



Condensed Consolidated Statements of Earnings

Dollars in millions, except per share data

	Three months ended		Twelve months ended	
	6/30/2026	6/30/2025	6/30/2026	06/30/2025
	(Unaudited)	(Unaudited)	(Unaudited)	
Net sales	\$ 1,948	\$ 1,988	\$ 6,720	\$ 7,104
Cost of products sold	1,144	1,064	3,876	3,891
Gross profit	804	924	2,844	3,213
Selling and administrative expenses	298	296	1,066	1,124
Advertising costs	216	171	749	770
Research and development costs	32	32	116	121
Loss on divestiture	—	—	—	118
Interest expense	55	22	130	88
Other (income) expense, net	(10)	(7)	(8)	(86)
Earnings before income taxes	213	410	791	1,078
Income taxes	46	74	190	254
Net earnings	167	336	601	824
Less: Net earnings attributable to noncontrolling interests	4	4	14	14
Net earnings attributable to Clorox	\$ 163	\$ 332	\$ 587	\$ 810
Net earnings per share attributable to Clorox				
Basic net earnings per share	\$ 1.34	\$ 2.70	\$ 4.82	\$ 6.56
Diluted net earnings per share	\$ 1.34	\$ 2.68	\$ 4.81	\$ 6.52
Weighted average shares outstanding (in thousands)				
Basic	121,504	123,173	121,775	123,525
Diluted	121,809	123,744	122,132	124,287

Reportable Segment Information

(Unaudited)

Dollars in millions

	Net sales			Net sales		
	Three months ended			Twelve months ended		
	6/30/2026	6/30/2025	% Change ⁽¹⁾	6/30/2026	6/30/2025	% Change ⁽¹⁾
Health and Wellness	\$ 860	\$ 741	16 %	\$ 2,697	\$ 2,697	— %
Household	524	639	(18)%	1,787	2,001	(11)%
Lifestyle	280	339	(17)%	1,123	1,303	(14)%
International	281	269	4 %	1,113	1,065	5 %
Reportable segment total	\$ 1,945	\$ 1,988		\$ 6,720	\$ 7,066	
Corporate and Other ⁽²⁾	3	—	100 %	—	38	(100)%
Total	\$ 1,948	\$ 1,988	(2)%	\$ 6,720	\$ 7,104	(5)%

	Segment adjusted EBIT			Segment adjusted EBIT		
	Three months ended			Twelve months ended		
	6/30/2026	6/30/2025	% Change ⁽¹⁾	6/30/2026	6/30/2025	% Change ⁽¹⁾
Health and Wellness	\$ 206	\$ 243	(15)%	\$ 678	\$ 840	(19)%
Household	69	156	(56)%	192	325	(41)%
Lifestyle	38	94	(60)%	208	290	(28)%
International	27	23	17 %	113	110	3 %
Reportable segment total	\$ 340	\$ 516		\$ 1,191	\$ 1,565	
Corporate and Other ⁽²⁾	(22)	(56)		(161)	(249)	
Interest income	1	2		8	9	
Interest expense	(55)	(22)		(130)	(88)	
Loss on divestiture ⁽³⁾	—	—		—	(118)	
Acquisition and integration costs ⁽⁴⁾	(51)	—		(58)	—	
Cyberattack costs, net of insurance recoveries ⁽⁵⁾	—	—		—	70	
Digital capabilities and productivity enhancements investment ⁽⁶⁾	—	(30)		(59)	(111)	
Earnings (losses) before income taxes	\$ 213	\$ 410	(48)%	\$ 791	\$ 1,078	(27)%

(1) Percentages based on rounded numbers.

(2) Corporate and Other includes the Better Health VMS business.

(3) Represents the loss on divestiture of the Better Health VMS business of \$118 after tax for the twelve months ended June 30, 2025.

(4) Represents expenses related to the company's acquisition and integration of GOJO of \$51 (\$39 after tax) and \$58 (\$44 after tax) for the three and twelve months ended June 30, 2026, respectively.

(5) Represents insurance recoveries related to the cyberattack of approximately \$70 (\$53 after tax) for the twelve months ended June 30, 2025.

(6) Represents expenses related to the company's digital capabilities and productivity enhancements investment of \$0 and \$59 (\$45 after tax) for the three and twelve months ended June 30, 2026, respectively, and \$30 (\$23 after tax) and \$111 (\$85 after tax) for the three and twelve months ended June 30, 2025, respectively.

Condensed Consolidated Balance Sheets

Dollars in millions

	6/30/2026	6/30/2025
	(Unaudited)	
ASSETS		
Current assets		
Cash and cash equivalents	\$ 143	\$ 167
Receivables, net	791	821
Inventories, net	777	523
Prepaid expenses and other current assets	113	97
Total current assets	1,824	1,608
Property, plant and equipment, net	1,512	1,267
Operating lease right-of-use assets	401	333
Goodwill	1,945	1,229
Trademarks, net	989	502
Other intangible assets, net	606	64
Other assets	517	558
Total assets	\$ 7,794	\$ 5,561
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities		
Notes and loans payable	\$ 1,086	\$ 4
Current maturities of long-term debt	1	—
Current operating lease liabilities	86	87
Accounts payable and accrued liabilities	1,600	1,828
Total current liabilities	2,773	1,919
Long-term debt	3,981	2,484
Long-term operating lease liabilities	366	305
Other liabilities	405	351
Deferred income taxes	17	20
Total liabilities	7,542	5,079
Commitments and contingencies		
Stockholders' equity		
Preferred stock	—	—
Common stock	131	131
Additional paid-in capital	1,312	1,319
Retained earnings	386	432
Treasury stock	(1,582)	(1,404)
Accumulated other comprehensive net (loss) income	(157)	(157)
Total Clorox stockholders' equity	90	321
Noncontrolling interests	162	161
Total stockholders' equity	252	482
Total liabilities and stockholders' equity	\$ 7,794	\$ 5,561