of the value chain

Coverage
Partial

Risk assessment procedure
Water risks are assessed as a standalone issue

Frequency of assessment
Every three years or more

How far into the future are risks considered?
More than 6 years

Type of tools and methods used
Tools on the market
International methodologies and standards
Databases

Tools and methods used
WRI Aqueduct
Life Cycle Assessment
FAO/AQUASTAT
Other, please specify (HyrdoSHEDs)

Contextual issues considered
Water availability at a basin/catchment level

Stakeholders considered

Customers
Employees
Investors
Local communities
NGOs

Comment
No further comment

W3.3b

(W3.3b) Describe your organization's process for identifying, assessing, and responding to water-related risks within your direct operations and other stages of your value chain.

	Rationale for approach to risk assessment	Explanation of contextual issues considered	Explanation of stakeholders considered	Decision-making process for risk response
Row 1	P&G undertook a data-based process to identify, assess, and respond to water-related risks within direct operations, supply chain and key consumer markets. The risk assessment focused on these areas because a Life Cycle Assessment showed that our dependency on water resources is in these life cycle stages. P&G partnered with WRI, WWF and Environmental Resources Management (ERM) to develop assessment tools for each stage to assess current and future exposure to water risk. All P&G facilities, offices and distribution centers were in scope for the assessment, along with supplier locations and priority consumer markets. The assessment used data from WRI Aqueduct, FAO/AQUASTAT basin names, HydroSHEDs basin boundaries, World Bank database for economic status, WHO water access data, and local site info on water withdrawals. Sites at high risk completed a detailed questionnaire (modeled after WWF Water Risk Filter) and the first 2 steps of the Alliance for Water Stewardship Standard, if found to be high risk. They have also used the Water Risk Monetizer to confirm risk levels and explore investment. Supplier locations were classified low-high risk using results from WRI Aqueduct tool, FAO/AQUASTAT basin names and HydroSHEDs basin boundaries. Utilizing data from WRI Aqueduct, FAO/AQUASTAT basin names, HydroSHEDs basin boundaries, country population data and sales data, top P&G markets by sales where at least 20% of the population are experiencing high water stress were prioritized.	The assessment undertaken on P&G facilities focused on almost all contextual issues because we had local stakeholders who could provide locally relevant information on each issue. The contextual issues considered included water availability at the basin level, water quality at the basin level, stakeholder conflicts, implications of water on key raw materials, water regulatory frameworks, status of local escosystems, and access to WASH for local area. The supplier assessment focused primarily on the contextual issue of water quantity because water quality data and information on other contextual issues was not available with local granularity at the global scale. The consumer water risk assessment also focused primarily on water availability at the catchment level since the assessment was focused on understanding where key markets were experiencing high water stress.	All major stakeholder categories were considered in the facilities risk assessment because all had relevant perspectives while assessing the local risk levels. Customers, employees, investors, local communities, NGOs regulators, suppliers and water utilities were all considered as the assessment progressed. Many stakeholders, including customers, employees, investors, local communities and suppliers were considered in the decision to complete the risk assessment of supplier locations as they can all be impacted by potential disruptions in the supply chain due to lack of water. In the consumer assessment customers, employees, investors, NGOs and local communities were considered to help get a holistic picture of the risk and current activities to address these risks at the basin level.	The results of the direct operations risk assessment, supply chain risk assessment and the consumer use risk assessment were overlaid on a map to identify basins where each life cycle stage faced high water risk. These 18 basins of overlapping risk are considered priority basins for P&G and will guide the corporate level risk response over the next decade. Leaders who manage our direct operations, supply chain and consumer markets are using each set of risk assessment results to outline and activate appropriate mitigation responses. Assessments will be updated every five years with the availability of new, updated water risk data from WRI Aqueduct.

W4. Risks and opportunities

W4.1

(W4.1) Have you identified any inherent water-related risks with the potential to have a substantive financial or strategic impact on your business?
Yes, both in direct operations and the rest of our value chain

W4.1a

(W4.1a) How does your organization define substantive financial or strategic impact on your business?

As part of our Enterprise Risk Management process, the Company assesses the significance of potential risks based on several factors, including potential financial impacts, impacts to corporate reputation, impacts on customer demand, potential for business disruption, impacts on employee and staffing needs, and legal or regulatory risk. Within each of these dimensions, impacts are characterized as low, medium, or high (or, for financial impacts, very high). The extent of low, medium, high and very high impacts across these dimensions is then used to assess overall enterprise risks. The thresholds for low/med/high/very high for financial impacts are assigned dollar levels: (1) impacts below $10 million or between $10 million-$50million are low; (2) $50 million-$125 million are medium; (3) $125 million-$300 million or $300 million-$650 million are high; and (4) $650 million -$1 billion or more are very high. The thresholds for low/medium/high for remaining impact areas are qualitative descriptors.

W4.1b

(W4.1b) What is the total number of facilities exposed to water risks with the potential to have a substantive financial or strategic impact on your business, and what proportion of your company-wide facilities does this represent?

	Total number of facilities exposed to water risk	% company-wide facilities this represents	Comment
Row 1	33	1-25	After undertaking a robust water risk assessment process across all of our facility locations, we determined that 33 facilities are located in water basins categorized as being exposed to high water risk. However, the loss of any of these 33 facilities would not necessarily cause a substantive financial or strategic impact on our business as our water risk assessment process did not specifically consider if the decrease in production time or loss of the facility would have substantive financial or strategic impact on our business. These 33 facilities represent less than 25% of our entire facility portfolio. These facilities are required to develop and complete site water stewardship plans via the AWS International Water Stewardship Standard 2.0 steps 1-2 in an effort to mitigate risks identified in our assessment process.

W4.1c

(W4.1c) By river basin, what is the number and proportion of facilities exposed to water risks that could have a substantive financial or strategic impact on your business, and what is the potential business impact associated with those facilities?

Country/Area & River basin

Mexico	Other, please specify (Moctezuma)

Number of facilities exposed to water risk
4

% company-wide facilities this represents
1-25

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Mexico	Other, please specify (Lerma/Salamanca)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Mexico	Other, please specify (Laja)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected

Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

China	Other, please specify (Hai He Delta)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

China	Other, please specify (Tuo Jiang)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

China	Other, please specify (Xuanhui He)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

United States of America	Other, please specify (Lower Bear/Malad)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

United States of America	Other, please specify (Calleguas)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

United States of America	Other, please specify (Lower American)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

India	Other, please specify (Sutlej)

Number of facilities exposed to water risk
2

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

India	Other, please specify (Yamuna 1)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

India	Other, please specify (Musi/Aler)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Brazil	Other, please specify (Tiete 2)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Saudi Arabia	Other, please specify (Persian Gulf Western Coast 2)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Saudi Arabia	Other, please specify (Saudi Arabia West Coast 5)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Turkey	Other, please specify (Kocaeli)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Spain	Other, please specify (Segura)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Pakistan	Other, please specify (Hob/Porali)

Number of facilities exposed to water risk
3

% company-wide facilities this represents
1-25

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Peru	Other, please specify (Lima Coast)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

India	Other, please specify (Sabarmati)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Thailand	Other, please specify (Sa Keo)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Morocco	Other, please specify (Bou Regreg)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

South Africa	Other, please specify (Krokodil)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

India	Other, please specify (Jamni)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

United States of America	Other, please specify (Lower Salt)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Italy	Other, please specify (Garigliano)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

Country/Area & River basin

Romania	Other, please specify (Ialomita)

Number of facilities exposed to water risk
1

% company-wide facilities this represents
Less than 1%

Production value for the metals & mining activities associated with these facilities
<Not Applicable>

% company's annual electricity generation that could be affected by these facilities
<Not Applicable>

% company's global oil & gas production volume that could be affected by these facilities
<Not Applicable>

% company's total global revenue that could be affected
Unknown

Comment
According to our robust water risk assessment process for direct operations, which included use of the WRI Aqueduct baseline water stress metric, this basin is exposed to high water risk due primarily to high water stress. However, given the significant variability in how current and future policy vehicles could be constructed and the significant differences that exist between individual sites, it is very difficult to provide an estimate of financial impact. We therefore have listed the % company's total global revenue that could be affected as "unknown".

W4.2

(W4.2) Provide details of identified risks in your direct operations with the potential to have a substantive financial or strategic impact on your business, and your response to those risks.

