

NEWS RELEASE

OneWater Marine Inc. Announces Fiscal Fourth Quarter and Full-Year 2025 Results

2025-11-13

Well-positioned Entering Fiscal Year 2026 with Healthy Inventory Levels

Fiscal Year 2025 Highlights

- Revenue increased 6% to \$1.9 billion
- Same-store sales increased 6%, significantly outpacing broader industry trends
- Gross profit margin of 22.8%, reflecting highly competitive environment as the market continued to normalize
- Recorded a \$146 million non-cash goodwill and intangible asset impairment charge in the fourth quarter, resulting in a GAAP net loss of \$(116) million, or \$(7.22) per diluted share; adjusted diluted earnings per share was \$0.44
- Adjusted EBITDA¹ of \$70 million

BUFORD, Ga.--(BUSINESS WIRE)-- OneWater Marine Inc. (NASDAQ: ONEW) ("OneWater" or the "Company") today announced results for its fiscal fourth quarter and year ended September 30, 2025.

"We delivered a solid finish to what was a challenging fiscal 2025 for our industry, outperforming the market and continuing to advance our strategic priorities. Amid heightened competition and elevated promotional activity, our teams executed with discipline, managing inventory to the cleanest levels we have seen in years. Supported by our flexible operating model, we effectively aligned costs with market demand and successfully navigated this dynamic environment," commented Austin Singleton, Executive Chairman at OneWater.

"With our strategic brand exits complete and industry inventories approaching healthier levels, we see opportunity for margin expansion in fiscal 2026 as we sharpen our focus on our portfolio of strong core brands. As the industry stabilizes and production trends normalize, we believe OneWater is well positioned to capitalize on growth

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opportunities, enhance profitability, and continue outperforming the broader marine industry."

For the Three Months Ended September 30	2025	2024	\$ Change	% Change
Revenues		(unaudited, \$	in thousands)	
New boat	\$ 274,534	\$ 216,740	\$ 57,794	26.7%
Pre-owned boat	91,439	73,373	18,066	24.6%
Finance & insurance income	12,774	11,472	1,302	11.3%
Service, parts & other	81,388	76,270	5,118	6.7%
Total revenues	\$ 460,135	\$ 377,855	\$ 82,280	21.8%

Fiscal Fourth Quarter 2025 Results

Revenue for fiscal fourth quarter 2025 was \$460.1 million, an increase of 21.8% compared to \$377.9 million in fiscal fourth quarter 2024. Same-store sales increased 23%. New boat revenue increased 26.7%, driven by an increase in units sold and average price per unit. Pre-owned boat revenue increased 24.6%, driven by the increase in units sold and average price per unit. Finance & insurance income decreased slightly as a percentage of total boat sales, and service, parts & other sales were up 6.7% compared to the prior year quarter. As a reminder, the fiscal fourth quarter 2024 was impacted by Hurricane Helene, which made landfall on the west coast of Florida in September of 2024, disrupting the Company's ability to deliver boats. This negatively impacted revenue in the prior year period resulting in a more favorable year over year comparison for fourth quarter 2025 sales.

Gross profit totaled \$103.9 million for fiscal fourth quarter 2025, up \$13.2 million from \$90.7 million for fiscal fourth quarter 2024. Gross profit margin of 22.6% decreased 140 basis points compared to the prior year period, driven by new boat model mix, pricing on continuing brands, and the impact of select brands the Company exited.

Fiscal fourth quarter 2025 selling, general and administrative expenses totaled \$84.3 million, or 18.3% of revenue, compared to \$79.5 million, or 21.0% of revenue, in fiscal fourth quarter 2024. The decrease in selling, general and administrative expenses as a percentage of revenue was driven by higher revenues and ongoing reductions in the Company's expense structure.

Net loss for fiscal fourth quarter 2025 totaled \$(113.0) million, compared to net loss of \$(10.4) million in fiscal fourth quarter 2024. The net loss in the period was driven by a \$145.8 million non-cash impairment charge related to goodwill and certain intangible assets. The Company reported net loss per diluted share for fiscal fourth quarter 2025 of \$(6.90), compared to net loss per diluted share of \$(0.63) in 2024. Adjusted diluted earnings per share for fiscal fourth quarter 2025 was less than \$0.01, compared to adjusted diluted loss per share of \$(0.36) in 2024.

