



NEWS RELEASE

Ecolab Declares Cash Dividend

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ST. PAUL, Minn.--(BUSINESS WIRE)-- The board of directors of Ecolab Inc. today declared a regular quarterly cash dividend of \$0.65 per common share, to be paid October 15, 2025, to shareholders of record at the close of business on September 16, 2025.

Ecolab has paid cash dividends on its common stock for 88 consecutive years.

About Ecolab

A trusted partner for millions of customers, Ecolab (NYSE:ECL) is a global sustainability leader offering water, hygiene and infection prevention solutions and services that protect people and the resources vital to life. Building on more than a century of innovation, Ecolab has annual sales of \$16 billion, employs approximately 48,000 associates and operates in more than 170 countries around the world. The company delivers comprehensive science-based solutions, data-driven insights and world-class service to advance food safety, maintain clean and safe environments, and optimize water and energy use. Ecolab's innovative solutions improve operational efficiencies and sustainability for customers in the food, healthcare, high tech, life sciences, hospitality and industrial markets. www.ecolab.com.

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(ECL-D)

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Source: Ecolab Inc.