Country/Area & River basin

Mexico	Other, please specify (Moctezuma)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the four sites located in the Moctezuma basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
All facilities located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
80000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. There are 4 facilities located in this basin so estimated cost of the response for this basin is between $60,000 - 80,000 USD. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

Mexico	Other, please specify (Lerma/Salamanca)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Lerma/Salamanca basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

Mexico	Other, please specify (Laja)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Laja basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

China	Other, please specify (Hai He Delta)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Hai He Delta basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

China	Other, please specify (Tuo Jiang)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Tuo Jiang basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

China	Other, please specify (Xuanhui He)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Xuanhui He basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to

available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

United States of America	Other, please specify (Lower Bear/Malad)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Lower Bear/Malad basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

United States of America	Other, please specify (Calleguas)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Calleguas basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

United States of America	Other, please specify (Lower American)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Lower American basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

India	Other, please specify (Sutlej)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the 2 sites located in the Sutlej basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
40000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. There are two facilities located in this basin therefore the estimated cost is $40,000 USD. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

India	Other, please specify (Yamuna 1)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Yamuna 1 basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a

unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

India	Other, please specify (Musi/Aler)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Musi/Aler basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin have undergone the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

India	Other, please specify (Sabarmati)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact

Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Sabarmati basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin will undergo the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

India	Other, please specify (Jamni)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for site located in the Jamni basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)

<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive site water stewardship action plans)

Description of response
The facility located in this basin will undergo the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a range.

Country/Area & River basin

United States of America	Other, please specify (Lower Salt)

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduction or disruption in production capacity

Company-specific description
The primary potential impact for the site located in the Lower Salt basin was identified through our robust water risk assessment process for direct operations. The WRI Aqueduct tool's baseline water stress indicator shows this area as having extremely high baseline water stress, which measures the ratio of total water withdrawals to available renewable surface and groundwater supplies. Each high risk facility completed a detailed questionnaire in which it ranked the potential impacts of water-related events on its operations. A reduction or disruption in production capacity is the primary potential impact that our facilities in this basin could see as a result of increased water stress. If water availability dropped below what the facilities in this basin require for operations, it could disrupt those operations.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to operations.

Primary response to risk
Other, please specify (Comprehensive water stewardship action plans)

Description of response
The facility located in this basin will undergo the Alliance for Water Stewardship Standard (AWS) 2.0 steps 1-2. This process enabled the sites in this basin to create a unique water stewardship action plan that incorporates the needs and ongoing efforts of other stakeholders in the basin. The site stewardship action plan incorporates shared water challenges facing the basin. In addition to the site stewardship action plan, each site is asked to contribute to our 2030 goal to increase water efficiency across all P&G-owned facilities by 35% per unit of production, which encourages them to reduce the water usage at their facility.

Cost of response
20000

Explanation of cost of response
Cost cited above is the relative cost to complete site stewardship plans but does not reflect the cost of implementing the actions of each plan. The cost of response (site stewardship plans) can range between $15,000-20,000 USD per facility. We selected the upper range of the potential response cost because there was no way to input a

range.

W4.2a

(W4.2a) Provide details of risks identified within your value chain (beyond direct operations) with the potential to have a substantive financial or strategic impact on your business, and your response to those risks.

Country/Area & River basin

Mexico	Other, please specify (Moctezuma)

Stage of value chain
Use phase

Type of risk & Primary risk driver

Chronic physical	Water stress

Primary potential impact
Reduced demand for products and services

Company-specific description
The results of our consumer use water risk assessment showed that this basin and our customers located in the basin are exposed to water risks, specifically due to high water stress as determined by the WRI Aqueduct baseline water stress (BWS) indicator. 100% of the population of this basin is experiencing high water stress, per WRI Aqueduct. Since water is required to use many of our products, a disruption in supply to the homes of our customers may reduce demand for consumer goods products. At this time, there is no observed impact on demand for P&G products in this basin. While our products could be impacted due to increased water stress, these would be industry-wide impacts and P&G would not be uniquely impacted.

Timeframe
More than 6 years

Magnitude of potential impact
Low

Likelihood
About as likely as not

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact
Because of the variability in the extent to which water supplies could be disrupted and how that could impact customer/consumer behavior, it is difficult to provide an estimate of possible impacts. In addition, P&G maintains business continuity plans, which would serve to mitigate potential disruptions that may occur. The largest potential impacts would be associated with potential disruption to water availability.

Primary response to risk

Downstream	Support river basin restoration

Description of response
The Moctezuma Basin is in scope for both of our corporate sustainability goals, which are to restore more water than is consumed at P&G manufacturing sites located in 18 water-stressed areas around the world and to restore more water than is consumed when using P&G products in the high water-stressed metropolitan areas of Los Angeles and Mexico City. In this basin, P&G will support water restoration projects that improve, better manage, or protect freshwater resources. P&G joined the Mexico City Water Fund (Moctezuma basin) in 2019 as a way to work collaboratively with other industries and NGOs to address issues of water stress and work towards increasing the water security of the basin for our consumers and others. The Water Fund is supporting several water projects that are helping to provide basin inhabitants access to clean water, reduce flood impact, and educate local stakeholders on both water issues and solutions. P&G will continue to partner with the Water Fund to identify and support impactful water restoration projects in the basin. The identification of these risks and prioritization of consumer markets where at least 20% of the population is facing water stress has helped to inform P&G's comprehensive water strategy and led to the development and commitment to these two water restoration goals.

Cost of response
250000

Explanation of cost of response
P&G is working with the Mexico City Water Fund and supports their mission to increase water security for Mexico City (Moctezuma Basin). The cost of response reflects the donation made to Agua Capital for support of their activities.

W4.3

(W4.3) Have you identified any water-related opportunities with the potential to have a substantive financial or strategic impact on your business?
Yes, we have identified opportunities, and some/all are being realized

W4.3a

(W4.3a) Provide details of opportunities currently being realized that could have a substantive financial or strategic impact on your business.

Type of opportunity
Products and services

Primary water-related opportunity
Increased sales of existing products/services

Company-specific description & strategy to realize opportunity
As part of our Water Positive Future strategy, P&G is focused on enabling people to reduce their water footprint and accelerating innovation at scale. Together with our brands, we will continue to create and share products, tools, and information to help our consumers use less water at home, because we know that small actions at home can make a world of difference for our planet. We are focused on developing innovations that deliver irresistible superiority in a sustainable way, including: In North America the Cascade auto-dishwashing detergent brand is helping to reduce daily water use in households across the U.S. by encouraging people to skip pre-rinsing dishes and instead run the dishwasher every night. Or Pantene and Rejoice across many countries who have developed No Rinse Conditioners that enable people to condition and nourish their hair without the need for water. Or Fairy in Europe where brilliant cleaning delivers excellent results, without pre-washing. By skipping the pre-wash by hand before using the dishwasher, households can save up to 12 liters of water per 2 minutes on average. Building off of these existing innovations and leveraging our water chemistry expertise, we are also working with others to make everyday living more sustainable as founding members of the 50 Liter Home Coalition - who strives to re-invent the future of water to make 50 liters of daily water use per person a reality.

Estimated timeframe for realization
Current - up to 1 year

Magnitude of potential financial impact
Low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact
Consumers (customers) buy our products based on a number of factors, especially core performance benefits. It is difficult to attribute an estimate for sales specifically related to water efficiency benefits of product performance.

W5. Facility-level water accounting

W5.1

(W5.1) For each facility referenced in W4.1c, provide coordinates, water accounting data, and a comparison with the previous reporting year.

Facility reference number
Facility 1

Facility name (optional)

Country/Area & River basin

India	Other, please specify (Sutlej)

Latitude
30.944878

Longitude
76.823272

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
118.1

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
118.1

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
0

Total water discharges at this facility (megaliters/year)
40.5

Comparison of total discharges with previous reporting year
Higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
2

Discharges to third party destinations
38.5

Total water consumption at this facility (megaliters/year)
77.6

Comparison of total consumption with previous reporting year
Much lower

Please explain
Water withdrawal and consumption decreased due to multiple water reduction and recycling projects. Water discharge increased due to changes in water flow measurement which increased accuracy.

Facility reference number
Facility 2

Facility name (optional)

Country/Area & River basin

Pakistan	Other, please specify (Hob/Porali)

Latitude
25.052616

Longitude
66.87174

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
35.7

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
35.7

Total water discharges at this facility (megaliters/year)
15.5

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
15.5

Total water consumption at this facility (megaliters/year)
20.2

Comparison of total consumption with previous reporting year
About the same

Please explain
Decreased water withdrawal, discharge, and consumption due to decrease in production volume.

Facility reference number
Facility 3

Facility name (optional)

Country/Area & River basin

China	Other, please specify (Xuanhui He)

Latitude
39.015603

Longitude
117.210533

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
431.4

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
431.4

Total water discharges at this facility (megaliters/year)
258.9

Comparison of total discharges with previous reporting year
About the same

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
258.9

Total water consumption at this facility (megaliters/year)
172.5

Comparison of total consumption with previous reporting year
Much lower

Please explain
Decrease in water withdrawal and consumption due to lower production of products containing water and on-site water conservation and recycling projects.