Fiscal fourth quarter 2025 Adjusted EBITDA¹ increased 123.0% to \$17.5 million compared to \$7.8 million for fiscal fourth quarter 2024.

For the Twelve Months Ended September 30	 2025	2024	\$ Change	% Change
Revenues		(unaudited, S	\$ in thousands)	
New boat	\$ 1,158,165	\$ 1,118,292	\$ 39,873	3.6%
Pre-owned boat	363,906	312,193	51,713	
Finance & insurance income	54,959	51,494	3,46!	6.7%
Service, parts & other	295,304	290,651	4,653	3 1.6%
Total revenues	\$ 1,872,334	\$ 1,772,630	99,70	5.6%

Fiscal Year Ended September 30, 2025 Results

Revenue for the fiscal year ended September 30, 2025 increased 5.6% to \$1,872.3 million from \$1,772.6 million for the fiscal year ended September 30, 2024, driven by an increase in new and pre-owned average selling price compared to the prior year. Same-store sales increased 6% compared to the prior year. Finance & insurance sales remained flat as a percentage of total boat sales, and service, parts & other sales were up 1.6% compared to the prior year. Dealership service, parts, & other sales increased compared to the prior year while Distribution segment sales were lower due to reduced production by boat manufacturers.

Gross profit totaled \$427.0 million for fiscal year 2025, compared to \$435.1 million for fiscal year 2024. Gross profit margin of 22.8% decreased 170 basis points compared to the prior year, primarily driven by new boat model mix, pricing on continuing brands, and the impact of select brands the Company exited.

Fiscal year 2025 selling, general and administrative expenses totaled \$343.3 million, or 18.3% of revenue, compared to \$332.7 million, or 18.8% of revenue in fiscal year 2024. The decrease in selling, general and administrative expenses as a percentage of revenue was due primarily to higher revenues and ongoing reductions in the Company's expense structure.

Net loss for fiscal year 2025 totaled \$(116.2) million compared to net loss of \$(6.2) million in fiscal year 2024, a decrease of \$110.1 million. The decrease was primarily due to a \$145.8 million non-cash impairment charge related to goodwill and certain intangible assets during the fourth quarter of 2025. The Company reported a net loss per diluted share for fiscal year 2025 of \$(7.22), compared to net loss per diluted share of \$(0.39) in 2024. Adjusted diluted earnings per share of \$0.98 in 2024. Adjusted EBITDA¹ decreased 15.0% to \$70.1 million, compared to \$82.5 million in fiscal year 2024.

As of September 30, 2025, the Company's cash and cash equivalents balance was \$52.2 million and total liquidity, including cash and availability under credit facilities, was approximately \$67 million. Total inventory as of September 30, 2025, decreased to \$539.8 million, compared to \$590.8 million on September 30, 2024. Inventory declined primarily as a result of the Company's disciplined inventory management approach. Total long-term debt

as of September 30, 2025 was \$412.1 million, and adjusted long-term net debt (net of \$52.2 million cash)¹ was 5.1 times trailing twelve-month Adjusted EBITDA¹.

Fiscal Year 2026 Guidance

For fiscal full-year 2026, OneWater anticipates industry-wide unit sales to be flat year over year. When factoring in the lost revenue from exited brands, the Company expects dealership same-store sales to be flat year over year and total revenue to be in the range of \$1.83 billion to \$1.93 billion. Adjusted EBITDA² is expected to be in the range of \$65 million to \$85 million and adjusted diluted earnings per share² is expected to be in the range of \$0.25 to \$0.75.

Conference Call and Webcast

OneWater will host a conference call to discuss its fiscal fourth quarter and full-year earnings on Thursday, November 13th, at 8:30 am Eastern time. To access the conference call via phone, participants can dial 1-646-564-2877 (US) or 1-800-549-8228 (North America Toll Free).

Alternatively, a live webcast of the conference call can be accessed through the "Events" section of the Company's website at https://investor.onewatermarine.com/ where it will be archived for one year.

