



NEWS RELEASE

# Ecolab Announces Global 10-14% Energy Surcharge

2026-03-12

ST. PAUL, Minn.--(BUSINESS WIRE)-- Ecolab today reaffirmed its long-term commitment to secure supply and ensure service to any customer, anywhere in the world, amid sharply rising global energy costs and sourcing challenges. As part of our ongoing efforts to manage extraordinary cost pressures while continuing to deliver incremental total value to customers, we will implement a global 10-14% energy surcharge, depending on local market conditions, on all our products and services, effective April 1, 2026, applicable to all businesses and countries.

Due to the war in the Middle East, global energy markets have experienced significant price volatility in recent weeks driven by supply disruptions, transportation constraints, and geopolitical developments. Since the end of 2025, oil prices have increased close to 60%, while natural gas prices have risen sharply across global markets, including nearly 80% in Europe, contributing to major cost increases for raw materials, manufacturing, and logistics throughout our global supply chain. This energy surcharge will be monitored closely and might be adjusted as market conditions evolve.

“Our priority is, and always will be, being there for our customers and supporting their operations no matter what the environment looks like,” said Christophe Beck, Ecolab’s chairman and chief executive officer. “Every day, millions of customers across 40 industries and more than 170 countries rely on Ecolab to help keep their operations running safely, efficiently, and reliably. We take that responsibility seriously.

“We are taking continued actions across our supply chain, procurement, and operations to absorb cost pressures wherever possible. However, the magnitude and pace of recent energy cost increases now require this surcharge to mitigate the dramatic rise in oil and gas costs and its impact on raw material and logistics inflation, while continuing to serve customers with the performance, consistency, and support they expect from Ecolab. Our teams will also remain focused on delivering incremental total value to customers that over time will exceed the total price increase.”

These actions, Ecolab's operating model, global scale, and exceptional team position us well to continue delivering exceptional value for customers while supporting strong returns for shareholders in 2026 and the years to come.

## About Ecolab

A trusted partner for millions of customers, Ecolab (NYSE:ECL) is a global leader in water, hygiene and infection prevention solutions and services that protect people and the resources vital to life. For more than a century, Ecolab has advanced innovation by integrating science-based solutions, data-driven insights, AI technology and world-class service. This unique combination enables Ecolab to partner with customers to define what best-in-class looks like and scale it across their operations, helping them achieve peak performance. Today, Ecolab has \$16 billion in annual sales, 48,000 associates and customers in more than 170 countries and 40 industries. The company helps protect one-third of the world's food production and a quarter of the power generated while delivering innovative solutions across food, healthcare, data centers, microelectronics, life sciences and hospitality. Ecolab's comprehensive approach protects what's vital, aiming by 2030 to help protect 2 billion people from infections and enough drinking water for 1 billion people while enhancing business performance.

[www.ecolab.com](http://www.ecolab.com)

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## Cautionary Statements Regarding Forward-Looking Information

This news release contains certain statements relating to future events and our intentions, beliefs, expectations and predictions for the future which are forward-looking statements as that term is defined in the Private Securities Litigation Reform Act of 1995. Words or phrases such as "will likely result," "are expected to," "will continue," "is anticipated," "we believe," "we expect," "estimate," "project," "may," "will," "intend," "plan," "believe," "target," "forecast" (including the negative or variations thereof) or similar terminology used in connection with any discussion of future plans, actions or events generally identify forward-looking statements. These forward-looking statements include, but are not limited to, statements regarding returns for shareholders. These statements are based on the current expectations of management of the company.

There are a number of risks and uncertainties that could cause actual results to differ materially from the forward-looking statements included in this news release, including duration and severity of the geopolitical events driving the current inflationary environment and other developments that increase costs or affect the availability of products or services. Other unknown or unpredictable factors could also have material adverse effects on future results, performance or achievements of the company. For a further discussion of these and other risks and

uncertainties applicable to Ecolab, see Item 1A of our most recent Form 10-K, and our other public filings with the Securities and Exchange Commission. In light of these risks, uncertainties, assumptions and factors, the forward-looking events discussed in this news release may not occur. We caution that undue reliance should not be placed on forward-looking statements, which speak only as of the date made. Ecolab does not undertake, and expressly disclaims, any duty to update any forward-looking statement whether as a result of new information, future events or changes in expectations, except as required by law.

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Source: Ecolab Inc.