Facility reference number
Facility 4

Facility name (optional)

Country/Area & River basin

Mexico	Other, please specify (Laja)

Latitude
20.570479

Longitude
-100.562164

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
488

Comparison of total withdrawals with previous reporting year
About the same

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
488

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
0

Total water discharges at this facility (megaliters/year)
292.1

Comparison of total discharges with previous reporting year
Higher

Discharges to fresh surface water
285.9

Discharges to brackish surface water/seawater
0

Discharges to groundwater
6.2

Discharges to third party destinations
0

Total water consumption at this facility (megaliters/year)
195.9

Comparison of total consumption with previous reporting year
Lower

Please explain
Increase in water discharge and decrease in consumption due to changes in production.

Facility reference number
Facility 5

Facility name (optional)

Country/Area & River basin

China	Other, please specify (Tuo Jiang)

Latitude
30.868281

Longitude
104.245014

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
27.3

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
27.3

Total water discharges at this facility (megaliters/year)
2.8

Comparison of total discharges with previous reporting year
Higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
2.8

Total water consumption at this facility (megaliters/year)
24.5

Comparison of total consumption with previous reporting year
Lower

Please explain
Water withdrawal and consumption decreased due to completion of on-site water conservation and recycling projects in manufacturing processes. Water discharge increased due to increase in sanitary water in new cafeteria expansion.

Facility reference number
Facility 6

Facility name (optional)

Country/Area & River basin

Saudi Arabia	Other, please specify (Persian Gulf Western Coast 2)

Latitude
26.232949

Longitude
49.984865

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
316.7

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
316.7

Total water discharges at this facility (megaliters/year)
128.2

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
128.2

Total water consumption at this facility (megaliters/year)
188.5

Comparison of total consumption with previous reporting year
Lower

Please explain
Reduction in water withdrawal, discharge, and consumption due to completion of on-site water conservation efforts.

Facility reference number
Facility 7

Facility name (optional)

Country/Area & River basin

Pakistan	Other, please specify (Hob/Porali)

Latitude
24.85222

Longitude
67.15457

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
4.9

Comparison of total withdrawals with previous reporting year
This is our first year of measurement

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
4.9

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
0

Total water discharges at this facility (megaliters/year)
0.01

Comparison of total discharges with previous reporting year
This is our first year of measurement

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0.01

Discharges to third party destinations
0

Total water consumption at this facility (megaliters/year)
4.89

Comparison of total consumption with previous reporting year
This is our first year of measurement

Please explain
First operating year for the site.

Facility reference number
Facility 8

Facility name (optional)

Country/Area & River basin

India	Other, please specify (Yamuna 1)

Latitude
28.209097

Longitude
76.858388

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
76.8

Comparison of total withdrawals with previous reporting year
About the same

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
76.8

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
0

Total water discharges at this facility (megaliters/year)
37

Comparison of total discharges with previous reporting year
Higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
37

Discharges to third party destinations
0

Total water consumption at this facility (megaliters/year)
39.8

Comparison of total consumption with previous reporting year
About the same

Please explain
Water discharge increased due to increased production of products.

Facility reference number
Facility 9

Facility name (optional)

Country/Area & River basin

Turkey	Other, please specify (Kocaeli)

Latitude
40.854486

Longitude
29.423762

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
158.7

Comparison of total withdrawals with previous reporting year
About the same

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
158.7

Total water discharges at this facility (megaliters/year)
7.6

Comparison of total discharges with previous reporting year
Much lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
7.6

Total water consumption at this facility (megaliters/year)
151.1

Comparison of total consumption with previous reporting year
About the same

Please explain
Reduction in water withdrawal and discharge due to completion of on-site water conservation efforts.

Facility reference number
Facility 10

Facility name (optional)

Country/Area & River basin

Saudi Arabia	Other, please specify (Saudi Arabia West Coast 5)

Latitude
21.414108

Longitude
39.2386

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
9.8

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
9.8

Total water discharges at this facility (megaliters/year)
8.8

Comparison of total discharges with previous reporting year
About the same

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
8.8

Total water consumption at this facility (megaliters/year)
1

Comparison of total consumption with previous reporting year
Much lower

Please explain
Reduction in water withdrawal, discharge, and consumption due to completion of on-site water conservation and recycling efforts.

Facility reference number
Facility 11

Facility name (optional)

Country/Area & River basin

Spain	Other, please specify (Segura)

Latitude
38.521792

Longitude
-0.490725

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
7

Comparison of total withdrawals with previous reporting year
Much lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
7

Total water discharges at this facility (megaliters/year)
5

Comparison of total discharges with previous reporting year
Much lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
5

Total water consumption at this facility (megaliters/year)
2

Comparison of total consumption with previous reporting year
Much lower

Please explain
Reduction in water withdrawal, discharge, and consumption due to completion of on-site water conservation efforts.

Facility reference number
Facility 12

Facility name (optional)

Country/Area & River basin

Peru	Other, please specify (Lima Coast)

Latitude
-12.041058

Longitude
-77.0776

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
15.2

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
15.2

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
0

Total water discharges at this facility (megaliters/year)
14.5

Comparison of total discharges with previous reporting year
Higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
14.5

Total water consumption at this facility (megaliters/year)
0.7

Comparison of total consumption with previous reporting year
Much lower

Please explain
At this site, water is mainly used for basic human sanitation. Reductions in withdrawal and consumption related to decreased production.

Facility reference number
Facility 13

Facility name (optional)

Country/Area & River basin

Mexico	Other, please specify (Moctezuma)

Latitude
19.462805

Longitude
-99.22799

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
113

Comparison of total withdrawals with previous reporting year
Higher

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
113

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
0

Total water discharges at this facility (megaliters/year)
112.5

Comparison of total discharges with previous reporting year
Higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
8.9

Discharges to third party destinations
103.6

Total water consumption at this facility (megaliters/year)
0.5

Comparison of total consumption with previous reporting year
Much lower

Please explain
Site increased water withdrawal and discharge due to increased production. Decrease in consumption as previous year's consumption was negative due to higher wastewater discharges from combined rainwater and process sewers.

Facility reference number
Facility 14

Facility name (optional)

Country/Area & River basin

United States of America	Other, please specify (Calleguas)

Latitude
34.210389

Longitude
-119.139669

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
1978.8

Comparison of total withdrawals with previous reporting year
About the same

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
78.3

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
1900.5

Total water discharges at this facility (megaliters/year)
768.4

Comparison of total discharges with previous reporting year
About the same

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
768.4

Total water consumption at this facility (megaliters/year)
1210.4

Comparison of total consumption with previous reporting year
Higher

Please explain
Increased consumption due to increased evaporative losses.

Facility reference number
Facility 15

Facility name (optional)

Country/Area & River basin

China	Other, please specify (Hai He Delta)

Latitude
39.082883

Longitude
117.230217

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
62.1

Comparison of total withdrawals with previous reporting year
About the same

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
62.1

Total water discharges at this facility (megaliters/year)
22.2

Comparison of total discharges with previous reporting year
About the same

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
22.2

Total water consumption at this facility (megaliters/year)
39.9

Comparison of total consumption with previous reporting year
About the same

Please explain
Site continues to focus on water conservation and recycling efforts.

Facility reference number
Facility 16

Facility name (optional)

Country/Area & River basin

United States of America	Other, please specify (Lower American)

Latitude
38.525241

Longitude
-121.402198

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
1515

Comparison of total withdrawals with previous reporting year
About the same

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
917

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
598

Total water discharges at this facility (megaliters/year)
1796

Comparison of total discharges with previous reporting year
About the same

Discharges to fresh surface water
3

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
1793

Total water consumption at this facility (megaliters/year)
-281

Comparison of total consumption with previous reporting year
Higher

Please explain
Increase in consumption due to changes in the types of products produced. Negative consumption due to water molecules created during acid/base reactions in the manufacturing process and storm water volume from combined manufacturing and rainwater sewer outfalls.

Facility reference number
Facility 17

Facility name (optional)

Country/Area & River basin

Mexico	Other, please specify (Moctezuma)

Latitude
19.466569

Longitude
-99.224514

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
10.1

Comparison of total withdrawals with previous reporting year
Higher

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
10.1

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
0

Total water discharges at this facility (megaliters/year)
10

Comparison of total discharges with previous reporting year
Higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
10

Total water consumption at this facility (megaliters/year)
0.1

Comparison of total consumption with previous reporting year
Much higher

Please explain
At this site, water is mainly used for basic human sanitation and heating and cooling. Water withdrawal, discharge, and consumption increased due to a water leak at the site and overflow of a water storage tank. Leak and tank overflow have been repaired.