A telephonic replay will also be available through November 20th, 2025 by dialing 1-646-517-3975 (US) or 1-888-660-6264 (North America Toll Free) and entering access code 51563.

- 1. See reconciliation of Non-GAAP financial measures below.
- 2. See reconciliation of Non-GAAP financial measures below for a discussion of why reconciliations of forward-looking Adjusted EBITDA and adjusted diluted earnings per share are not available without unreasonable effort.

	CONDENSED CONSOLIDATED STA (In thousands except (Unaudit	ATE pei	MENTS OF r share dat	_					
	(0.1333.13		Three Mor Septen 2025			Twelve Months End September 30, 2025 202			
Revenues:				-		_			
New boat		\$	274,534		216,740	\$	1,158,165	\$	1,118,292
Pre-owned boat			91,439		73,373		363,906		312,193
Finance & insurance income			12,774		11,472		54,959		51,494
Service, parts & other			81,388		76,270		295,304		290,651
Total revenues			460,135		377,855		1,872,334		1,772,630
Gross profit									
New hoat			44 105		35 403		183 214		196 886

ONEWATER MARINE INC

Pre-owned boat Finance & insurance		15,943 12,774		14,060 11,472	65,545 54,959		64,125 51,494
Service, parts & other		31,072		29,718	123,304		122,558
Total gross profit		103,894		90,653	427,022		435,063
Selling, general and administrative expenses Depreciation and amortization	_	84,296 5,208		79,511 5,216	343,285 21,634		332,680 19,401
Transaction costs Change in fair value of contingent consideration		436 (2,585)		564 330	1,547 (2,133)		1,530 4,248
Restructuring and impairment		146,666		539	148,139		12,386
(Loss) income from operations		(130,127)		4,493	(85,450)		64,818
Other expense (income): Interest expense – floor plan		6,599		8,460	28,469		34,087
Interest expense – other		9,054 576		9,698 (875)	36,183 1,429		37,050 14
Other expense (income), net		16,229		17,283	 66,081		71,151
Total other expense, net Net income (loss) before income tax expense (benefit)	_	(146,356)		(12,790)	 (151,531)	_	(6,333)
Income tax expense (benefit)		(33,398)	_	(2,379)	(35,301)		(157)
Net income (loss) Net (income) attributable to non-controlling interests		(112,958) —		(10,411)	(116,230) —		(6,176) (119)
Net loss attributable to non-controlling interests				1,162	1,648		590
Net income (loss) attributable to OneWater Marine Inc.	\$	(112,958)	\$	(9,249)	\$ (114,582)	\$	(5,705)
Net earnings (loss) per share of Class A common stock – basic	\$	(6.90)	\$	(0.63)	\$ (7.22)	\$	(0.39)
Net earnings (loss) per share of Class A common stock – diluted	\$	(6.90)	\$	(0.63)	\$ (7.22)	\$	(0.39)
Basic weighted-average shares of Class A common stock outstanding		16,372		14,628	15,869		14,585
Diluted weighted-average shares of Class A common stock outstanding		16,372		14,628	15,869		14,585
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ONEWATER MARINE INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands) (Unaudited)

	Septeml 30, 202	per S 25	September 30, 2024
ASSETS			
Cash		2,166 \$	
Restricted cash		2,654	10,488
Accounts receivable, net Inventories		0,885 9,793	73,269 590,838
		3,715	85,922
Prepaid expenses and other current assets Total current assets		9.213	777,366
Property and equipment, net		1.576	93,224
Operating lease right-of-use assets		8,988	138,829
Other long-term assets		2,309	1,299
Deferred tax assets, net		2,587	37,278
Intangible assets, net		0,198 8,954	205,391 336,602
Goodwill			
Total assets	\$ 1,40	3,825 \$	1,589,989
LIABILITIES			
Accounts payable		3,758 \$	
Other payables and accrued expenses		1,429	42,116
Customer deposits Notes payable – floor plan		9,280 9,682	63,955 443,386
Current portion of operating lease liabilities		6,615	15,704
Current portion of long-term debt, net		1,557	7,874
Current portion of tax receivable agreement liability		2,637	2,578
Total current liabilities		4,958	607,719
Other long-term liabilities		2,544	12,563
Tax receivable agreement liability		4,858	38,019
Long-term operating lease liabilities		5,977 0,535	126,001 414,934
Long-term debt, net (1)			
Total liabilities	1,11	8,872	1,199,236
STOCKHOLDERS' EQUITY			
Total stockholders' equity attributable to OneWater Marine Inc.	28	4,953	360,810
Equity attributable to non-controlling interests			29,943
Total stockholders' equity	28	4,953	390,753
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ONEWATER MARINE INC. Reconciliation of Non-GAAP Financial Measures (In thousands, except per share data) (Unaudited)

