

ECOLAB INC.**List of Trade Associations****January 1 – December 31, 2025**

Listed below are all trade associations to which Ecolab or its subsidiaries paid \$50,000 or more in membership dues in 2025. This list does not include every organization in which Ecolab is a member and does not include memberships in 501(c)(3) non-profit groups or specific event sponsorships such as conferences. This list is made in good faith and is for general informational purposes only.

- Accord ASN
- AISE - International Association for Soaps, Detergents, and Maintenance Products
- AMCHAM Korea
- American Chemistry Council
- American Cleaning Institute
- American Fuel & Petrochemical Manufacturers (AFPM)
- ASSOCASA, AISPEC and Federchimica
- Biophorum
- Canada Consumer Specialty Products Association
- European Chemical Industry Council or CEFIC
- FHER – syndicat professionnel des fabricants de produits d'hygiène et d'entretien (French Association for Soaps, Detergents and Maintenance Products)
- Household & Commercial Products Association
- MedTech Europe - European association representing the medical technology industries
- Minnesota Chamber of Commerce
- National Association of Manufacturers
- National Pest Management Association
- VCI - Verband der chemischen Industrie (German Association representing the Chemical Industry)