Facility reference number
Facility 18

Facility name (optional)

Country/Area & River basin

United States of America	Other, please specify (Lower Bear/Malad)

Latitude
41.595365

Longitude
-112.175043

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
1114

Comparison of total withdrawals with previous reporting year
About the same

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
1114

Total water discharges at this facility (megaliters/year)
773.7

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
773.7

Total water consumption at this facility (megaliters/year)
340.3

Comparison of total consumption with previous reporting year
Higher

Please explain
Decrease in water discharge and increase in consumption due to changes in types and volumes of product produced.

Facility reference number
Facility 19

Facility name (optional)

Country/Area & River basin

India	Other, please specify (Musi/Aler)

Latitude
17.11

Longitude
78.320278

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
125.5

Comparison of total withdrawals with previous reporting year
Much higher

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
98.2

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
27.3

Total water discharges at this facility (megaliters/year)
48.9

Comparison of total discharges with previous reporting year
Much higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
47.2

Discharges to third party destinations
1.7

Total water consumption at this facility (megaliters/year)
76.6

Comparison of total consumption with previous reporting year
Much higher

Please explain
Increase in water withdrawal, discharge and consumption due to changes in types and volumes of product produced including addition of products containing water.

Facility reference number
Facility 20

Facility name (optional)

Country/Area & River basin

Brazil	Other, please specify (Tiete 2)

Latitude
-23.10865

Longitude
-46.958432

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
288.3

Comparison of total withdrawals with previous reporting year
Higher

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
151.2

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
137.1

Total water discharges at this facility (megaliters/year)
54.1

Comparison of total discharges with previous reporting year
About the same

Discharges to fresh surface water
52.5

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
1.6

Total water consumption at this facility (megaliters/year)
234.2

Comparison of total consumption with previous reporting year
Higher

Please explain
Increase in water withdrawal and consumption due to increase in production of products containing water.

Facility reference number
Facility 21

Facility name (optional)

Country/Area & River basin

Mexico	Other, please specify (Lerma/Salamanca)

Latitude
20.596667

Longitude
-101.424444

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
91.5

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
82.2

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
9.3

Total water discharges at this facility (megaliters/year)
45.8

Comparison of total discharges with previous reporting year
Much lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
45.8

Discharges to third party destinations
0

Total water consumption at this facility (megaliters/year)
45.7

Comparison of total consumption with previous reporting year
Much higher

Please explain
Site decreased water withdrawal and discharge even as production increased due to on-site water conservation and recycling efforts. Increased consumption due to increased evaporative losses.

Facility reference number
Facility 22

Facility name (optional)

Country/Area & River basin

Pakistan	Other, please specify (Hob/Porali)

Latitude
24.802671

Longitude
67.402246

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
54.4

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
54.4

Total water discharges at this facility (megaliters/year)
16.3

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
16.3

Total water consumption at this facility (megaliters/year)
38.1

Comparison of total consumption with previous reporting year
About the same

Please explain
Reduction in water withdrawal and discharge due to completion of on-site water conservation and recycling projects.

Facility reference number
Facility 23

Facility name (optional)

Country/Area & River basin

Mexico	Other, please specify (Moctezuma)

Latitude
19.852502

Longitude
-99.280314

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
19.3

Comparison of total withdrawals with previous reporting year
Much higher

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
19.3

Total water discharges at this facility (megaliters/year)
5.7

Comparison of total discharges with previous reporting year
Much higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
5.7

Discharges to third party destinations
0

Total water consumption at this facility (megaliters/year)
13.6

Comparison of total consumption with previous reporting year
Much higher

Please explain
Increase in water withdrawal, discharge and consumption due to increased production, number of employees, and fire water leaks. Leaks have been repaired.

Facility reference number
Facility 24

Facility name (optional)

Country/Area & River basin

Mexico	Other, please specify (Moctezuma)

Latitude
19.502472

Longitude
-99.167478

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
879.5

Comparison of total withdrawals with previous reporting year
About the same

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
534.4

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
345.1

Total water discharges at this facility (megaliters/year)
242

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
1.1

Discharges to third party destinations
240.9

Total water consumption at this facility (megaliters/year)
637.5

Comparison of total consumption with previous reporting year
Higher

Please explain
Decrease in water discharge due to on-site recycling projects. Increase in consumption due to increased production of products containing water.

Facility reference number
Facility 25

Facility name (optional)

Country/Area & River basin

India	Other, please specify (Sabarmati)

Latitude
22.99688

Longitude
72.275

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
82.6

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
82.6

Total water discharges at this facility (megaliters/year)
28.4

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
28.4

Discharges to third party destinations
0

Total water consumption at this facility (megaliters/year)
54.2

Comparison of total consumption with previous reporting year
Lower

Please explain
Reduction in water withdrawal, discharge, and consumption due to completion of on-site water conservation efforts.

Facility reference number
Facility 26

Facility name (optional)

Country/Area & River basin

India	Other, please specify (Sutlej)

Latitude
30.94379

Longitude
76.82323

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
10

Comparison of total withdrawals with previous reporting year
Higher

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
10

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
0

Total water discharges at this facility (megaliters/year)
5.6

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
5.6

Total water consumption at this facility (megaliters/year)
4.4

Comparison of total consumption with previous reporting year
Much higher

Please explain
Water withdrawal and consumption increased due to start-up of new fire water systems in which tanks were filled and leaks in sanitary systems. Water leaks have been repaired.

Facility reference number
Facility 27

Facility name (optional)

Country/Area & River basin

Thailand	Other, please specify (Sa Keo)

Latitude
13.57723

Longitude
100.92528

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
463

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
463

Total water discharges at this facility (megaliters/year)
302.6

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
302.6

Total water consumption at this facility (megaliters/year)
160.4

Comparison of total consumption with previous reporting year
Much lower

Please explain
Decrease in water withdrawal, discharge, and consumption due to on-site water conservation and recycling projects.

Facility reference number
Facility 28

Facility name (optional)

Country/Area & River basin

Morocco	Other, please specify (Bou Regreg)

Latitude
33.61234

Longitude
-7.51274

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
65.8

Comparison of total withdrawals with previous reporting year
Much higher

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
65.8

Total water discharges at this facility (megaliters/year)
38.2

Comparison of total discharges with previous reporting year
Much higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
38.2

Total water consumption at this facility (megaliters/year)
27.6

Comparison of total consumption with previous reporting year
Much higher

Please explain
Increase in water withdrawal, discharge and consumption due to changes in production operations.

Facility reference number
Facility 29

Facility name (optional)

Country/Area & River basin

South Africa	Other, please specify (Krokodil)

Latitude
-26.11952

Longitude
28.21192

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
5

Comparison of total withdrawals with previous reporting year
Much lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
5

Total water discharges at this facility (megaliters/year)
4.9

Comparison of total discharges with previous reporting year
Much lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
4.9

Total water consumption at this facility (megaliters/year)
0.1

Comparison of total consumption with previous reporting year
About the same

Please explain
Reduction in water withdrawal and discharge due to completion of on-site water conservation efforts.

Facility reference number
Facility 30

Facility name (optional)

Country/Area & River basin

India	Other, please specify (Jamni)

Latitude
23.10885

Longitude
77.52385

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
78.3

Comparison of total withdrawals with previous reporting year
Much lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
1

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
77.3

Total water discharges at this facility (megaliters/year)
35.8

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
35.8

Discharges to third party destinations
0

Total water consumption at this facility (megaliters/year)
42.5

Comparison of total consumption with previous reporting year
Much lower

Please explain
Reduction in water withdrawal, discharge, and consumption due to completion of on-site water conservation and recycling efforts.

Facility reference number
Facility 31

Facility name (optional)

Country/Area & River basin

United States of America	Other, please specify (Lower Salt)

Latitude
33.4276

Longitude
-112.13468

Located in area with water stress

Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
137.7

Comparison of total withdrawals with previous reporting year
Much higher

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
0

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
137.7

Total water discharges at this facility (megaliters/year)
105.3

Comparison of total discharges with previous reporting year
Much higher

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
105.3

Total water consumption at this facility (megaliters/year)
32.4

Comparison of total consumption with previous reporting year
Much higher

Please explain
Increase in water withdrawal, discharge and consumption due to increased production.

Facility reference number
Facility 32

Facility name (optional)

Country/Area & River basin

Italy	Other, please specify (Garigliano)

Latitude
41.69189

Longitude
12.59555

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
308.1

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes

0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
305.1

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources
3

Total water discharges at this facility (megaliters/year)
217.2

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
216.7

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
0.5

Total water consumption at this facility (megaliters/year)
90.9

Comparison of total consumption with previous reporting year
About the same

Please explain
Reduction in water withdrawal and discharge due to completion of on-site recycling project and decreased production of products containing water.