	,	Three Months Ended September 30,				Twelve Months Ended September 30,				
		2025		2024		2025		2024		
Net income (loss) attributable to OneWater Marine Inc.	\$	(112,958)	\$	(9,249)	\$	(114,582)	\$	(5,705)		
Transaction costs		436		564		1,547		1,530		
Intangible amortization		1,629		2,099		8,067		7,842		
Change in fair value of contingent consideration		(2,585)		330		(2,133)		4,248		
Restructuring and impairment		146,666		3,471		149,678		15,318		
Other expense (income), net		576		(875)		1,429		14		
Net income attributable to non-controlling interests of One Water Marine				(500)		(5.60)		(0.606)		
Holdings, LLC (1)		(00 746)		(503)		(568)		(2,606)		
Adjustments to income tax expense (2)		(33,746)		(1,170)		(36,345)		(6,060)		
Adjusted net income (loss) attributable to OneWater Marine Inc.		18		(5,333)		7,093		14,581		
Net income (loss) per share of Class A common stock - diluted	\$	(6.90)	\$	(0.63)	\$	(7.22)	\$	(0.39)		
Transaction costs		0.03		0.04		0.10		0.10		
Intangible amortization		0.10		0.14		0.51		0.54		
Change in fair value of contingent consideration		(0.16)		0.02		(0.13)		0.29		
Restructuring and impairment		8.96		0.24		9.43		1.05		
Other expense (income), net		0.04		(0.06)		0.09		_		
Net income attributable to non-controlling interests of One Water Marine										
Holdings, LLC (1)				(0.03)		(0.04)		(0.18)		
Adjustments to income tax expense (2)		(2.06)		(0.08)		(2.29)		(0.42)		
Adjustment for dilutive shares (3)		(0.01)				(0.01)		(0.01)		
Adjusted earnings (loss) per share of Class A common stock - diluted	\$		\$	(0.36)	\$	0.44	\$	0.98		

(1) Represents an allocation of the impact of reconciling items at our non-controlling interest.
(2) Represents an adjustment of all reconciling items at an estimated effective tax rate.
(3) Represents an adjustment for shares that are anti-dilutive for GAAP earnings per share but are dilutive for adjusted earnings per share.

ONEWATER MARINE INC. Reconciliation of Non-GAAP Financial Measures (In thousands, except ratios) (Unaudited)

	Three Months Ended September 30,				1	Twelve Mo Septen	nths Ended lber 30,	
		2025 2024		2025		2024		
Net income (loss)	\$	(112,958)	\$	(10,411)	\$	(116,230)	\$ (6,176)	
Interest expense – other		9,054		9,698		36,183	37,050	
Income tax expense (benefit)		(33,398)		(2,379)		(35,301)	(157)	
Depreciation and amortization		5,930		5,932		24,440	22,187	
Stock-based compensation		3,782		1,518		10,499	8,443	
Change in fair value of contingent consideration		(2,585)		330		(2,133)	4,248	
Transaction costs		436		564		1,547	1,530	
Restructuring and impairment		146,666		3,471		149,678	15,318	
Other expense (income), net		576		(875)		1,429	14	
Adjusted EBITDA	\$	17,503	\$	7,848	\$	70,112	\$ 82,457	
Long-term debt (including current portion)					\$	412,092	\$ 422,808	
Less: cash						(52,166)	(16,849)	
Adjusted long-term net debt					\$	359,926	\$ 405,959	
Pro forma adjusted net debt leverage ratio						5.1 x	4.9 x	

About OneWater Marine Inc.

OneWater Marine Inc. is one of the largest and fastest-growing premium marine retailers in the United States.