Facility reference number
Facility 33

Facility name (optional)

Country/Area & River basin

Romania	Other, please specify (Ialomita)

Latitude
44.9778

Longitude
26.23632

Located in area with water stress
Yes

Primary power generation source for your electricity generation at this facility
<Not Applicable>

Oil & gas sector business division
<Not Applicable>

Total water withdrawals at this facility (megaliters/year)
172.5

Comparison of total withdrawals with previous reporting year
Lower

Withdrawals from fresh surface water, including rainwater, water from wetlands, rivers and lakes
0

Withdrawals from brackish surface water/seawater
0

Withdrawals from groundwater - renewable
146

Withdrawals from groundwater - non-renewable
0

Withdrawals from produced/entrained water
0

Withdrawals from third party sources

26.5

Total water discharges at this facility (megaliters/year)
105.4

Comparison of total discharges with previous reporting year
Lower

Discharges to fresh surface water
0

Discharges to brackish surface water/seawater
0

Discharges to groundwater
0

Discharges to third party destinations
105.4

Total water consumption at this facility (megaliters/year)
67.1

Comparison of total consumption with previous reporting year
Lower

Please explain
Decrease in water withdrawal, discharge, and consumption due to on-site water conservation and recycling projects.

W5.1a

(W5.1a) For the facilities referenced in W5.1, what proportion of water accounting data has been third party verified?

Water withdrawals – total volumes

% verified
Not verified

Verification standard used
<Not Applicable>

Please explain
We have internal processes to verify water accounting data.

Water withdrawals – volume by source

% verified
Not verified

Verification standard used
<Not Applicable>

Please explain
We have internal processes to verify water accounting data.

Water withdrawals – quality by standard water quality parameters

% verified
Not verified

Verification standard used
<Not Applicable>

Please explain
We have internal processes to verify water analysis data in accordance with permits.

Water discharges – total volumes

% verified
Not verified

Verification standard used
<Not Applicable>

Please explain
Discharge numbers reported for current reporting year are based on a combination of measured and vendor provided invoice values.

Water discharges – volume by destination

% verified
Not verified

Verification standard used
<Not Applicable>

Please explain
Discharge numbers reported for current reporting year are based on a combination of measured and vendor provided invoice values.

Water discharges – volume by final treatment level

% verified
Not verified

Verification standard used
<Not Applicable>

Please explain
Discharge numbers reported for current reporting year are based on a combination of measured and vendor provided invoice values.

Water discharges – quality by standard water quality parameters

% verified
Not verified

Verification standard used
<Not Applicable>

Please explain
We have internal processes to verify water analysis data in accordance with permits.

Water consumption – total volume

% verified
Not verified

Verification standard used
<Not Applicable>

Please explain
Consumption numbers reported for current reporting year are based on a combination of measured and estimated values.

W6. Governance

W6.1

(W6.1) Does your organization have a water policy?

Yes, we have a documented water policy that is publicly available

W6.1a

(W6.1a) Select the options that best describe the scope and content of your water policy.

	Scope	Content	Please explain
Row 1	Company-wide	Description of the scope (including value chain stages) covered by the policy Description of business dependency on water Description of business impact on water Commitment to align with international frameworks, standards, and widely-recognized water initiatives Commitment to reduce water withdrawal and/or consumption volumes in direct operations Commitment to safely managed Water, Sanitation and Hygiene (WASH) in local communities Commitment to stakeholder education and capacity building on water security Commitment to water stewardship and/or collective action Commitment to the conservation of freshwater ecosystems Commitments beyond regulatory compliance Reference to company water-related targets Acknowledgement of the human right to water and sanitation	We have a formal corporate-wide water policy that is disclosed on our ESG Portal, which is available at pginvestor.com. This policy has existed for nearly a decade and outlines how P&G approaches water quality, availability, affordability, information sharing, and legal compliance. It also references international standards and acknowledges the human right to water and sanitation. To complement this policy, we also publish an annual Citizenship Report and full details of our water strategy where we describe the scope of our strategy, the dependency and business impact on water (water footprint), and progress on our water targets and goals. Each year, this report enables us to report our progress both within direct operations, our supply chain, product innovation and our social programs. Our water strategy and accompanying goals also show our commitment to water stewardship, collective action, and conservation of freshwater ecosystems. Our strategy also showcases an example of how stakeholder awareness and education through our brands is coming to life. Water remains a key focus and we are committed to addressing shared water challenges in priority basins via good water stewardship practices. The development of these new goals was done in the context of the SDGs and with recognition of environmental linkages.

W6.2

(W6.2) Is there board level oversight of water-related issues within your organization?

Yes

W6.2a

(W6.2a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for water-related issues.

Position of individual or committee	Responsibilities for water-related issues
Board-level committee	The Board of Directors oversees alignment of ESG commitments and integration of sustainability-related objectives into the Company's business strategy, oversight of sustainability-related risks and opportunities, including those related to water, at a strategic level, and oversight of significant water-related investments. Board members: (1) receive updates of progress against corporate commitments; (2) receive reports from Board Committees about their oversight of significant issues related to sustainability; and (3) have broad visibility to overall corporate strategy and objectives and can provide strategic guidance - hence they are well positioned to oversee our ESG efforts.
Board-level committee	The Governance and Public Responsibility Committee of the Board of Directors has oversight of the Company's corporate commitments and efforts regarding environmental sustainability, including corporate efforts related to water. This Committee consists of a Committee Chair and 6 members. The Committee, either separately or in conjunction with the full Board, regularly receives updates on overall progress of our sustainability program and goals, including efforts on water. The Committee also receives regular updates on the Company's external ESG ratings and rankings. The Committee also reports back to the full Board regarding these issues.
Board-level committee	The Company's Audit Committee have oversight responsibilities for our Enterprise Risk Management (ERM) program. Sustainability issues, including those related to water, are included in the ERM process, so the Audit Committee also considers these issues via their oversight of the ERM process. Additional perspective on this process includes: On a regular basis, a multi-functional team within the Company identifies and assesses potential risk factors as part of our Enterprise Risk Management (ERM) program. Findings and recommendations made through the ERM program are reviewed with senior management as well as the Company's Board of Directors and its Audit Committee, which has oversight responsibilities for the program. This process assesses significant factors that may adversely affect our business, operations, financial position or future financial performance and includes an assessment of environmental sustainability risk factors. An example of a decision made by the Audit Committee would be its approval of the Company's Risk Factors for inclusion in the Company's 10-K filing, which included appropriate descriptions of water-related risk.
Board-level committee	The Innovation & Technology Committee of the Board of Directors oversees the Company's innovation pipeline. As part of this role, the Innovation & Technology Committee regularly reviews the Company's innovation efforts related to sustainable products and packaging, including alignment of those efforts with the Company's water-related ambitions.
Other C-Suite Officer	ESG EXECUTIVE COUNCIL Participants: Chief R&D Officer, Chief HR Officer, Chief Sustainability Officer, P&G's Executive Sponsor for Sustainability (currently CEO of Beauty Care Sector Business Unit), Chief Purchases Officer, Chief Equality & Inclusion Officer, Chief Product Supply Officer, Chief Marketing Officer, Chief Financial Officer, Chief Legal Officer, and P&G's President – Europe (as representative of the Company's Market Operations). Purpose: Maintains overall oversight of ESG efforts, including water. Includes monitoring progress vs. goals, providing strategic direction, alignment to proposed program objectives and goals, discussion and allocation of resource needs. Meets: Quarterly. Water is considered in the context of our overall sustainability efforts and agenda items are brought forward for discussion on an as-needed basis. Governance Links: Multiple members of the ESG Executive Council, including the Company's Chief R&D Officer, Chief HR Officer, Chief Financial Officer, and Chief Legal Officer, work directly with the Company's Board of Directors and its Committees. These executives, under the leadership of the Chairman of the Board & CEO, coordinate relevant Sustainability topics and updates, including water-related topics, for the Company's Board and its Committees. In particular, the Governance & Public Responsibility Committee oversees the company's corporate sustainability goals, including water, and progress against those goals. P&G's CEO currently serves as Chairman of the Board.

W6.2b

(W6.2b) Provide further details on the board's oversight of water-related issues.

	Frequency that water-related issues are a scheduled agenda item	Governance mechanisms into which water-related issues are integrated	Please explain
Row 1	Scheduled - some meetings	Monitoring implementation and performance Monitoring progress towards corporate targets Overseeing major capital expenditures Providing employee incentives Reviewing and guiding annual budgets Reviewing and guiding risk management policies Reviewing and guiding strategy Reviewing innovation/R&D priorities	The Board of Directors oversees alignment of ESG commitments and integration of sustainability-related objectives into the Company's business strategy, oversight of sustainability-related risks and opportunities at a strategic level, and oversight of significant sustainability-related investments. Board members :(1) receive updates of progress against corporate commitments; (2) receive reports from Board Committees about their oversight of issues related to sustainability; and (3) have broad visibility to overall corporate strategy and objectives and can provide strategic guidance - hence they are well-positioned to oversee our ESG efforts. The Governance and Public Responsibility Committee of the Board of Directors has oversight of the Company's corporate commitments and efforts regarding environmental sustainability, including corporate efforts related to water. This Committee consists of a Committee Chair and 6 members. The Committee regularly receives updates on overall progress of our sustainability program and goals, either separately or as part of the full Board, including efforts on water. The Committee also receives regular updates on the Company's external ESG ratings and rankings. The Committee also reports back to the full Board regarding these issues. The Company's Audit Committee have oversight responsibilities for our Enterprise Risk Management (ERM) program. Sustainability issues, including those related to water, are included in the ERM process, so the Audit Committee also considers water-related issues via their oversight of the ERM process. Additional perspective on this process includes: On a regular basis, a multi-functional team within the Company identifies and assesses potential risk factors as part of our Enterprise Risk Management (ERM) program. Findings and recommendations made through the ERM program are reviewed with senior management as well as the Company's Board of Directors and its Audit Committee, which has oversight responsibilities for the program. This process assesses significant factors that may adversely affect our business, operations, financial position or future financial performance and includes an assessment of environmental sustainability risk factors. The Innovation & Technology Committee of the Board of Directors oversees the Company's innovation pipeline. As part of this role, the Innovation & Technology Committee regularly reviews the Company's innovation efforts related to sustainable products and packaging, including alignment of those efforts with the Company's water-related ambitions. ESG Executive Council meets quarterly. Water is considered in the context of our overall sustainability efforts and agenda items are brought forward for discussion on an as-needed basis.

W6.2d

(W6.2d) Does your organization have at least one board member with competence on water-related issues?

	Board member(s) have competence on water-related issues	Criteria used to assess competence of board member(s) on water-related issues	Primary reason for no board-level competence on water-related issues	Explain why your organization does not have at least one board member with competence on water-related issues and any plans to address board-level competence in the future
Row 1	Yes	Experience leading or directing large multinational corporations for which water is a relevant issue. Example: Senior Vice President of the World Wildlife Fund is part of P&G's Board of Directors, having been appointed in April 2023. She currently leads Private Sector Engagement for World Wildlife Fund (WWF-US), one of the world's leading global conservation organizations, a role she's had since 2016. In this capacity, she has partnered with more than 100 organizations to integrate business strategy and consumer engagement to help sustainably address pressing issues at the intersection of nature (including water), people and climate, collaborating across industry, governments, NGOs and academia. Prior to WWF, she served as CEO of The Sustainability Consortium, a global non-profit organization transforming the consumer goods industry to deliver more sustainable consumer products, and as a senior expert in McKinsey's Sustainability and Resource Productivity Practice. Bio's of all P&G board members can be found via following link: https://us.pg.com/structure-and-governance/board-of-directors-composition/	<Not Applicable>	<Not Applicable>

W6.3

(W6.3) Provide the highest management-level position(s) or committee(s) with responsibility for water-related issues (do not include the names of individuals).

Name of the position(s) and/or committee(s)
Other C-Suite Officer, please specify (ESG Executive Council)

Water-related responsibilities of this position
Assessing water-related risks and opportunities
Setting water-related corporate targets
Monitoring progress against water-related corporate targets
Managing public policy engagement that may impact water security
Integrating water-related issues into business strategy

Frequency of reporting to the board on water-related issues
Annually

Please explain
Includes the Chief R&D Officer, Chief HR Officer, Chief Sustainability Officer, P&G's Executive Sponsor for Sustainability, Chief Purchases Officer, Chief Equality & Inclusion Officer, Chief Product Supply Officer, Chief Marketing Officer, Chief Financial Officer, Chief Legal Officer, and P&G's President – Europe. Maintains overall oversight of ESG efforts, including water. Includes monitoring progress vs. goals, providing strategic direction, alignment to proposed program objectives and goals, discussion and allocation of resource needs. Water considered in the context of overall sustainability efforts and agenda items are brought forward on an as-needed basis. Multiple members of the ESG Executive Council work directly with the Company's Board of Directors and its Committees. These executives, under the leadership of the Chairman of the Board & CEO, coordinate relevant Sustainability topics and updates, including water-related topics, for the Company's Board and its Committees.

Name of the position(s) and/or committee(s)
Other, please specify (The Board of Directors)

Water-related responsibilities of this position
Monitoring progress against water-related corporate targets
Integrating water-related issues into business strategy
Providing water-related employee incentives

Frequency of reporting to the board on water-related issues
Annually

Please explain
The Board of Directors oversees alignment of ESG commitments and integration of water-related objectives into the Company's business strategy, oversight of sustainability-related risks and opportunities at a strategic level, and oversight of significant sustainability-related investments. Board members have broad visibility to overall corporate strategy and objectives and can provide strategic guidance - hence they are well-positioned to oversee our ESG efforts.

Name of the position(s) and/or committee(s)
Corporate responsibility committee

Water-related responsibilities of this position
Assessing water-related risks and opportunities
Monitoring progress against water-related corporate targets
Integrating water-related issues into business strategy

Frequency of reporting to the board on water-related issues
Annually

Please explain
The Governance and Public Responsibility Committee of the Board of Directors, per its charter, has oversight of the Company's corporate commitments and efforts regarding environmental sustainability, including corporate efforts related to water. This Committee consists of a Committee Chair and 6 members. The Committee regularly receives updates on overall progress of our sustainability program and goals, either separately or as part of the full Board, including efforts on water. The Committee also receives regular updates on the Company's external ESG ratings and rankings. The Committee also reports back to the full Board regarding these issues.

Name of the position(s) and/or committee(s)
Risk committee

Water-related responsibilities of this position
Assessing water-related risks and opportunities
Managing water-related risks and opportunities

Frequency of reporting to the board on water-related issues
Annually

Please explain
The Company's Audit Committee have oversight responsibilities for our Enterprise Risk Management (ERM) program. Sustainability issues, including those related to water, are included in the ERM process, so the Audit Committee also considers sustainability-related issues via their oversight of the ERM process. Additional perspective on this process includes: On a regular basis, a multi-functional team within the Company identifies and assesses potential risk factors as part of our Enterprise Risk Management (ERM) program. Findings and recommendations made through the ERM program are reviewed with senior management as well as the Company's Board of Directors and its Audit Committee, which has oversight responsibilities for the program. This process assesses significant factors that may adversely affect our business, operations, financial position or future financial performance and includes an assessment of environmental sustainability risk factors.

Name of the position(s) and/or committee(s)
Other committee, please specify (Innovation & Technology Committee)

Water-related responsibilities of this position
Integrating water-related issues into business strategy

Frequency of reporting to the board on water-related issues
As important matters arise

Please explain
The Innovation & Technology Committee of the Board of Directors oversees the Company's innovation pipeline. As part of this role, the Innovation & Technology Committee regularly reviews the Company's innovation efforts related to sustainable products and packaging, including alignment of those efforts with the Company's water-related ambitions.

W6.4

(W6.4) Do you provide incentives to C-suite employees or board members for the management of water-related issues?

	Provide incentives for management of water-related issues	Comment
Row 1	Yes	The Compensation & Leadership Development (C&LD) Committee established an ESG Scorecard which includes progress and plans towards key goals in the areas of water, greenhouse gas emission reduction, sustainable packaging, responsible sourcing of palm oil and certified fiber, and women and US ethnic representation at management and executive levels. The ESG Factor has been applied to the annual incentive (STAR) program for senior executives.

W6.4a

(W6.4a) What incentives are provided to C-suite employees or board members for the management of water-related issues (do not include the names of individuals)?