OneWater operates a total of 95 retail locations, 9 distribution centers / warehouses and multiple online marketplaces in 19 different states, several of which are in the top twenty states for marine retail expenditures.

OneWater offers a broad range of products and services and has diversified revenue streams, which include the sale of new and pre-owned boats, finance and insurance products, parts and accessories, maintenance, repair and other services.

Cautionary Statements

The summary financial results and other information included in this press release are preliminary, unaudited, and subject to completion of the Company's financial closing and audit processes. These preliminary summarized results represent management's current estimates based on information available as of the date hereof, include assumptions regarding the anticipated completion of the Company's debt refinancing, and are subject to change. Accordingly, these results should not be viewed as a substitute for the complete audited financial statements to be included in the Company's Annual Report on Form 10-K, once filed with the Securities and Exchange Commission. Actual results may differ materially from these estimates.

This press release and statements made during the above referenced conference call may contain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, including regarding our strategy, future operations, financial position, prospects, plans and objectives of management, growth rate and its expectations regarding future revenue, operating income or loss or earnings or loss per share. In some cases, you can identify forward-looking statements because they contain words such as "may," "will," "will be," "will likely result," "should," "expects," "plans," "anticipates," "could," "would," "foresees," "intends," "target," "projects," "contemplates," "believes," "estimates," "predicts," "potential," "outlook" or "continue" or the negative of these words or other similar terms or expressions that concern our expectations, strategy, plans or intentions. These forward-looking statements are not guarantees of future performance, but are based on management's current expectations, assumptions and beliefs concerning future developments and their potential effect on us, which are inherently subject to uncertainties, risks and changes in circumstances that are difficult to predict. Our expectations expressed or implied in these forward-looking statements may not turn out to be correct.

Important factors, some of which are beyond our control, that could cause actual results to differ materially from our historical results or those expressed or implied by these forward-looking statements include the following: changes in demand for our products and services, the seasonality and volatility of the boat industry, effects of industry wide supply chain challenges including a heightened inflationary environment and our ability to maintain adequate inventory, fluctuation in interest rates, adverse weather events, our acquisition and business strategies, the inability to comply with the financial and other covenants and metrics in our credit facilities, cash flow and

access to capital, effects of a global health concern on the Company's business, geopolitical risks, including the imposition of or changes in tariffs, duties, or other taxes affecting international trade, risks related to the ability to realize the anticipated benefits of any proposed acquisitions, including the risk that proposed acquisitions will not be integrated successfully, the timing of development expenditures, and other risks. More information on these risks and other potential factors that could affect our financial results is included in our filings with the Securities and Exchange Commission, including in the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of our Annual Report on Form 10-K for the fiscal year ended September 30, 2024 and in our subsequently filed Quarterly Reports on Form 10-Q, each of which is on file with the SEC and available from OneWater Marine's website at www.onewatermarine.com under the "Investors" tab, and in other documents OneWater Marine files with the SEC. Any forward-looking statement speaks only as of the date as of which such statement is made, and, except as required by law, we undertake no obligation to update or revise publicly any forward-looking statements, whether because of new information, future events, or otherwise.

Non-GAAP Financial Measures and Key Performance Indicators

This press release and our related earnings call contain certain non-GAAP financial measures, including Adjusted EBITDA, Adjusted Net Income Attributable to OneWater Marine Inc., Adjusted Diluted Earnings Per Share and Adjusted Long-Term Net Debt, as measures of our operating performance. Management believes these measures may be useful in performing meaningful comparisons of past and present operating results, to understand the performance of the Company's ongoing operations and how management views the business. Reconciliations of reported GAAP measures to adjusted non-GAAP measures are included in the financial schedules contained in this press release. These measures, however, should not be construed as an alternative to any other measure of performance determined in accordance with GAAP. Because our non-GAAP financial measures may be defined differently by other companies, our definition of these non-GAAP financial measures may not be comparable to similarly titled measures of other companies, thereby diminishing its utility. We have not reconciled non-GAAP forward-looking measures, including Adjusted EBITDA and adjusted diluted earnings per share guidance, to their corresponding GAAP measures due to the high variability and difficulty in making accurate forecasts and projections, particularly with respect to change in fair value of contingent consideration and transaction costs. Change in fair value of contingent consideration and transaction costs are affected by the acquisition, integration and post-acquisition performance of our acquirees which is difficult to predict and subject to change. Accordingly, reconciliations of forward-looking Adjusted EBITDA and adjusted diluted earnings per share are not available without unreasonable effort.