	Role(s) entitled to incentive	Performance indicator	Contribution of incentives to the achievement of your organization's water commitments	Please explain
Monetary reward	Corporate executive team	Improvements in water efficiency – direct operations Other, please specify (Water restored in water-stressed areas)	The ESG Factor reinforces our key commitments to ESG initiatives (which the Company collectively refers to as Citizenship) by linking a portion of senior executive pay directly to outcomes and progress achieved. The C&LD Committee determines the ESG Factor at the end of the fiscal year, based on the STAR Committee's recommendation, which is derived from an assessment of total Company fiscal year progress towards long-term Equality & Inclusion and Environmental Sustainability goals. These goals are based on various targets and ambitions reported in our annual Citizenship Report and reinforce our desire to be a "force for growth and a force for good" by ensuring a continued focus on gender diversity and multicultural representation, as well as our long-term environmental sustainability goals. The ESG Factor will adjust the Company Factor portion of the STAR award as a multiplier in the range of 80% to 120%. (The STAR program links a substantial portion of each Named Executive Officers annual cash compensation to the Company's performance for the fiscal year.)	At its August 9, 2021 meeting, the Compensation & Leadership Development (C&LD) Committee of the Board of Directors elected to introduce a new Environmental, Social, and Governance (ESG) Factor that has been applied to the annual incentive (STAR) program for senior executives commencing July 1, 2021.
Non-monetary reward	Other, please specify (All Employees)	Reduction of water withdrawals – direct operations Reduction in water consumption volumes – direct operations Improvements in water efficiency – direct operations Improvements in water efficiency – supply chain Improvements in water efficiency – product use Implementation of employee awareness campaign or training program on water-related issues Implementation of water-related community project Supply chain engagement	The P&G Global Sustainability Awards recognize individuals and teams amongst P&G employees whose leadership and commitment are propelling us towards achieving our Ambition 2030 sustainability goals, including those related to water. Actions rewarded can include those that result in reduction in water withdrawals or consumption volumes and/or improvements in efficiency across direct operations, supply chain or product use. It can also recognize employees who have enabled awareness campaigns, trainings, supply chain engagement related to sustainability (including water) or implementation of water-related projects. We received more than three hundred nominations across five categories in 2021 and 16 recipients were chosen across five award categories: supply chain, brands, employees, society, sustainability excellence/mastery. One of the winning teams in 2021 created and executed a brand campaign to help reduce in-home water use amongst consumers.	Awards are given on an annual basis.

W6.5

(W6.5) Do you engage in activities that could either directly or indirectly influence public policy on water through any of the following?

Yes, other

W6.5a

(W6.5a) What processes do you have in place to ensure that all of your direct and indirect activities seeking to influence policy are consistent with your water policy/water commitments?

Policy influence is coordinated through a dedicated government relations organization, who are familiar with and understand our water policy, goals, and commitments. One role of government relations is to ensure our policy advocacy aligns with our corporate objectives. Our corporate comprehensive water strategy is circulated and adopted by all geographies and guides direct and indirect activities seeking to influence policy. The trade associations of which we are members are aware of our policy positions. In all cases, any P&G position on a matter of public policy is the prevailing company position, irrespective of any trade association position. We are consistent in the positions we share with external stakeholders as well as in our trade association engagement – consistent with the core values of integrity and trust which are an integral part of our Company's Purpose, Values and Principles (PVPs). If an association's policy position is different than ours, we will engage the association in dialogue to discuss relevant discrepancies and encourage changes which would better align with our views.

W6.6

(W6.6) Did your organization include information about its response to water-related risks in its most recent mainstream financial report?

Yes (you may attach the report - this is optional)

W7. Business strategy

W7.1

(W7.1) Are water-related issues integrated into any aspects of your long-term strategic business plan, and if so how?

	Are water-related issues integrated?	Long-term time horizon (years)	Please explain
Long-term business objectives	Yes, water-related issues are integrated	5-10	Our Ambition 2030 program outlines key business objectives for the next 8 years, and includes specific objectives related to water. Water-related issues have been integrated into our long-term business objectives for the next 8 years. The time horizon was chosen based on confidence levels in external water stress models and the goal period. The results of our water risk assessment process across our direct operations, supply chain and key consumer markets indicates that our business is exposed to water risks in specific regions in which we operate. Based on the findings of the risk assessments, water will be a focus area for some of our brands and will continue to be a focus area for direct operations. In fact, 33 of our facilities have or will put resources against developing water stewardship plans using the AWS Standard 2.0 steps 1-2. A key shift that has occurred as a result of the risk assessment is the decision to focus on water stewardship and collective action in the priority basins identified by our assessments as we strive to achieve long-term business objectives in key markets experiencing water stress now and into the future. Addressing water-related issues, especially water stress, through a holistic water stewardship approach at the basin scale became a key long-term business objective based on the results of the risk assessments which show us that we are at increased risk to be impacted by reduced water availability in very specific basins.
Strategy for achieving long-term objectives	Yes, water-related issues are integrated	5-10	Water-related issues have been integrated into our strategy for achieving long-term objectives for the next 8 years. The time horizon was chosen based on confidence levels in external water stress models and the goal period. The results of our water risk assessment process across our direct operations, supply chain and key consumer markets indicates that our business is exposed to water risks in specific regions in which we operate. The resulting priority basins identified by the assessment process have made water a focus area for our 2030 corporate environmental sustainability goals, which are part of our strategy for achieving our long-term objectives as a business. The focus on the goals will be on reducing vulnerability to lack of sufficient water in regions where we operate. We will also focus on addressing shared water challenges in priority basins through partnerships and collective action initiatives. Our goals will also encourage brands to incorporate water-saving technologies and consumer communications. By integrating water-related issues, particularly anticipated water stress, into our strategy for achieving long-term objectives we believe we are protecting and strengthening the ability of our business to achieve long-term business objectives.
Financial planning	Yes, water-related issues are integrated	5-10	Water-related issues are integrated in our financial planning to support our long-term strategic business plan, deliver our revenues and reduce our exposure to risks and expenditures. With 70% of product sales requiring water in use, we are actively developing (and funding) an innovation masterplan to offer a portfolio of water efficient solutions to our consumers, such as Auto Dish Washing products (significantly reducing water-use vs. hand dishwashing), wet pads for floor cleaning or water-less shampoos. We are also spearheading the "50 Liter Home" coalition to bring partners together across the entire domestic water value chain to develop water and energy efficiency in households. The development of those solutions and innovations are a key element of our long-term revenue strategy. In terms of cost and risk management, we have implemented an internal price of water model that manufacturing sites located in high water-stressed areas may use to better assess our financial exposure to water scarcity and inform decision-making and long-term investments. This ensures water scarcity is considered in capital allocation decisions and helps prioritize interventions where they are most needed, reducing our exposure to future costs and risks. At the corporate level, we have also integrated in our financial planning and operational budgets the anticipated costs of our plan to achieve our corporate goals.

W7.2

(W7.2) What is the trend in your organization's water-related capital expenditure (CAPEX) and operating expenditure (OPEX) for the reporting year, and the anticipated trend for the next reporting year?

Row 1

Water-related CAPEX (+/- % change)

0

Anticipated forward trend for CAPEX (+/- % change)

0

Water-related OPEX (+/- % change)

0

Anticipated forward trend for OPEX (+/- % change)

0

Please explain

Current data management systems do not allow us to track this level of specificity. However, adoption of new water efficiency and recycling technologies in the reporting year include investments in CAPEX and OPEX.

W7.3

(W7.3) Does your organization use scenario analysis to inform its business strategy?

	Use of scenario analysis	Comment
Row 1	Yes	Please see P&G response to CDP Climate Change survey for details.

W7.3a

(W7.3a) Provide details of the scenario analysis, what water-related outcomes were identified, and how they have influenced your organization's business strategy.

	Type of scenario analysis used	Parameters, assumptions, analytical choices	Description of possible water-related outcomes	Influence on business strategy
Row 1	Climate-related	To better inform our identification of relevant risks and impacts, P&G's Climate Council reviewed transitional and physical risks identified in the Task Force for Climate Related Disclosure Guidelines and conducted a qualitative scenario analysis for two different scenarios: 2º Scenario Informed by IPCC AR5 RCP 2.6, this scenario presumed CO2 emissions peak in 2020 and decrease while global temperature increases by up to 2º C. Under this scenario, we assumed regulatory and policy interventions by governments successfully controlled GHG emissions and that the impacts of physical risks (e.g. extreme weather) were not significant. In this scenario the primary impacts were higher costs for carbon intensive fuels, operations, and goods. 4º Scenario Informed by IPCC AR5 RCP 8.5, this scenario presumed the carbon budget is exhausted by 2045 and global temperature rises by up to 4.8ºC by 2100. Under this scenario we assumed widespread policy failure to limit GHG emissions and lack of investment in low carbon technologies. In this scenario, the physical risks from climate change were much more relevant (e.g., frequency and intensity of extreme weather events, water scarcity and food shortages impacting the stable functioning of consumer markets and the ability of consumers to use/buy our products).	Chronic changes to precipitation patterns, extreme weather events and water scarcity.	Results of the scenario analysis ultimately led to the development and release of a revised water strategy, which includes new corporate commitments to water restoration in prioritized areas of areas found to be experiencing high water scarcity, a change in precipitation patterns and extreme weather events. The full water strategy can be found here: https://downloads.ctfassets.net/oggad6svuzkv/2pmR9YkuuD1ndq7UwG1Aop/87ca786ca3f1f2a8566d28755140296e/06.09.22_IOH_WaterGoals_WaterPositiveFutureStrategy.pdf

W7.4

(W7.4) Does your company use an internal price on water?

Row 1

Does your company use an internal price on water?