Adjusted EBITDA

We define Adjusted EBITDA as net income (loss) before interest expense – other, income tax (benefit) expense,

depreciation and amortization and other (income) expense, further adjusted to eliminate the effects of items such as the change in fair value of contingent consideration, restructuring and impairment, stock-based compensation and transaction costs. See reconciliation above.

Our board of directors, management team and lenders use Adjusted EBITDA to assess our financial performance because it allows them to compare our operating performance on a consistent basis across periods by removing the effects of our capital structure (such as varying levels of interest expense), asset base (such as depreciation and amortization) and other items (such as the change in fair value of contingent consideration, income tax (benefit) expense, restructuring and impairment, stock-based compensation and transaction costs) that impact the comparability of financial results from period to period. We present Adjusted EBITDA because we believe it provides useful information regarding the factors and trends affecting our business in addition to measures calculated under GAAP. Adjusted EBITDA is not a financial measure presented in accordance with GAAP. We believe that the presentation of this non-GAAP financial measure will provide useful information to investors and analysts in assessing our financial performance and results of operations across reporting periods by excluding items we do not believe are indicative of our core operating performance.

Adjusted Net (Loss) Income Attributable to OneWater Marine Inc. and Adjusted Diluted (Loss) Earnings Per Share

We define Adjusted Net (Loss) Income Attributable to OneWater Marine Inc. as Net (Loss) Income Attributable to OneWater Marine Inc. before transaction costs, intangible amortization, change in fair value of contingent consideration, restructuring and impairment and other expense (income), all of which are then adjusted for an allocation to the non-controlling interest of OneWater Marine Holdings, LLC. Each of these adjustments are subsequently adjusted for income tax at an estimated effective tax rate. Management also reports Adjusted Diluted (Loss) Earnings Per Share which presents all of the adjustments to Net (Loss) Income Attributable to OneWater Marine Inc. noted above on a per share basis. See reconciliation above.

Our board of directors, management team and lenders use Adjusted Net (Loss) Income Attributable to OneWater Marine Inc. and Adjusted Diluted (Loss) Earnings Per Share to assess our financial performance because it allows them to compare our operating performance on a consistent basis across periods by removing the effects of unusual or one time charges and other items (such as the change in fair value of contingent consideration, intangible amortization, restructuring and impairment, transaction costs and other expense (income)) that impact the comparability of financial results from period to period. We present these metrics because we believe they provide useful information regarding the factors and trends affecting our business in addition to measures calculated under GAAP. Adjusted Net (Loss) Income Attributable to OneWater Marine Inc. and Adjusted Diluted (Loss) Earnings Per Share are not financial measures presented in accordance with GAAP. We believe that the presentation of these non-GAAP financial measures will provide useful information to investors and analysts in

assessing our financial performance and results of operations across reporting periods by excluding items we do

not believe are indicative of our core operating performance.

Adjusted Long-Term Net Debt

We define Adjusted Long-Term Net Debt as long-term debt (including current portion) less cash. We consider, and

we believe certain investors and analysts consider, adjusted long-term net debt, as well as adjusted long-term net

debt divided by trailing twelve-month Adjusted EBITDA, to be an indicator of our financial leverage.

Same-Store Sales

We define same-store sales as sales from our Dealership segment, excluding new and acquired stores. New and

acquired stores become eligible for inclusion in the comparable store base at the end of the store's thirteenth

month of operations under our ownership and revenues are only included for identical months in the same-store

base periods. Stores relocated within an existing market remain in the comparable store base for all periods.

Additionally, amounts related to closed or sold stores are excluded from each comparative base period. We use

same-store sales to assess the organic growth of our Dealership segment revenue. We believe that our assessment

on a same-store basis represents an important indicator of comparative financial results and provides relevant

information to assess our performance.

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Source: OneWater Marine Inc.

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