Yes

Please explain

P&G has implemented an internal price of water which can be used to assess projects in our manufacturing sites located in high water-stressed areas. This risk-adjusted and site-specific internal price of water leverages the Water Risk Monetizer tool from Ecolab's Smart Water Navigator. We integrate this 'true' cost of water (usually several times higher than our current sourcing cost) in our financial assessment via below the line sensitivities and factor this into our operational decision-making. This helps strengthen the business case for water-reduction projects in water-scarce areas and to prioritize interventions where they are most needed. The objective is to drive environmental benefits, long term economic value and to increase the resilience of our operations.

W7.5

(W7.5) Do you classify any of your current products and/or services as low water impact?

	Products and/or services classified as low water impact	Definition used to classify low water impact	Primary reason for not classifying any of your current products and/or services as low water impact	Please explain
Row 1	Yes	Uses no water vs. alternative product that accomplishes the same task and uses at least 10% less water.	<Not Applicable>	The criteria used to define a low water impact product applies to product use in the downstream area of our value chain. Water quantity is the key metric considered. There are no international standards that exist to classify a consumable product as "water efficient" so we have used external expert opinion and knowledge from water efficient certifications for appliances and fixtures to set the 10% threshold.

W8. Targets

W8.1

(W8.1) Do you have any water-related targets?

Yes

W8.1a

(W8.1a) Indicate whether you have targets relating to water pollution, water withdrawals, WASH, or other water-related categories.

	Target set in this category	Please explain
Water pollution	No, and we do not plan to within the next two years	While we do not have a specific target related to water pollution, everything we produce and how we produce it is governed by our Environmental Quality Policy, which states that P&G continually strives to improve the environmental quality of its products, packaging, and operations. To carry out this commitment, it is our policy to: Ensure our products, packaging, and operations are safe for our employees, consumers, and the environment. Reduce, or prevent, the environmental impact of our products and packaging in their design, manufacture, distribution, use, and disposal whenever possible. This includes reducing our environmental footprint. Meet or exceed the requirements of all environmental laws and regulations. Provide our consumers, customers, employees, communities, public interest groups, and others with relevant and appropriate information about the environmental quality of P&G products, packaging, and operations.
Water withdrawals	Yes	<Not Applicable>
Water, Sanitation, and Hygiene (WASH) services	Yes	<Not Applicable>
Other	Yes	<Not Applicable>

W8.1b

(W8.1b) Provide details of your water-related targets and the progress made.

Target reference number
Target 1

Category of target
Water use efficiency

Target coverage
Company-wide (direct operations only)

Quantitative metric
Increase in water withdrawal efficiency (i.e. revenue generation per water withdrawal volume)

Year target was set
2020

Base year
2010

Base year figure
29.05

Target year
2030

Target year figure
18.88

Reporting year figure
21.11

% of target achieved relative to base year
78.0727630285152

Target status in reporting year
Underway

Please explain
Our target aims to increase water efficiency at facilities by 35% per unit of production (vs. a 2010 baseline). Across all facilities, P&G has reduced water use per unit of production by 27% since 2010. We measure progress against this goal by tracking annual water withdrawal per unit of production. We have made progress in understanding where we have facilities in water-stressed regions having identified 33 facilities as exposed to high water risk. Of these facilities, 27 have completed detailed water stewardship action plans after working through the Alliance for Water Stewardship Standard 2.0, leading to detailed water stewardship action plans for each site.

Target reference number
Target 2

Category of target
Water, Sanitation and Hygiene (WASH) services

Target coverage
Company-wide (direct operations only)

Quantitative metric
Other, please specify (Provide clean drinking water)

Year target was set
2020

Base year
2004

Base year figure
0

Target year
2025

Target year figure
25000000000

Reporting year figure
20000000000

% of target achieved relative to base year
80

Target status in reporting year
Underway

Please explain
Provide clean drinking water to children and families in need around the world by providing 25 billion liters of clean water by 2025 through CSDW program. With the help of our over 150 partners, P&G delivered 20 billion liters of clean drinking water to those in need. This target is tracked annually by accounting for the total number of liters of water cleaned using P&G Purifier of Water packets.

Target reference number
Target 3

Category of target
Other, please specify (Water Restoration)

Target coverage
Basin level

Quantitative metric
Other, please specify (Total water restored)

Year target was set
2022

Base year
2020

Base year figure
0

Target year
2030

Target year figure
48000000000

Reporting year figure
0

% of target achieved relative to base year
0

Target status in reporting year
New

Please explain
In June 2022, P&G committed to restore more water than is consumed (1) at P&G manufacturing sites in 18 water-stressed areas around the world and restore more water than is consumed(2) when using P&G products in the high water-stressed metropolitan areas of Los Angeles and Mexico City. The target volume of 48 billion liters is equivalent to the estimated volume of water consumed at P&G manufacturing sites in 18 water-stressed areas and the water consumed when using P&G products in metropolitan areas of Los Angeles and Mexico City. This target was announced in June 2022 and therefore has no progress to report at this time. We will report progress against the target during the next reporting year.

(1) Water that evaporates during the manufacturing of our products or is incorporated into the finished product manufactured at these sites.
(2) Water from household leaks and evaporation during the use of our products.

Target reference number
Target 4

Category of target
Water recycling/reuse

Target coverage
Company-wide (direct operations only)

Quantitative metric
Increase in water use met through recycling/reuse

Year target was set
2020

Base year
2020

Base year figure
2.6

Target year
2030

Target year figure
5

Reporting year figure
3.3

% of target achieved relative to base year
29.1666666666667

Target status in reporting year
Underway

Please explain
Our target is to recycle and reuse 5 billion liters of water in P&G facilities annually. This year we reported 3.3 billion liters of water coming from recycled water sources for use in P&G facilities, and additional recycling projects are in progress. We track progress against this target by tracking the total volume of water in liters being recycled at facilities.

W9. Verification

W9.1

(W9.1) Do you verify any other water information reported in your CDP disclosure (not already covered by W5.1a)?
No, we do not currently verify any other water information reported in our CDP disclosure

W10. Plastics

W10.1

(W10.1) Have you mapped where in your value chain plastics are used and/or produced?

	Plastics mapping	Value chain stage	Please explain
Row 1	Please select	<Not Applicable>	

W10.2

(W10.2) Across your value chain, have you assessed the potential environmental and human health impacts of your use and/or production of plastics?

	Impact assessment	Value chain stage	Please explain
Row 1	Please select	<Not Applicable>	

W10.3

(W10.3) Across your value chain, are you exposed to plastics-related risks with the potential to have a substantive financial or strategic impact on your business? If so, provide details.

	Risk exposure	Value chain stage	Type of risk	Please explain
Row 1	Please select	<Not Applicable>	<Not Applicable>	

W10.4

(W10.4) Do you have plastics-related targets, and if so what type?

	Targets in place	Target type	Target metric	Please explain
Row 1	Please select	<Not Applicable>	<Not Applicable>	

W10.5

(W10.5) Indicate whether your organization engages in the following activities.

	Activity applies	Comment
Production of plastic polymers	Please select	
Production of durable plastic components	Please select	
Production / commercialization of durable plastic goods (including mixed materials)	Please select	
Production / commercialization of plastic packaging	Please select	
Production of goods packaged in plastics	Please select	
Provision / commercialization of services or goods that use plastic packaging (e.g., retail and food services)	Please select	

W11. Sign off

W-FI

(W-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

No additional context to provide.

W11.1

(W11.1) Provide details for the person that has signed off (approved) your CDP water response.

	Job title	Corresponding job category
Row 1	Chief Sustainability Officer (CSO)	Chief Sustainability Officer (CSO)

SW. Supply chain module

SW0.1

(SW0.1) What is your organization's annual revenue for the reporting period?

	Annual revenue
Row 1	80187000000

SW1.1

(SW1.1) Could any of your facilities reported in W5.1 have an impact on a requesting CDP supply chain member?

This is confidential

SW1.2

(SW1.2) Are you able to provide geolocation data for your facilities?

	Are you able to provide geolocation data for your facilities?	Comment
Row 1	Yes, for all facilities	

SW1.2a

(SW1.2a) Please provide all available geolocation data for your facilities.

Identifier	Latitude	Longitude	Comment

SW2.1

(SW2.1) Please propose any mutually beneficial water-related projects you could collaborate on with specific CDP supply chain members.

SW2.2

(SW2.2) Have any water projects been implemented due to CDP supply chain member engagement?

No

SW3.1

(SW3.1) Provide any available water intensity values for your organization's products or services.

Submit your response

In which language are you submitting your response?

English

Please confirm how your response should be handled by CDP

	I understand that my response will be shared with all requesting stakeholders	Response permission
Please select your submission options	Yes	Public

Please indicate your consent for CDP to share contact details with the Pacific Institute to support content for its Water Action Hub website.

Yes, CDP may share our Main User contact details with the Pacific Institute

Please confirm below

I have read and accept the applicable Terms